



ISO 9001, 14001, 45001 & HACCP Certified Company

ANNUAL REPORT 2021

MURREE BREWERY COMPANY LIMITED

The Good old days when Indian Railways served Murree Beer

(vii)

Tea.—Bread and butter with either jam, marmalade, golden syrup or one egg and one cup of tea. Rs. a. 0 7

LIST OF WINES, SPIRITS, ETC.

	Per quart. Rs. a. p.	Spirits.	Per peg. Rs. a. p.	Per ½ peg. Rs. a. p.
<i>White Wine.</i>				
South African "Witzenberg" White Dry	... 9- 8 0	Imported Whisky (without soda.)	2 5 0 ...	1 2 6
	Per wine glass. Rs. a. p.	Imported Brandy (without soda.)	2 5 0 ...	1 2 6
Sherry, imported	... 1 1 0	Imported Gin (without soda.)	1 15 0 ...	0 15 6
<i>Port.</i>				
Imported Port and Port Type Wines	... 1 1 0	<i>Liqueurs.</i>		
<i>Vermouth.</i>				
French and Italian Type	... 0 13 0	South African springbok (1926) Liqueur Brandy.	Liqueur glass. Rs. a. 1 11	
Gin and Vermouth	... 1 1 0	Other Liqueurs	... 1 7	
<i>Non-Alcoholic Drinks and aerated waters.</i>				
Lime Juice Cordial, Lemon Squesh, Orange Squesh, etc.	Per glass. Rs. a. p. } 0 6 0	<i>Indian-made Beers.</i>		
	Per bottle. Rs. a. p.	Gold "Ribbon" lager ...	At Provincial rates.	
Dry Ginger Ale Kellner's	... 0 12 0	Cigars	Each. Rs. a.	
Soda water	... 0 2 6	Sumatra	... 0 2	
Sweet minerals	... 0 4 0	Ice.	Per glass. Rs. a.	
		With or without drinks.	0 1	

Carew's Products and Murree Beer.

Provincial Rates.

	BIHAR.		U. P.	
	Full. Rs. a. p.	Half. Rs. a. p.	Full. Rs. a.	Half. Rs. a.
Rosa XXX Rum (without soda) ...	1 13 0	0 14 6	2 0	1 0
Rosa old Rum (" ") ...	1 13 0	0 14 6	2 0	1 0
Rosa Tiger Rum (" ") ...	1 5 0	0 10 6	1 4	0 10
Carew's Gin (" ") ...	1 7 0	0 11 6	1 6	0 11
" Whisky (" ") ...	1 3 0	0 9 6	1 4	0 10
" Brandy (" ") ...	1 3 0	0 9 6	1 4	0 10
Gold Ribbon lager	Per qt. 1 15 0		Per qt. 1 12	

When ice is supplied with wines, aerated waters, &c., an additional charge of one anna per glass will be made.

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VISION STATEMENT

Our office is in the market

MISSION STATEMENT

We the people of Murree Brewery Co. Ltd. make our personal commitment to first understand our customers' requirement then to meet and exceed their expectations, by performing the correct tasks on time and every time through:

Continuous improvement

Alignment of our missions and goals

Responsibility and respect of our jobs and each other

Educate one another

Murree Brewery Company Limited

ESTABLISHED 1860

CORPORATE INFORMATION

BOARD OF DIRECTORS

Chairman-Non Executive Director
CEO/Director-Executive Director
Non-Executive Director
Non-Executive Director
Independent Director
Independent Director
Independent Director
Independent Director

Ch. Mueen Afzal
Mr. Isphanyar M. Bhandara
Mr. Aamir H. Shirazi
Mrs. Goshi M. Bhandara
Prof. Khalid Aziz Mirza
Mr. Shahbaz Haider Agha
Mr. Pervaiz Akhtar
Ms. Jahanara Sajjad Ahmad

PRINCIPAL OFFICERS

Chief Financial Officer
Company Secretary
Head of Internal Audit
Deputy General Manager (Brewery Division)
Business Manager (Murree Glass)
Plant Manager (// //)
General Manager (Tops)
Factory Manager (Murree Sparkletts)

Mr. Mazhar Iqbal
Ch. Waqar A. Kahloon
Malik Saqib
Mr. Fakher-e-Mahmood
Mr. Arshad Zaheer
Mr. Zaka ud Din
Mr. Talat Yaqoob
Mr. Fayyaz Ahmad

AUDIT & RISK

MANAGEMENT COMMITTEE

Mr. Shahbaz Haider Agha (Chairman)
Ch. Mueen Afzal (Member)
Prof. Khalid Aziz Mirza (Member)
Mrs. Goshi M. Bhandara (Member)
Ms. Jahanara Sajjad Ahmad (Member)

HUMAN RESOURCE & REMUNERATION AND NOMINATION COMMITTEE

Prof. Khalid Aziz Mirza (Chairman)
Ch. Mueen Afzal (Member)
Mr. Aamir H. Shirazi (Member)
Mr. Isphanyar M. Bhandara (Member)
Mr. Pervaiz Akhtar (Member)

AUDITORS

M/s KPMG Taseer Hadi & Co.
Chartered Accountants.
6th Floor, State Life Bldg.
Jinnah Avenue, Islamabad.

PRINCIPAL BANKERS

Askari Commercial Bank Ltd, Islamabad
Standard Chartered Bank, Islamabad
National Bank of Pakistan, Rawalpindi / Hattar
Bank Alfalah Ltd, Rawalpindi
The Bank of Khyber, Hattar
Allied Bank Ltd, Rwp/Lhr/Gujranw/F.Abad/Multan
Sahiwal/Murree/Sargodha
United Bank Limited, Islamabad.

Murree Brewery Company Limited

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REGISTERED OFFICE

Murree Brewery Company Limited
3-National Park Road, Rawalpindi
Tel: 051-5567041-47, Fax: 051-5584420
E-mail: murree.brewery@murreebrewery.com
murbr@cyber.net.pk
Website: www.murreebrewery.com

(vi) Plot No. 28-B Small
Industrial Estate Opp.
Siddique Kantawala Main
Lahore Road, Sargodha
Mob: 0335-5611103

FACTORIES

- (1) **Murree Brewery Company Limited**
3-National Park Road, Rawalpindi
Tel: 051-5567041-47, Fax: 051-5584420
- (2) **Tops Food & Beverages**
(a) 3-National Park Road, Rawalpindi
Tel: 051-5567041-47, Fax: 051-5565461
(b) Plot No. 14/1, Phase III, Industrial Estate,
Hattar, District Haripur (K.P.K.)
Tel: 0995-617013, 617493, 617494
- (3) **Murree Sparkletts**
Plot No. 10/2, Phase III, Industrial Estate,
Hattar, District Haripur (K.P.K.)
- (4) **Murree Glass**
Plot No. 24, Phase III, Industrial Estate,
Hattar, District Haripur (K.P.K.)
Tel: 0995-617233, 0995-617188

DISTRIBUTION OFFICES

- (i) Tops Food & Beverages
121/3, Industrial Estate, Kot Lakhpat,
Lahore. (Tel: 042-5117501)
- (ii) Aziz Chowk Pindi Bypass,
Galla Sonica Industry, G.T.Road,
Gujranwala (Tel: 055-3891571)
- (iii) Mansoor Abad
Near Sant Sing Railway Gate
Jumra Road, Faisalabad
Tel: (041-8522182 & 2420580)
- (iv) 164/B, Near Winter Time,
Small Industries Estate, Sahiwal
Mobile: 0335-5611125
0321-6954001
- (v) Ratti Gali, Ayubia Road, Murree
Mob: 0335-5111047

SHARE REGISTRAR

CDC Share Registrar Services Limited
CDC House 99-B, Block 'B' SMCHS, Main
Shahra-e-Faisal Karachi-74400,
Tel: +(92-21)111-111-500
Fax: +(92-21)034326053, Email: info@cdcsrsl.com

LEGAL ADVISORS

- (i) Hamid Law Associates,
409-410, Alfalah Building,
Shahrah-e-Quaid-e-Azam
Lahore. Tel: 042-6301801
- (ii) Mr. Umer Abdullah (Advocate)
Chaudhary Law Associates
Advocate High Court
Flats No. 5 & 6, 1st Floor, MICCOP Center,
1. Mozang Road, Lahore.
Cell # 0300-8430877, 0345-8412222
- (iii) Mr. Muhammad Ilyas Sheikh
House No. 37, Street No. 02, Mohalla
Phase 5, Bahria Town, Islamabad.

TAX ADVISORS

- (i) Naseem Zafar Associates
10-Commercial Building,
Shahrah-e-Quaid-e-Azam, Lahore.
Tel: 042-37314315-16
- (ii) Sheikh Law Associates
G 313-316, Imran Mansion,
Gordon College Road, Rawalpindi,
Ph: 051-5770500 Website: www.sla.net.pk
- (iii) M/s KPMG Taseer Hadi & Co.
Chartered Accountants.
6th Floor, State Life Bldg,
Jinnah Avenue, Islamabad.

CORPORATE ADVISOR

RS Corporate Advisory
First Floor, Plot No. 62, Central Commercial
Area (CCA), Block-T, Phase -2, Defence
Housing Authority, Lahore Cantt-Pakistan.
Tel: +92 42 357 47 904
Website: www.rscorporate.com

Murree Brewery Company Limited
Board of Directors



Ch. Mueen Afzal

Chairman - Non Executive Director

Ch. Mueen Afzal after getting his MA Degree from Oxford University joined the Civil Service of Pakistan in 1964, finally retiring from Government Service in 2002. While in service, he held several important positions which included Finance Secretary in Balochistan (1981-84), Finance Secretary in the Punjab (1984-86), Economic Minister in the Pakistan Embassy in Washington, D. C, USA (1987-90). Later, he was Health Secretary, Government of Pakistan (1995-96), Finance Secretary in Islamabad (1996-1998) and Secretary General, Finance & Economic affairs from 1999-2002.

He was awarded Hilal-e-Imtiaz for distinguished public service in 2003 by the Government of Pakistan.

After his retirement from the civil service, he held a number of appointments in the corporate sector. At present, he is Chairman of the Board of Murree Brewery Company Ltd, and member of Audit and Risk Management Committee as well as HR & Remuneration and Nomination Committee. He was Chairman of the Board of Pakistan Tobacco Company and as well as Chairman of Akzo Nobel Pakistan.

He is a founder director of the Pakistan Centre of Philanthropy and on the Board of Beaconhouse, National University. He is also Chairman of IDEAS, a think tank which concentrates on research in to various aspects of public policy.

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Murree Brewery Company Limited
Board of Directors



Mr. Isphanyar M. Bhandara

CEO/Director - Executive Director

Mr. Isphanyar M. Bhandara started his family business, Murree Brewery Co. Ltd. Rawalpindi, one of the oldest public limited companies of the sub-continent in 1997.

Joined Board of Directors of the company in 1998. Before this he has significant exposure to fields operation including production, project development, development planning, conceptual engineering and operation supports in the brewery and its other divisions.

In June, 2005 became Executive Director till 2008. In June, 2008 was appointed as Chief Executive Officer of the Murree Brewery Group of Companies on the demise of his father.

The Company has also other divisions manufacturing food products, fruit juices, mineral water, non-alcoholic products and glass containers. The traditional activities of the Company are brewing and distilling of fine liquors and beers. With the passage of time the company has increased the product lines and capacity as well.

- Holds a Master Degree in Business & Administration.
- Ex-Member of the National Assembly of Pakistan on seat reserved for Minorities (2013-2018).
- Currently President of Rawalpindi Parsi Anjuman.
- Representing and helping following Minority communities of Pakistan Parsi, Sikhs, Baha'is, Buddhists, Kalash and doing other social and welfare activities.
- Attended various LUMS workshops on business.
- Completed Directors' Training Program from Pakistan Institute of Corporate Governance.

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Board of Directors



Mr. Aamir H. Shirazi
Non-Executive Director

Mr. Aamir H. Shirazi is the President of Atlas Group.

He has over 36 years of corporate management experience. He has to his credit, work experience in Honda - America. Besides working at various positions in Atlas Group, he also served as the Chief Executive of Atlas Honda.

He is currently the Chairman of Honda Atlas Cars (Pakistan) Limited, Atlas Honda Limited, Atlas Battery Limited, Atlas Engineering (Private) Limited, and Atlas Autos (Private) Limited. He serves on the Boards of Shirazi Investments, Shirazi Trading and Murree Brewery. He was appointed as a Director on the Board of Lahore Stock Exchange for two consecutive terms by the Securities & Exchange Commission of Pakistan.

He is currently a member of the Board of Governors of Lahore University of Management Science. He serves as an Honorary Consul General of Japan and is the Patron-in-Chief of Pakistan Japan Cultural Association in Lahore.

He graduated from the Claremont McKenna College and completed his OPM from the Harvard Business School.

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Board of Directors



Mrs. Goshi M. Bhandara
Non-Executive Director

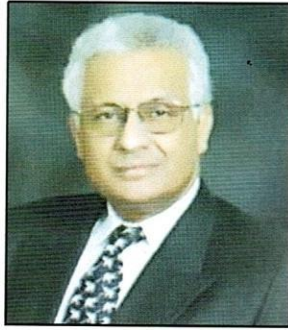
Due to untimely death of Mr. M. P. Bhandara in June, 2008, Mrs. Goshi M Bhandara was invited to join MBC Board against casual vacancy. Since then she is on the Board. She is also member of Audit and Risk Management Committee.



Mr. Shahbaz Haider Agha
Independent Director

He got his bachelor's degree in finance from Indiana University, USA and an executive MBA degree from NCB&E, Lahore. He has 32 years' experience of Insurance Industry in Pakistan. Currently he is working as CEO with Hellenic Sun Insurance Brokers (Pvt.) Ltd. He served as director on the board of Capital Investment Bank Ltd. in 2015-16. He also served as director on the Board of Samba Bank Ltd. since 2015-17. He is an Honorary Consul General of Greece in Lahore since 2007. He is a Board member of Zahidjee Textiles Ltd. & Premier Sugar Mills Ltd. He is the Chairman of Bhandara Foundation, a Trustee of A New Beginning and Mohammad Raza Farooq Memorial Trust.

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Board of Directors



Prof. Khalid Aziz Mirza
Independent Director

Mr. Mirza is a Masters of Commerce (M.Com) from University of Punjab, Lahore, and has also been awarded an honorary doctorate degree by the Institute of Business Management, Karachi. He has about 53 years of work experience.

Mr. Mirza served for about seven years in various positions in Investment Corporation of Pakistan (ICP), and then for over 6 years in the Credit & Finance Corporation, a merchant bank in London. Subsequently, for about two decades, he remained on the professional investment staff of the International Finance Corporation (IFC) (Member, World Bank Group). Besides this, he has also served as the founding Chairman of Securities & Exchange Commission of Pakistan (three years); Sector Manager for Financial Sector Development, East Asia & Pacific Region, The World Bank, Washington DC, USA (about four years); Chairman and Chief Executive, Monopoly Control Authority (one year); founding Chairman and Chief Executive Competition Commission of Pakistan (three years); and Member, Competition Appellate Tribunal (about eight months). Mr. Mirza joined the Lahore University of Management Sciences (LUMS) in 2010 and is at present Professor of Practice. Mr. Mirza is also an Independent Director and Chairman of the Board of both Orix Leasing Pakistan Limited as well as the Board of Awwal Modaraba, and an Independent Director on the Boards of Silkbank and Murree Brewery Company Limited. Recently, he was appointed Chairman, Securities and Exchange Policy Board.

Significant among his regular consultancy assignments are Finance Consultant, WAPDA; and Evaluator, Investment Evaluation Unit, The World Bank Group.

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Board of Directors



Mr. Pervaiz Akhtar
Independent Director

Career: Mr. Akhtar graduated in 1976 from University of Punjab with majors in Economics. He later attended an MBA program at School of Business and Commerce Islamabad and secured distinction in Business Policy & Strategy and Human Resource Management. He completed his professional training with Klynveld Peat Marwick Goerdeler (KPMG) and passed Institute of Chartered Accountants of Pakistan (Inter) examination in 1981. In 1989 Mr. Akhtar was awarded a USAID scholarship and he completed Petroleum Management Program at Arthur D. Little Inc Boston, U.S.A.

Mr. Akhtar is responsible for METRO's Corporate Affairs since 2007. Being part of the senior management team, he has contributed towards successfully establishing the METRO Pakistan's business in Pakistan. Prior to joining METRO, he served as General Manager Corporate Affairs for a Dutch Multinational Company (SHV Energy) for over 9 years. Mr. Akhtar has a versatile experience of more than 35 years of working with local and multinational companies in Pakistan. During this period, he served in senior management positions in the field of Finance, Human Resources, Procurement and Corporate Affairs.

Mr. Akhtar is a Certified Director from the Pakistan Institute of Corporate Governance. He is also an independent Director on the Board of Directors of LOTTE Chemical Pakistan Limited and in June 2020 was re-elected to the Board for the third term and currently is the Chairman of the Audit Committee and Chairman of HR & Remuneration Committee.

Outside interests

- Director Corporate Affairs METRO Pakistan (Pvt) Ltd
- Director Star Farm Pakistan (Pvt) Limited (METRO Group Company)
- Director CABI-SFPK Joint Venture
- Independent Director-LOTTE Chemical Pakistan Limited
- Director CORE

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Board of Directors



Ms . Jahanara Sajjad Ahmad, FCA

Independent Director

Ms Jahanara Sajjad Ahmad, FCA is a fellow member of the Institute of Chartered Accountants of Pakistan. She has 20 years of post-qualification experience in finance, audit, capital markets, Islamic finance and corporate governance.

Currently, Jahanara is the Executive Director Corporate Governance and Group Financial Advisor to the Bibojee Group of Companies.

Previously she has worked in the UAE in the field of Corporate Governance with Dubai Parks and Resorts PJSC and Hawkamah, the Institute of Corporate Governance, based in Dubai International Financial Centre. At Dubai Parks, Jahanara lead the process of the Company's participation in the 2016 Ethical board room Corporate Governance Awards, which Dubai Parks won and helped position the Company as the market leader in terms of governance frameworks and practices.

At Hawkamah, Jahanara provided consultancy to various GCC Companies, including State Owned Companies and Islamic Banks, and assisted them in setting up their Corporate Governance frameworks and practices in accordance with international best practice. She developed the Middle East's first Code of Corporate Governance for the Dubai Real Estate Developers. Jahanara was driving Hawkamah's Task Forces on Corporate Governance of State Owned Enterprises, Islamic Banks and Insolvency and Debtor Creditor Rights systems and implementation of the policy recommendations culminating out of the work of the Task Forces throughout the MENA region.

Prior to joining Hawkamah, she was Director Securities Market Division at the Securities and Exchange Commission of Pakistan where she was responsible for regulating the primary capital market of Pakistan, ensuring adequate disclosures in the prospectuses of companies proposing to be listed on the Pakistan and the International Stock Exchanges, licensing of Special Purpose Vehicles, monitoring the implementation of the Takeovers and Acquisition Law. Jahanara was the Chairperson of the working group established for the Development of Debt Capital Market of Pakistan and has represented the SECP at Board Meetings of the Privatization Commission.

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Board of Directors

Jahanara has also worked with Morison Stoneham Chartered Accountants in London (now known as the Tenon Group Plc). Jahanara is an IFC certified trainer on Corporate Governance and has been invited to speak on Corporate Governance both regionally and internationally. She is the Co-Author of the Chapter on “The Arab Spring emphasizes better corporate governance of state-owned enterprises”, published by the OECD.

Jahanara has also served on the Board of Linde Pakistan Ltd (now known as Pakistan Oxygen Ltd) as a Non-Executive Director (NIT Nominee Director) from January 2017 till the change of control of the Company in January 2018.

Ms. Jahanara served as a member of the Pakistan Audit Oversight Board as well.

She is currently a Board member of Fauji Cement Company Ltd and Murree Brewery Company Ltd.

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Principal Officers



Ch. Waqar A. Kahloon
Company Secretary



Mr. Mazhar Iqbal
Chief Financial Officer



Malik Saqib Gulnawaz
Head of Internal Audit

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Murree Brewery Company Limited

MURREE BREWERY COMPANY LIMITED 3-NATIONAL PARK ROAD RAWALPINDI, PAKISTAN NOTICE OF 154TH ANNUAL GENERAL MEETING

Notice is hereby given that the 154th Annual General Meeting of the Company (AGM) will be held at its Registered Office, 3-National Park Road, Rawalpindi on Friday, October 22, 2021 at 9:30 a.m. to transact the following business:

1. To receive, consider and adopt the audited financial statements of the Company together with the Directors' and Auditor's Reports for the year ended June 30, 2021 and Chairman's Review Report.
2. To approve the payment of final cash dividend of 100% i.e. Rs. 10/- per share of Rs. 10/- each, as recommended by the Board of Directors. This is in addition to the interim dividends of 200% i.e. Rs. 20/- per share already declared and paid to the shareholders, thus, making a total cash dividend of 300% i.e. Rs. 30/- per share for the year ended June 30, 2021.
3. To appoint Auditors of the Company and to fix their remuneration. The members are hereby notified that the Audit & Risk Management Committee and Board of Directors have recommended the appointment of retiring Auditors, M/s KPMG Taseer Hadi & Co. Chartered Accountants, as auditors of the Company.
4. **SPECIAL BUSINESS:**
To consider and approve transmission of annual reports including annual audited financial statements, auditor's report and directors' report, notices of annual general meetings and other information contained therein of the Company to members either through CD or DVD or USB at their registered addresses in terms of S.R.O. 470(I)/2016 dated 31 May 2016 issued by Securities and Exchange Commission of Pakistan and to pass the following resolution as an Ordinary Resolution, with or without modification:

“Resolved that consent & approval of the members of Murree Brewery Company Limited (the “Company”) be and is hereby accorded for transmission of annual reports including annual audited accounts, notices of annual general meetings and other information contained therein of the Company to the members for future years commencing from the year ending on 30 June 2022 through CD or DVD or USB instead of transmitting the same in hard copies.

Resolved further that Chief Executive Officer or Company Secretary of the Company be and is hereby authorized to do all acts, deeds and things, take or cause to be taken all necessary actions to implement to comply with all legal formalities and requirements and file necessary documents as may be necessary or incidental for the purposes of implementing this resolution”.

BY ORDER OF THE BOARD

Rawalpindi
October 01, 2021

Ch. Waqar A. Kahloon
Company Secretary

NOTES:

CLOSURE OF SHARE TRANSFER BOOKS

The share transfer books of the Company will remain closed and no transfer of shares will be accepted for registration from October 16, 2021 to October 22, 2021 (both days inclusive). Transfers received in order at “CDC Share Registrar Services Limited, CDC House, 99-B, Block 'B', S.M.C.H.S. Main Shahrah-e-Faisal, Karachi” at the close of business (5 p.m.) on October 15, 2021 will be treated in time for the purpose of entitlement of cash dividend and to attend, speak and vote at the AGM.

RIGHT TO APPOINT PROXY

A member is entitled to appoint a proxy in his/her place to attend and vote instead of him/her. The instrument appointing a proxy, duly stamped and signed, and the power of attorney or other authority (if any) under which it is signed or a notariably certified copy of the power of attorney or authority must be deposited at the Registered Office of the Company, 3-National Park Road, Rawalpindi not later than 48 hours (excluding non-working days) before the time of the meeting. A proxy must be a member of the Company. Form of proxy in English and Urdu Language is enclosed herewith.

FOR ATTENDING THE MEETING:

- i. In case of individuals, the account holders or sub-account holders and/or the persons whose securities are in group account and their registration details are uploaded as per the regulations, shall authenticate their identity by showing their original Computerized National Identity Card (CNIC) or original passport at the time of attending the meeting.
- ii. In case of corporate entities, the Board of Directors' resolution/power of attorney with specimen signature of the nominees shall be produced (unless it has been provided earlier) at the time of the meeting.

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FOR APPOINTING PROXIES:

- i. A member may appoint any member of the Company (u/s 137 (d) of the Companies Act, 2017) as a proxy to attend and vote on his / her behalf. Proxies in order to be effective must be received at the Registered Office of the Company duly stamped and signed not less than 48 hours before the meeting.
- ii. In case of individuals, the account holders or sub-account holders and/or the persons whose securities are in group account and their registration details are uploaded as per the regulations, shall submit the proxy form as per the above requirements.
- iii. The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- iv. Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the proxy form.
- v. The proxies shall produce their original CNIC or original passport at the time of meeting.
- vi. In case of corporate entities, the Board of Directors' resolution/power of attorney with specimen signature of the person nominated to represent and vote on behalf of the corporate entity, shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

DEDUCTION OF RATES OF INCOME TAX FOR ACTIVE TAX PAYER AND NON-ACTIVE TAX PAYER:

Under the provisions of Section 150 of Income Tax Ordinance, 2001 rates of withholding income tax on dividend will be as follows:

1.	Rate of tax deduction for shareholders appearing in the Active Tax Payers list	15%
2.	Rate of tax deduction for shareholders not appearing in the Active Tax Payers list	30%

In case of joint account, each holder is to be treated individually as either active or non-active tax payer and tax will be deducted on the basis of shareholding of each joint holder as may be notified by the shareholder, in writing as follows, to our Share Registrar, otherwise, each joint holder shall be assumed to have an equal number of shares.

Folio / CDS Account No.	Total Shares	Principal Shareholder		Joint Shareholder	
		Name & CNIC No.	Shareholding proportion (No. of Shares)	Name & CNIC No.	Shareholding proportion (No. of Shares)

The CNIC number / NTN detail is now mandatory and is required for checking the tax status as per the Active Taxpayers List (ATL) issued by the Federal Board of Revenue (FBR) from time to time.

EXEMPTION FROM DEDUCTION OF INCOME TAX / ZAKAT:

Members seeking exemption from deduction of income tax or are eligible for deduction at a reduced rate, are requested to submit a valid tax exemption certificate or necessary documentary evidence as the case may be. Members desiring non-deduction of zakat are also requested to submit a valid declaration for non-deduction of zakat.

CORONAVIRUS CONTINGENCY PLANNING FOR AGM:

In view of the instructions of the Government / SECP in light of escalating number of Coronavirus Pandemic cases, the Company intends to convene this AGM with minimal physical interaction of shareholders while ensuring compliance with the quorum requirements and requests the members to consolidate their attendance and voting at the AGM through proxies. The meeting can be attended using smart phones/tablets/computers. To attend the meeting through video link, the members and their proxies are requested to register themselves by providing the following information along with valid copy of CNIC / passport with the subject "Registration for Murree Brewery Company Limited AGM" through email at general.meetings@murreebrewery.com on or before 20th October, 2021.

Name of member	CNIC No.	CDC Account No/Folio No.	Cell Number	Email Address

The members who are registered after the necessary verification shall be provided a video link by the Company on the same email address that they email with the Company with. The Login facility will remain open from start of the meeting till its proceedings are concluded.

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The shareholders who wish to send their comments/ suggestions on the agenda of the AGM can email the Company at email: general.meetings@murreebrewery.com or WhatsApp at 0331-5880900. The Company shall ensure that comments/ suggestions of the shareholders will be read out at the meeting and the responses will be made part of the minutes of the meeting.

CHANGE OF ADDRESS:

Members are requested to promptly notify any change of address to the Company's Share Registrar "CDC Share Registrar Services Limited, CDC House, 99-B, Block 'B', S.M.C.H.S. Main Shahrah-e-Faisal, Karachi".

AVAILABILITY OF AUDITED FINANCIAL STATEMENTS ON COMPANY'S WEBSITE:

The audited financial statements of the Company for the year ended June 30, 2021 along with Directors' and Auditor's Report, Chairman's Review Report, Notice of AGM and other related materials have been made available on the Company's website www.murreebrewery.com, in addition to annual and quarterly financial statements for the prior years.

DEPOSIT OF PHYSICAL SHARES IN TO CDC ACCOUNT

As per Section 72 of the Companies Act, 2017, every existing company shall replace its physical shares with book-entry form in a manner as may be specified and from the date notified by the Securities and Exchange Commission of Pakistan, within a period not exceeding four years from the commencement of the Companies Act, 2017 i.e. May 31, 2017. The shareholders holding shares in physical form are requested to please convert their shares in the book-entry form. For this purpose, the shareholders may open CDC sub-account with any of the brokers or investor account directly with the CDC to place their physical shares into scrip-less form. This will facilitate them in many ways including safe custody and sale of shares, anytime they want as the trading of physical shares is not permitted as per existing Regulations of the Pakistan Stock Exchange limited. It also reduces the risks and costs associated with storing share certificate(s) and replacing lost or stolen certificate(s) as well as fraudulent transfer of shares. For the procedure of conversion of physical shares into book-entry form, you may approach our Share Registrar at the contact information given above.

PAYMENT OF CASH DIVIDEND THROUGH ELECTRONIC MODE

Section 242 of the Act requires that the listed companies shall pay cash dividend only through electronic mode directly into the bank account designated by the shareholders. SECP vide its notification S.R.O.1145 (I)/2017 has also issued the Companies (Distribution of Dividends) Regulations, 2017 whereby every shareholder shall be responsible to provide valid information pertaining to its designated bank account to disburse any dividend payable in cash only through electronic mode directly into the bank account designated by the entitled shareholders.

In this regard, the Company has already communicated through its letters addressed to the shareholders individually along with newspapers publications requesting to provide the International Bank Accounts Number ("IBAN") designated by the shareholders to receive the cash dividends electronically. Hence, shareholders are requested to fill the required fields of the Company's letter available on website of the Company: www.murreebrewery.com and send the same to the Share Registrar and Transfer Agent of the Company. In case of shares held as book-entry securities, the said information would be required to be provided to Central Depository System ("CDS"), through CDS Participants.

CIRCULATION OF ANNUAL AUDITED ACCOUNTS AND NOTICE OF AGM ETC., THROUGH EMAIL

The shareholders who desire to receive Annual Audited Financial Statements and Notice of AGM through email are requested to fill the requisite form titled 'Standard Request Form' placed on the website and send it to the Company Secretary at the Registered Office of the Company. In case any member, subsequently, requests for hard copy of Annual Financial Statements, the same shall be provided free of cost within seven days of receipt of such request.

Statement under Section 134 (3) of the Companies Act, 2017

This statement set out the material facts concerning the special business to be transacted at the annual general meeting of the Company to be held on 22 October, 2021.

Circulations of Annual Reports through CD/DVD/USB

Securities and Exchange Commission of Pakistan has vide S.R.O 470(I)/2016 dated 31st May 2016 allowed the companies to circulate the annual reports including annual audited accounts, notices of annual general meetings and other information contained therein of the Company to its members through CD/DVD/USB subject to consent of the shareholders in the general meeting. This will save time and expenses incurred on printing of the annual report.

The Company shall supply the hard copies of the aforesaid document to the shareholders on demand, free of cost, within one week of such demand. After approval of the shareholders, the Company will place a Standard Request Form on its website to communicate their need of hard copies of the documents along with postal and email address of the Company Secretary/Share Registrar to whom such requests shall be made.

Accordingly, the directors have placed the matter before the shareholders for their approval and to pass the ordinary resolution as proposed in the notice of meeting. The directors are not interested, directly or indirectly, in the above business except to the extent of their investment as has been detailed in the pattern of shareholding annexed to the Directors' Report.

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CHAIRMAN'S REVIEW

I feel pleasure in presenting the 154th annual report and audited financial statements of the Company for the year ended June 30, 2021, to our valued shareholders.

The financial year 2021 has been a challenging year for Pakistan's economy. The COVID-19 pandemic has been a source of constant stress and anxiety throughout the year. Pakistan's economy, however, showed its resilience and was quick to get back to a positive growth mode. The Company took appropriate measures to combat challenges thrown up by the pandemic, and to exploit the restoration of consumer demand for its products.

In exercising its responsibilities, the Board continued to actively interact with the management to identify risks to the business and to anticipate possible issues concerning its performance. The Board was fully involved in the Company's strategic planning processes and it remained committed to ensuring high standards of Corporate Governance. The Board's collective performance is reflected in the Annual Report for the financial year ended 30th June, 2021.

The Board has outsourced the Company's internal audit function to M/s EY Ford Rhodes, who are suitably qualified for the purpose and are conversant with the policies and procedures of the company. Internal audit reports are presented to the Board's Audit Committee on a quarterly basis, and the Internal Control Processes as well as potential risks to the Company are regularly reviewed.

As required under the Listed Companies (Code of Corporate Governance) Regulations, 2019, the Board carried out its self-evaluation, to ensure that the Board's overall performance and effectiveness is measured against the highest standards. During the process of evaluation the performance of the Board's sub-committees was also analyzed. The Company is fully compliant with the training requirements of management and staff, as prescribed by the Regulator.

The Board of Directors of the Company received the agenda and supporting written material, including follow-up material, in sufficient time prior to the Board and its Committee meetings. The Board meets frequently to effectively discharge its responsibilities. The non-executive and independent directors are equally involved in all the proceedings and decisions.

On behalf of the Board, I would like to record the satisfactory performance of the management and staff, in dealing with matters pertaining to finance, taxation and corporate compliance.

I am pleased to state that during the year on record that the Directors performed their duties with responsibility, and that the Company's bottom line was healthy.



Ch. Mueen Afzal
Chairman

Rawalpindi September 17, 2021

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DIRECTORS' REPORT
For the year ended June 30, 2021

The Board of Directors takes pleasure in presenting the annual report on the performance and progress of the Company together with the audited financial statements for the year ended June 30, 2021.

BUSINESS REVIEW OF THE COMPANY

Murree Brewery has completed 161 years of continuous operations and is one of the oldest companies quoted on the Pakistan Stock Exchange (PSX).

The company continues with its policies, to add value to shareholders, to invest in its people and processes and to improve the quality of its products.

FINANCIAL PERFORMANCE

i. Overall Financial Overview & Highlights

Rs. in million

Sales revenue (Net)	Increased by	29.9%	from	8,997	to	11,687
Gross Profit	Increased by	29.4%	from	2,301	to	2,977
Profit before Taxation	Increased by	60.7%	from	1,038	to	1,668
Profit after Taxation	Increased by	89.4%	from	682	to	1,291
Earnings per share	Increased by	89.4%	from	Rs. 24.64	to	Rs. 46.68

The profit after tax of the Company increased under challenging operating conditions (however, it is pertinent to mention that last corresponding year was remained closed for few months due to lock down imposed by the Govt. for Covid-19 pandemic) and it is due to the leadership and planning of CEO and the dedication and work of all management staff and workers.

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ii. Divisional Operating Results

The results of our divisions were:

a. Liquor Division

	2021	%	2020	%
	Rs. in million		Rs. in million	
Sales exclusive of applicable taxes	9,049		6,847	
Cost of sales	(6,897)	(76.2)	(5,126)	(74.9)
Gross profit	2,151	23.8	1,720	25.1
Operating profit	1,372	15.2	932	13.6

b. Glass Division

	2021	%	2020	%
	Rs. in million		Rs. in million	
Sales exclusive of applicable taxes	1,749		1,411	
Cost of sales	(1,333)	(76.2)	(1,120)	(79.4)
Gross profit	415	23.7	290	20.6
Operating profit	378	21.6	65	4.6
Glass Containers sales	32,161	Metric Tons	27,064	Metric Tons

c. Tops Division

	2021	%	2020	%
	Rs. in million		Rs. in million	
Sales exclusive of applicable taxes	2,977		2,549	
Cost of sales	(2,568)	(86.2)	(2,258)	(88.6)
Gross profit	409	13.7	291	11.4
Operating (Loss)	(66)	(2.4)	(218)	(8.6)

IMPORTANT ISSUES:

i. Gas Infrastructure Development Cess (GIDC):

The honorable Supreme Court of Pakistan decided the matter of GIDC in favor of the Government on 13th August, 2020. Subsequent to the decision, review petitions were filed by the companies but the Supreme Court upheld its earlier decision. Company has already provided for the GIDC expense in its financial statements on 30th June, 2020, which is now being paid in installments as directed by the Supreme Court of Pakistan in two years time.

Murree Brewery Company Limited

ii. Tax on water consumption for commercial use:

The Supreme Court of Pakistan announced taxation of the beverage industry @ Re. 1 per liter of surface and underground water. The order issued effective from December 2018 applies to all industries consuming water in Pakistan. The beverage industry has lodged a review petition, which is pending in the Supreme Court.

FINAL DIVIDEND

The Board of Directors of the company has recommended a final cash dividend of Rs. 10 per share for the year ended June 30, 2021 bringing the full year payout to Rs. 30 per share (300% - previous year 250%). This shall be subject to the approval of Shareholders at their meeting scheduled on October 22, 2021.

RISK AND UNCERTAINTIES

The Company's main risks in the short term are, the payment/demand of Late Payment Surcharge (LPS) for rate differential of Sui Gas bills amounting to Rs. 130 million (approx.) and Water Tax as per Supreme Court review if decided against the Company.

PATTERN OF SHAREHOLDING

The total number of Company's shareholders as at June 30, 2021 was 1,223 against 1,254 on June 30, 2020. The pattern of shareholding as on June 30, 2021 and its disclosure is annexed.

EARNINGS PER SHARE

Earnings per share for the year ended June 30, 2021 is Rs. 46.68 as against Rs. 24.64 of preceding year.

INTERNAL AUDIT AND CONTROL

The internal audit function has been outsourced to M/s EY Ford Rhodes, Chartered Accountants a renowned firm and Head of Internal Audit has been appointed to coordinate with them who reports to the Audit & Risk Management Committee.

COMPOSITION OF THE BOARD

The Company conforms to the regulatory requirements on the composition and qualification of the Board of Directors. The total number of directors is eight (08). Category wise composition of the Board was:

a.	Male	:	Six
b.	Female	:	Two

Category	Names
a) Independent Directors	Prof. Khalid Aziz Mirza Mr. Shahbaz Haider Agha Mr. Pervaiz Akhtar Ms. Jahanara Sajjad Ahmad

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b) Non-Executive Directors	Ch. Mueen Afzal Mr. Aamir H. Shirazi Mrs. Goshi M. Bhandara
c) Executive Director	Mr. Isphanyar M. Bhandara
d) Female Directors	Mrs. Goshi M. Bhandara Ms. Jahanara Sajjad Ahmad

COMMITTEES OF THE BOARD

i. Audit & Risk Management Committee:

The Audit & Risk Management Committee performed its functions under the Code of Corporate Governance and comprises of three independent directors and two other non-executive directors. One of the independent directors is the chairman.

Mr. Shahbaz Haider Agha	-	(Chairman)
Ch. Mueen Afzal	-	(Member)
Prof. Khalid Aziz Mirza	-	(Member)
Mrs. Goshi M. Bhandara	-	(Member)
Ms. Jahanara Sajjad Ahmad	-	(Member)

ii. HR & Remuneration and Nomination Committee:

The HR & Remuneration and Nomination Committee constituted under the Code of Corporate Governance comprises of two independent directors, an executive director and two other non-executive directors. One of the independent directors is the chairman.

Prof. Khalid Aziz Mirza	-	(Chairman)
Ch. Mueen Afzal	-	(Member)
Mr. Aamir H. Shirazi	-	(Member)
Mr. Isphanyar M. Bhandara	-	(Member)
Mr. Pervaiz Akhtar	-	(Member)

STATEMENT ON CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The Directors state that:

- a. The financial statements for the year ended June 30, 2021 prepared by the management of the Company fairly present its state of affairs, the result of operations, cash flows and changes in equity.
- b. Proper books of accounts of the Company have been maintained.
- c. Appropriate accounting policies have been consistently applied in the preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- d. International Financial Reporting Standards, as applicable in Pakistan, have been followed in the preparation of the financial statements.

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- e. The system of internal control is sound in design and has been effectively implemented.
- f. There are no significant doubts about the company's ability to continue as a going concern.
- g. There are no statutory payments on account of taxes, levies and charges outstanding as on June 30, 2021, except as disclosed in the financial statements.
- h. The directors who have to take training or seek exemption are within the prescribed limits.
- i. There has been no material departure from the best practices of Corporate Governance as detailed in the listing regulations.
- j. Key operating and financial data of the last six years in summarized form are annexed.
- k. The value of the audited Provident Fund and un-audited Pension Fund investment at June 30, 2021 was Rs. 148.871 million (2020: Rs. 133.5 million) and Rs. 71.06 million (2020: Rs. 62.8 million) respectively.
- l. During the year 2020-21, six (06) Board meetings, four (04) Audit & Risk Management Committee meetings and four (04) HR & Remuneration and Nomination Committee meetings were held.

Attendance of members of the Board and of its Committees are as under:

NAME OF DIRECTOR	BOARD OF DIRECTORS	AUDIT & RISK MANAGEMENT COMMITTEE	HR & REMUNERATION AND NOMINATION COMMITTEE
Ch. Mueen Afzal	6/6	4/4	4/4
Mr. Isphanyar M. Bhandara	6/6	04 (by invitation)	4/4
Mr. Aamir H. Shirazi	6/6	-	4/4
Mrs. Goshi M. Bhandara	6/6	0/4	-
Prof. Khalid Aziz Mirza	6/6	4/4	4/4
Mr. Shahbaz Haider Agha	5/6	4/4	-
Mr. Pervaiz Akhtar	6/6	-	3/4
Ms. Jahanara Sajjad Ahmad	3/6	1/4	-

Leave of absence was granted to the members who could not attend meeting(s).

STATEMENT OF COMPLIANCE

The company has fully complied with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019. A statement to this effect is annexed with this report.

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CORPORATE SOCIAL RESPONSIBILITY

Murree Brewery Company is one of Pakistan's oldest companies and it fully meets its obligation as a social corporate citizen. The Company always takes constructive interest in social matters which may not be directly related to the business and is giving donations to charitable institutions, hospitals and trusts. During the year 2020-21, the Company has donated Rs. 4.12 million to various welfare organizations.

The Company continues to make available the use of its property to Association for Special Persons (DARAKHSHAN). Presently 74 disabled women are getting training in this vocational school for helping destitute handicapped women to be self-reliant, computer literate and contributing members of society. This property has been provided free of charge by the company with furniture and fittings and the Company bears the cost of utilities and maintenance.

The Company continues to operate and support a Social Security Dispensary on its premises. This caters for workers and their families.

The Company continues to give donations to institutions in accordance with its policies for corporate philanthropy.

ENVIRONMENT, QUALITY, HEALTH & SAFETY MANAGEMENT SYSTEM

The management is strongly committed to achieving sustainable Environmental & Quality Management which has been recognized by the society and independent certification authorities. The Company supports sustainable development and promotes greater environmental responsibilities and has achieved Certification of ISO 9001:2015, 45001:2018, 14001:2015. The Company continues to test the emissions and effluents through laboratories certified by Punjab Environment Protection Agency. Murree Brewery's central lab has been accredited by Pakistan National Accreditation Council (PNAC) on ISO 17025:2017.

The Company ensures that every employee or contractor works under the safest possible conditions. There is no child labour.

COVID-19 EFFECTS AND MEASURES

The Company continues to operate under the challenge of the COVID-19 Pandemic. Company management is pleased to announce that it has been able to maintain strict SOPs for combating the COVID-19 pandemic to keep the team and the workplace safe under these challenging circumstances. Further, more than 80% employees of the Company have been vaccinated.

CONTRIBUTION TO NATIONAL EXCHEQUER

Your company contributed a sum of Rs. 4,285 million (previous year Rs. 4,958 million) to the Government exchequer on account of duties and taxes.

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DIRECTORS' REMUNERATION

As per the requirements of the Code of Corporate Governance, there is a formal and transparent procedure in place for fixing the remuneration packages of individual directors. No director is involved in deciding his / her own remuneration.

The Board reviews the fee of the Executive, Non-Executive and Independent Directors for attending the Board and different committees meetings, which are subsequently presented to shareholders in the Annual General Meeting for approval. Remuneration to Chief Executive Officer and Directors are disclosed in note# 42 to the financial statements for the year ended June 30, 2021.

RELATED PARTY TRANSACTIONS

In accordance with the Section 208 of the Companies Act, 2017 and Companies (Related Party Transactions and Maintenance of Related Records) Regulations, 2018, the Board of Directors has approved the related party transactions as per policy.

AUDITORS

Statutory Audit of the Company for the financial year ended June 30, 2021 has been concluded and the Auditors have issued their Audit Reports on the Company's financial statements and Review Report on the Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019. The Auditors M/s. KPMG Taseer Hadi & Co. shall retire at the conclusion of the Annual General Meeting, and being eligible have offered themselves for re-appointment for the year 2021-22. The Board proposes their appointment as Auditors for the financial year ending June 30, 2022 on the recommendation of the Audit and Risk Management Committee. This shall be subject to the approval of the shareholders at the Annual General Meeting on October 22, 2021.

OUTLOOK

Despite a tough economic and operating environment, the management remains committed to navigate the situation. We wish to continue our journey towards prosperity by enhancing the profitability of the Company in future.

APPRECIATION

We express our pleasure for the continued dedication and efforts of the employees of the Company. Our thanks are also extended to our customers, suppliers, bankers, advisors and shareholders for their continuous support.

ON BEHALF OF THE BOARD



Isphanyar M. Bhandara
Chief Executive Officer



Jahanara Sajjad Ahmad
Director

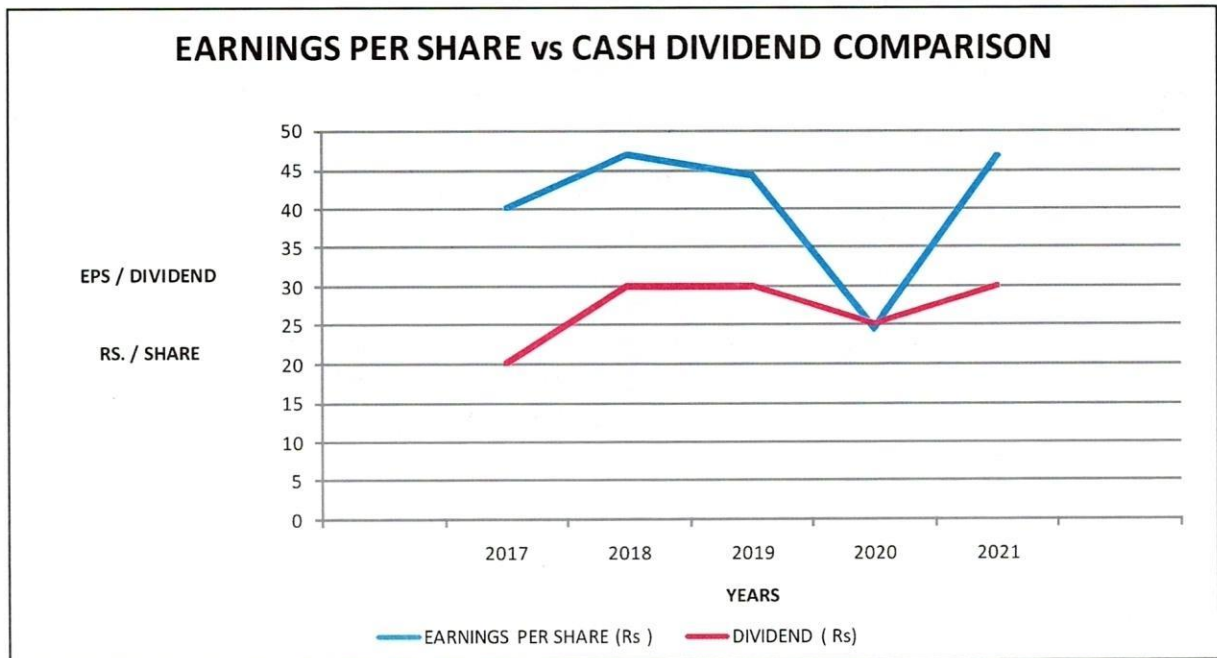
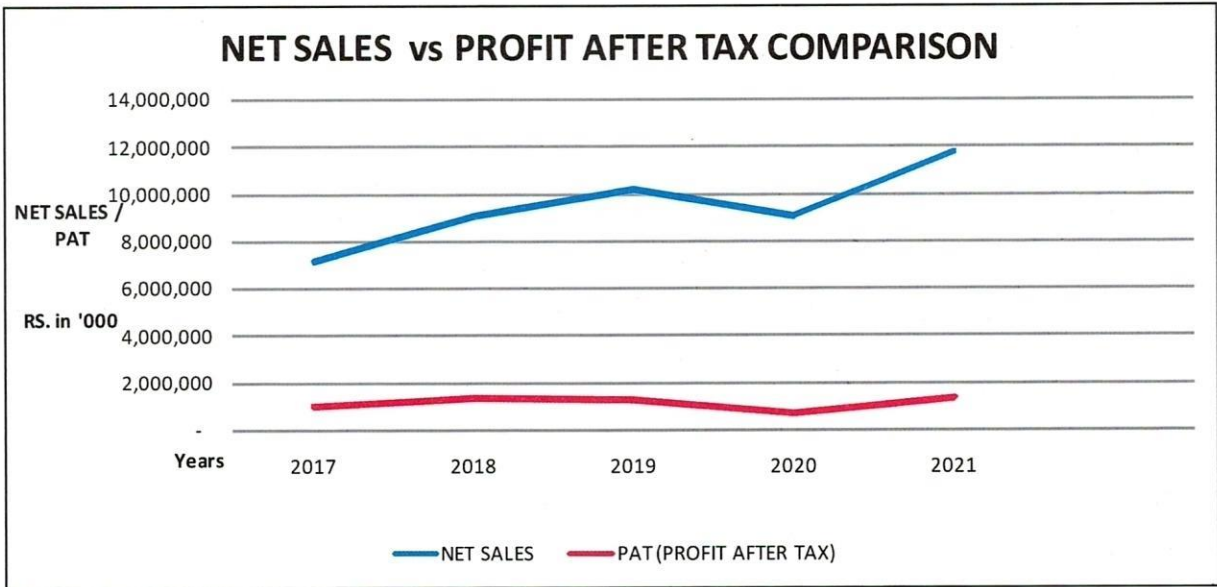
Rawalpindi September 17, 2021

Murree Brewery Company Limited

SIX YEARS AT A GLANCE

S. #	PARTICULARS	RS. "MILLION"					
		2021	2020	2019	2018	2017	2016
1	PAID UP CAPITAL	276.6	276.6	276.6	230.5	230.5	230.5
2	RESERVE & SURPLUS	11,506.2	9,985.7	10,025.9	9,467.0	8,786.0	8,120.3
3	FIXED ASSETS (LESS DEPRECIATION)	6,355.1	5,157.2	5,396.0	4,846.2	4,675.5	3,942.9
4	NET SALES	11,687.3	8,996.9	10,121.3	9,058.6	7,139.6	6,657.3
5	COST OF SALES	8,710.3	6,695.4	7,236.0	6,189.4	4,972.8	4,414.0
6	GROSS PROFIT	2,977.0	2,301.5	2,885.3	2,869.3	2,166.8	2,243.4
7	PROFIT BEFORE TAX	1,667.9	1,038.0	1,662.8	1,827.8	1,350.9	1,566.7
8	CASH DIVIDEND %	300	250	300	300	200	200
9	STOCK DIVIDEND %	-	-	-	20%	-	-
10	RETURN ON EQUITY %	12.0%	6.8%	12.2%	13.7%	15.6%	21.7%
11	BREAK-UP VALUE OF SHARE OF RS. 10 EACH	415.9	361.0	362.4	410.7	262.4	251.5
12	EARNINGS PER SHARE (E.P.S)	46.7	24.6	44.2	46.9	39.9	49.9
13	P/E Ratio	12.7	27.3	16.9	18.3	25.0	19.5

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Murree Brewery Company Limited

STATEMENT OF FINANCIAL POSITION - VERTICAL ANALYSIS

	2021	%	2020	%	2019	%	2018	%	2017	%	2016
	Rs.		Rs.		Rs.		Rs.		Rs.		Rs.
EQUITY AND LIABILITIES											
EQUITY											
Share Capital	276,636	2.0	276,636	2.3	276,636	2.4	230,530	2.1	230,530	2.2	230,530
Capital Reserve	30,681	0.2	30,681	0.3	30,681	0.3	30,681	0.3	30,681	0.3	30,681
Contingency Reserve	-	-	-	-	-	-	20,000	0.0	20,000	0.2	20,000
General Reserve	-	-	-	-	-	-	327,042	0.0	327,042	3.2	327,042
Reserve for Bonus Share	-	-	-	-	-	-	3,457,954	0.0	3,457,954	33.4	-
Revenue Reserves	7,425,612	52.9	6,785,176	56.4	6,881,531	58.6	6,292,270	57.7	1,983,881	19.2	5,170,687
Surplus on revaluation of assets	3,773,307	26.9	2,893,179	24.0	2,837,111	24.1	2,913,653	26.7	2,966,369	28.6	2,571,936
	11,506,236	81.9	9,985,672	82.9	10,025,959	85.3	9,467,134	86.8	9,016,457	87.1	8,350,876
NON - CURRENT LIABILITIES											
Liabilities against assets to finance lease	3,754	0.0	22,561	0.2	86,866	0.7	1,319	0.0	7,988	0.1	12,345
Long term loan	124,749	0.9	-	-	-	-	-	-	-	-	-
Deferred grant	2,859	0.0	-	-	-	-	-	-	-	-	
Deferred liabilities - staff retirement	281,974	2.0	267,977	2.2	260,286	2.2	254,334	2.3	182,959	1.8	176,286
Deferred taxation	401,352	2.9	229,863	1.9	221,529	1.9	167,456	1.5	197,868	1.9	107,778
	814,687	5.8	520,401	4.3	568,681	4.8	423,109	3.9	388,815	3.8	296,409
CURRENT LIABILITIES											
Current portion of Lease liabilities	22,046	0.2	89,859	0.7	95,368	0.8	6,669	0.1	11,467	0.1	8,059
Trade and other payables	1,218,348	8.7	1,204,077	10.0	783,306	6.7	716,148	6.6	940,047	9.1	836,374
Contract liabilities	202,616	1.4	109,842	0.9	121,090	1.0	109,921	-	-	-	-
Current portion of long term loan	156,417	1.1	-	-	-	-	-	-	-	-	
Current portion of deferred grant	13,724	0.1	-	-	-	-	-	-	-	-	
Unpaid dividend	76,003	0.5	71,843	0.6	59,188	0.5	51,739	-	-	-	
Unclaimed dividend	32,579	0.2	58,600	0.5	98,477	0.8	131,316	-	-	-	
Provision for taxation	-	-	-	-	-	-	-	-	-	-	
	1,721,733	12.3	1,534,221	12.7	1,157,429	9.8	1,015,793	9.3	951,514	8.9	844,433
	14,042,656	100	12,040,294	100	11,752,069	100	10,906,036	100	10,356,786	100	9,491,718
NON - CURRENT ASSETS											
Property, plant and equipment	6,355,066	45.3	5,157,220	42.8	5,396,042	45.9	4,846,221	44.4	4,675,502	45.1	3,942,906
Right of use assets	25,636	0.2	322,559	2.7	1,820	0.0	2,339	0.0	-	-	-
Intangible Assets	782	0.0	1,301	0.0	1,820	0.0	2,339	0.0	-	-	-
Advance for Capital Expenditure	42,478	0.3	82,036	0.7	55,465	0.5	266,214	2.4	45,591	0.4	-
Investment property	397,886	2.8	358,627	3.0	325,116	2.8	292,340	2.7	288,149	2.8	284,570
Long term advances	13,948	0.1	17,086	0.1	11,335	0.1	10,894	0.1	13,392	0.1	9,910
Long term investment	514,466	3.7	517,473	4.3	520,488	4.4	523,503	4.8	526,509	5.1	323,497
Long term deposits	38,066	0.3	35,754	0.3	31,711	0.3	26,518	0.2	25,687	0.2	22,785
Employee Benefits	30,189	0.2	15,334	0.1	21,934	0.2	2,240	0.0	-	-	-
	7,418,517	52.8	6,507,390	54.0	6,363,911	54	5,970,269	54.7	5,574,830	53.8	4,583,668
CURRENT ASSETS											
Inventories	1,937,621	13.8	1,862,119	15.5	1,568,204	13.3	1,343,755	12.3	1,535,205	14.8	1,583,926
Trade debts - unsecured	31,372	0.2	25,926	0.2	14,563	0.1	26,058	0.2	82,342	0.8	57,736
Advances, preparations and other receivable	208,246	1.5	214,181	1.8	455,958	3.9	138,631	1.3	94,925	0.9	113,189
Short term investment	1,993,774	14.2	1,723,243	14.3	1,337,179	11.4	1,243,524	11.4	1,221,042	11.8	1,283,131
Advance tax	255,339	1.8	372,106	3.1	317,802	2.7	185,085	1.7	206,136	2.0	168,372
Cash and bank balances	2,197,788	15.7	1,335,329	11.1	1,694,452	14.4	1,998,714	18.3	1,642,306	15.9	1,701,696
	6,624,141	47.2	5,532,994	46.0	5,388,158	45.8	4,935,767	45.3	4,781,956	46.2	4,908,050
	14,042,658	100	12,040,294	100	11,752,069	100	10,906,036	100.0	10,356,786	100	9,491,718

Murree Brewery Company Limited

STATEMENT OF PROFIT & LOSS

	2021		20 vs 19		2019		19 vs 18		2018		18 vs 17		2017		17 vs 16		2016		16 vs 15		2015			
	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%		
HORIZONTAL ANALYSIS																								
Sales (Net)	11,687,289	29.90	8,996,909	(11.11)	10,121,280	11.7	9,058,672	11.7	6,657,314	11.7	7,139,601	26.9	7,139,601	26.9	6,657,314	10.4	6,029,292	10.4	6,029,292	10.4	6,029,292	10.4	6,029,292	10.4
Cost of Sales	8,710,319	30.1	6,695,444	(7.5)	7,236,021	16.9	6,189,422	16.9	4,972,774	16.9	4,972,774	24.5	4,972,774	24.5	4,413,950	13.6	3,887,109	13.6	3,887,109	13.6	3,887,109	13.6	3,887,109	13.6
Gross Profit	2,976,970	(0.2)	2,301,465	(3.6)	2,885,259	0.6	2,869,250	0.6	2,166,827	0.6	2,166,827	32.4	2,166,827	32.4	2,243,364	4.7	2,142,183	4.7	2,142,183	4.7	2,142,183	4.7	2,142,183	4.7
Distribution Cost	909,207	4.5	870,114	(19.2)	1,077,370	42.4	756,711	42.4	595,279	42.4	595,279	27.1	595,279	27.1	522,096	23.0	424,442	23.0	424,442	23.0	424,442	23.0	424,442	23.0
Administrative Expenses	469,581	(7.4)	507,140	27.9	396,642	(5.1)	417,832	(5.1)	417,832	(5.1)	417,832	24.3	336,215	24.3	265,198	10.3	240,391	10.3	240,391	10.3	240,391	10.3	240,391	10.3
Other Expenses	239,158	(12.4)	273,018	134.0	116,692	(3.7)	121,212	(3.7)	121,212	(3.7)	121,212	28.1	94,629	28.1	108,100	1.6	109,412	1.6	109,412	1.6	109,412	1.6	109,412	1.6
Other Income	81,233	17.0	69,450	(35.2)	107,220	19.1	90,021	19.1	90,021	19.1	90,021	52.6	58,996	52.6	220,748	3.3	263,997	3.3	263,997	3.3	263,997	3.3	263,997	3.3
Impairment loss on trade debts	(5,013)	(260.8)	3,117	606.8	441	(94.5)	7,960	(94.5)	7,960	(94.5)	7,960	38.0	1,199,700	38.0	1,568,718	(3.9)	1,631,935	(3.9)	1,631,935	(3.9)	1,631,935	(3.9)	1,631,935	(3.9)
Operating Profit	1,445,270	101.42	717,526	(788)	1,401,334	(15.4)	1,655,556	(15.4)	1,655,556	(15.4)	1,655,556	38.0	1,199,700	38.0	1,568,718	(23.5)	1,631,935	(23.5)	1,631,935	(23.5)	1,631,935	(23.5)	1,631,935	(23.5)
Finance Cost	29,512	5.2	28,064	64.6	17,053	(15.3)	20,134	(15.3)	20,134	(15.3)	20,134	20.6	16,690	20.6	2,023	2.8	1,967	2.8	1,967	2.8	1,967	2.8	1,967	2.8
Finance Income	252,101	(27.7)	348,510	25.1	278,544	44.7	192,446	44.7	192,446	44.7	192,446	14.6	167,933	14.6	167,933	-	-	-	-	-	-	-	-	-
Net Profit before taxation	1,667,859	60.68	1,037,972	(828)	1,662,825	(9.0)	1,827,868	(9.0)	1,827,868	(9.0)	1,827,868	35.3	1,350,943	35.3	1,566,695	(13.8)	1,629,968	(13.8)	1,629,968	(13.8)	1,629,968	(13.8)	1,629,968	(13.8)
Provision for taxation	376,387	5.7	356,244	(19.0)	439,888	(17.2)	531,507	(17.2)	531,507	(17.2)	531,507	23.6	430,136	23.6	435,013	(1.1)	633,885	(1.1)	633,885	(1.1)	633,885	(1.1)	633,885	(1.1)
Net profit after taxation	1,291,472	89.44	681,728	(44.25)	1,222,937	(5.7)	1,296,361	(5.7)	1,296,361	(5.7)	1,296,361	40.8	920,807	40.8	1,131,682	(18.6)	996,083	(18.6)	996,083	(18.6)	996,083	(18.6)	996,083	(18.6)
VERTICAL ANALYSIS																								
Sales	11,687,289	100.0	8,996,909	100.0	10,121,280	100.0	9,058,672	100.0	9,058,672	100.0	7,139,601	100.0	7,139,601	100.0	6,657,314	100.0	6,029,292	100.0	6,029,292	100.0	6,029,292	100.0	6,029,292	100.0
Cost of Sales	8,710,319	74.53	6,695,444	74.42	7,236,021	71.49	6,189,422	71.49	6,189,422	71.49	4,972,774	68.3	4,972,774	68.3	4,413,950	66.3	3,887,109	66.3	3,887,109	66.3	3,887,109	66.3	3,887,109	66.3
Gross Profit	2,976,970	25.47	2,301,465	25.58	2,885,259	28.51	2,869,250	28.51	2,869,250	28.51	2,166,827	31.7	2,166,827	31.7	2,243,364	33.7	2,142,183	33.7	2,142,183	33.7	2,142,183	33.7	2,142,183	33.7
Distribution Cost	909,207	7.8	870,114	9.7	1,077,370	10.6	756,711	10.6	756,711	10.6	595,279	8.4	595,279	8.4	522,096	7.8	424,442	7.8	424,442	7.8	424,442	7.8	424,442	7.8
Administrative Expenses	469,581	4.0	507,140	5.6	396,642	3.9	417,832	3.9	417,832	3.9	417,832	4.6	336,215	4.6	265,198	4.0	240,391	4.0	240,391	4.0	240,391	4.0	240,391	4.0
Other Expenses	239,158	2.0	273,018	3.0	116,692	1.2	121,212	1.2	121,212	1.2	121,212	1.3	94,629	1.3	108,100	1.6	109,412	1.6	109,412	1.6	109,412	1.6	109,412	1.6
Other Income	81,233	0.7	69,450	0.8	107,220	1.1	90,021	1.1	90,021	1.1	90,021	1.0	58,996	1.0	220,748	3.3	263,997	3.3	263,997	3.3	263,997	3.3	263,997	3.3
Impairment loss on trade debts	(5,013)	(0.0)	3,117	0.0	441	0.0	7,960	0.0	7,960	0.0	7,960	0.1	1,199,700	16.8	1,568,718	23.6	1,631,935	23.6	1,631,935	23.6	1,631,935	23.6	1,631,935	23.6
Operating Profit	1,445,270	12.4	717,526	8.0	1,401,334	13.8	1,655,556	13.8	1,655,556	13.8	1,655,556	18.3	1,199,700	16.8	1,568,718	23.6	1,631,935	23.6	1,631,935	23.6	1,631,935	23.6	1,631,935	23.6
Finance Cost	29,512	0.3	28,064	0.3	17,053	0.2	20,134	0.2	20,134	0.2	16,690	0.2	16,690	0.2	2,023	0.0	1,967	0.0	1,967	0.0	1,967	0.0	1,967	0.0
Finance Income	252,101	2.2	348,510	3.9	278,544	2.8	192,446	2.8	192,446	2.8	192,446	2.1	167,933	2.1	167,933	-	-	-	-	-	-	-	-	-
Profit before tax	1,667,859	14.3	1,037,972	11.5	1,662,825	16.4	1,827,868	16.4	1,827,868	16.4	1,827,868	20.2	1,350,943	20.2	1,566,695	24	1,629,968	24	1,629,968	24	1,629,968	24	1,629,968	24
Provision for taxation	376,387	3.2	356,244	4.0	439,888	4.3	531,507	4.3	531,507	4.3	531,507	5.9	430,136	5.9	435,013	6.5	633,885	6.5	633,885	6.5	633,885	6.5	633,885	6.5
Net profit after taxation	1,291,472	11.1	681,728	7.6	1,222,937	12.1	1,296,361	12.1	1,296,361	12.1	1,296,361	14.3	920,807	12.9	1,131,682	17.0	996,083	17.0	996,083	17.0	996,083	17.0	996,083	17.0

Murree Brewery Company Limited

**Pattern of Shareholding
As of June 30, 2021**

# Of Shareholders	Shareholdings'Slab			Total Shares Held
427	1	to	100	14,179
339	101	to	500	83,920
125	501	to	1000	93,506
167	1001	to	5000	398,246
67	5001	to	10000	477,069
21	10001	to	15000	270,491
18	15001	to	20000	314,194
13	20001	to	25000	289,051
3	25001	to	30000	84,508
3	30001	to	35000	93,120
3	35001	to	40000	112,582
1	40001	to	45000	45,000
3	45001	to	50000	142,057
2	50001	to	55000	102,240
1	55001	to	60000	56,954
2	60001	to	65000	120,505
1	70001	to	75000	72,606
1	80001	to	85000	82,923
2	85001	to	90000	177,598
1	95001	to	100000	100,000
1	105001	to	110000	106,600
1	145001	to	150000	146,884
1	155001	to	160000	156,487
1	200001	to	205000	202,000
1	215001	to	220000	215,320
1	265001	to	270000	265,200
1	300001	to	305000	304,060
1	315001	to	320000	319,441
1	420001	to	425000	420,232
1	455001	to	460000	457,040
1	465001	to	470000	469,503
1	500001	to	505000	500,008
1	555001	to	560000	555,560
1	605001	to	610000	609,100
1	635001	to	640000	637,990
1	675001	to	680000	678,516
1	720001	to	725000	720,815
1	875001	to	880000	879,149
1	1000001	to	1005000	1,000,074
1	1700001	to	1705000	1,701,527
1	4030001	to	4035000	4,030,810
1	4145001	to	4150000	4,146,240
1	6010001	to	6015000	6,010,325
1223				27,663,630

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Murree Brewery Company Limited

**Pattern of Shareholding
As of June 30, 2021**

Categories of Shareholders	Shareholders	Shares Held	Percentage
Directors and their spouse(s) and minor children			
MR. ISPHANYAR M. BHANDARA	2	4,603,280	16.64
MRS. JASMINE BHANDARA	2	334,211	1.21
MRS. GOSHI M BHANDARA	1	1,000,074	3.62
MR. AAMIR HUSSAIN SHIRAZI	1	3,084	0.01
MS. JAHANARA SAJJAD AHMAD	1	1,000	0.00
CH. MUEEN AFZAL	1	3,852	0.01
MR. SHAHBAZ HAIDER AGHA	1	2,178	0.01
PROF. KHALID AZIZ MIRZA	1	1,200	0.00
MR. PERVAIZ AKHTAR	1	1,000	0.00
Associated Companies, undertakings and related parties	9	9,165,713	33.13
NIT & ICP	2	448	0.00
Banks Development Financial Institutions, Non Banking Financial Financial Institu	5	27,793	0.10
Insurance Companies	4	933,240	3.37
Modarabas and Mutual Funds	5	247,580	0.89
General Public			
a. Local	1,116	2,738,711	9.90
b. Foreign	32	1,272,859	4.60
Foreign Companies	5	7,085,198	25.61
Others	34	242,209	0.88
Totals	1,223	27,663,630	100.00
<hr/>			
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Share holders holding 10% or more		Shares Held	Percentage
MR. ISPHANYAR M. BHANDARA		4,603,280	16.64
M/S. D.P. EDULJI & COMPANY (PVT) LIMITED		4,909,959	17.75
KINGSWAY FUND-FRONTIER CONSUMER FRANCHISES		6,010,325	21.73

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Murree Brewery Company Limited

**Pattern of Shareholding
As of June 30, 2021**

S.No.	Folio #	Name of shareholder	Number of shares	Per %
Directors and their spouse(s) and minor children				
1	90022	MR. ISPHANYAR M. BHANDARA	4,146,240	14.99
2	04705-83016	MR. ISPHANYAR M. BHANDARA	457,040	1.65
3	261023	MRS. JASMINE BHANDARA	319,441	1.15
4	04705-99009	MRS. JASMINE BHANDARA	14,770	0.05
5	261123	MRS. GOSHI M BHANDARA	1,000,074	3.62
6	03277-107223	MR. AAMIR HUSSAIN SHIRAZI	3,084	0.01
7	03459-28005	MS. JAHANARA SAJJAD AHMAD	1,000	0.00
8	03525-11880	CH. MUEEN AFZAL	3,852	0.01
9	03525-108190	MR. SHAHBAZ HAIDER AGHA	2,178	0.01
10	04804-27440	PROF. KHALID AZIZ MIRZA	1,200	0.00
11	05264-140165	MR. PERVAIZ AKHTAR	1,000	0.00
11			5,949,879	21.51
Associated companies, undertakings and related parties				
1	40029	D.P. EDULJI & COMPANY (PVT) LIMITED	4,030,810	14.57
2	03525-98607	D.P. EDULJI & COMPANY (PVT) LIMITED	879,149	3.18
3	130089	MS. MUNIZEH M. BHANDARA	720,815	2.61
4	130313	MS. MUNIZAH M. BHANDARA & MRS. GOSHI M BHANDARA	420,232	1.52
5	261121	MR. ZANE ISPHANYAR BHANDARA	500,008	1.81
6	261122	MR. JAMSHED MINOO BHANDARA, MRS. GOSHI M BHANDARA & MR. ISPHANYAR M BHANDARA	304,060	1.10
7	261125	MR. JAMSHED MINOO BHANDARA, MRS. GOSHI M BHANDARA & MR. ISPHANYAR M BHANDARA	1,701,527	6.15
8	04705-108227	MR. JAMSHED M BHANDARA THROUGH MANAGER/GUARDIAN GOSHI & ISPHANYAR	609,100	2.20
9	261064	MR. SABIH UR REHMAN	12	0.00
9			9,165,713	33.13
NIT & ICP				
1	90013	M/S. INVESTMENT CORPORATION OF PAKISTAN	430	0.00
2	00083-36	IDBL (ICP UNIT)	18	0.00
2			448	0.00
Banks Development Financial Institutions, Non Banking Financial Institutions.				
1	20042	M/S. BANK OF BAHAWALPUR LTD.,	5,802	0.02
2	01651-30578	ITHACA CAPITAL (PVT.) LIMITED	1,000	0.00
3	04127-77	MCB BANK LIMITED - TREASURY	11,341	0.04
4	05264-153358	CAPITAL ASSETS LEASING CORPORATION LIMITED	4,600	0.02
5	07419-17966	ATC HOLDINGS (PRIVATE) LIMITED	5,050	0.02
5			27,793	0.10
Insurance Companies				
1	03277-2184	EFU GENERAL INSURANCE LIMITED	637,990	2.31
2	13748-501	ADAMJEE LIFE ASSURANCE COMPANY LTD-IMF	265,200	0.96
3	13748-543	ADAMJEE LIFE ASSURANCE COMPANY LIMITED-NUIL Fund	23,650	0.09
4	13748-915	ADAMJEE LIFE ASSURANCE CO.LTD - DGF	6,400	0.02
4			933,240	3.37
Modarabas and Mutual Funds				
1	05371-28	CDC - TRUSTEE MCB PAKISTAN STOCK MARKET FUND	202,000	0.73
2	05488-25	CDC - TRUSTEE PAKISTAN CAPITAL MARKET FUND	6,700	0.02
3	06411-21	CDC - TRUSTEE AKD INDEX TRACKER FUND	2,930	0.01
4	11262-23	CDC - TRUSTEE MCB PAKISTAN ASSET ALLOCATION FUND	21,450	0.08
5	15727-22	CDC - TRUSTEE PAKISTAN PENSION FUND - EQUITY SUB FUND	14,500	0.05
5			247,580	0.89
General Public Foreign				
1	10004	MR. AHMAD ABDUL REHMAN NOOR AHMAD	8,562	0.03
2	30016	SIR C. C. GARBETT	2,434	0.01
3	50006	MR. EBRAHIM SALJEE BERA	17,194	0.06
4	50009	MISS. E. M. WILSON	19,113	0.07
5	70018	DR. G. K. SAWDAY	30,050	0.11
6	80017	MR. H. LE. GEY KENSINGTON	8,560	0.03
7	80035	MR. H. LUND CHRISTIANSEN	60,472	0.22
8	90009	MISS. I. M. ST. GEORGE BRETT	2,434	0.01
9	90011	MR. I. H. R. MOSS	1,574	0.01
10	100002	MR. J. C. BURBIDGE	25,812	0.09
11	100029	MR. J. M. KEADY	7,965	0.03
12	100053	MR. JOHN STUART OLIVER	2,812	0.01
13	110020	MRS. K. M. WILLIAM	36,165	0.13
14	110022	MR. KASSIM A. MOHAMMAD	5,072	0.02
15	120001	MISS. LUCY CHARLES	1,340	0.00
16	120004	MR. W. L. KIRELY	758	0.00
17	130006	MRS. M. M. CAUTLEY	82,923	0.30
18	130048	MR. M. A. MOGHAL	11,138	0.04
19	140014	MR. NAJUMUDDIN MULLAH HAMJABHAI	8,560	0.03
20	160015	MRS. P. SAWDAY	17,194	0.06
21	160036	MR. PETER JOHN SARGENT	441	0.00
22	180012	MR. RICHARD ANTHONY B. SCOTT	8,560	0.03
23	180024	MR. RALPH JOHN HAMILTON POLLOCK	758	0.00
24	180048	MR. R. E. A. CAUTLEY	146,884	0.53
25	190041	MR. SALEH MUHAMMAD HAJEE AYUB	56,954	0.21
26	210001	DR. UNA DAVISON	17,222	0.06
27	260005	MISS. ZUBEIDA ESSOP MIA	12,592	0.05
28	00521-5550	GREGORY ALEXANDER	678,516	2.45
29	03277-106486	SYED ATIQUE BUKHARI	50	0.00
30	03277-106814	MUHAMMAD FIAZ	100	0.00
31	03277-109110	MUHAMMAD QASIM	200	0.00
32	06601-32103	JAI HEMNANI	450	0.00
32			1,272,859	4.60

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Murree Brewery Company Limited

**Pattern of Shareholding
As of June 30, 2021**

<u>S.No.</u>	<u>Folio #</u>	<u>Name of shareholder</u>	<u>Number of shares</u>	<u>Per %</u>
Foreign Companies				
1	80077	M/S. HONGKONG BANK INTER (TRUSTEE) LTD.	1,810	0.01
2	00521-13356	TENCORE II PARTNERS LP	48,000	0.17
3	00547-9253	KINGSWAY FUND-FRONTIER CONSUMER FRANCHISES	6,010,325	21.73
4	00547-10301	KINGSWAY FUND-FRONTIER CONSUMER FRANCHISES EXTOBA	555,560	2.01
5	00695-10791	SCB NOMINEES (CI) LIMITED [1250-2]	469,503	1.70
5			7,085,198	25.61
Others				
1	20041	M/S. BUSINESS INVESTMENTS LTD.	81	0.00
2	80037	M/S. H. M. INVESTMENTS (PVT) LTD	96	0.00
3	140075	M/S. N. H. SECURITIES (PVT) LTD.,	14	0.00
4	180019	M/S. RAWALPINDI ELECTRIC POWER CO. LTD.	3,768	0.01
5	200006	M/S. THE DEPUTY ADMINISTRATOR (A/C DR. T. H. KHAN)	4,798	0.02
6	01917-41	PRUDENTIAL SECURITIES LIMITED	686	0.00
7	03210-28	Y.S. SECURITIES & SERVICES (PVT) LTD.	88	0.00
8	03277-6164	TRUSTEES KANDAWALLA TRUST	20,278	0.07
9	03277-13154	TRUSTEES HOMMIE&JAMSHED NUSSERWANJEE C.T	5,580	0.02
10	03277-61491	M/S RANG COMMODITIES (PVT) LTD	9,360	0.03
11	03277-85327	MOGUL TOBACCO COMPANY PVT LTD	5,000	0.02
12	03277-96529	FIKREE DEVELOPMENTS CORPORATION (PRIVATE) LIMITED	9,470	0.03
13	03293-12	S.H. BUKHARI SECURITIES (PVT) LIMITED	454	0.00
14	03525-57191	SARFRAZ MAHMOOD (PRIVATE) LTD	94	0.00
15	03525-63416	H M INVESTMENTS (PVT) LIMITED	2,870	0.01
16	03525-63817	NH SECURITIES (PVT) LIMITED.	392	0.00
17	03939-21	PEARL SECURITIES LIMITED	2,300	0.01
18	03939-62	PEARL SECURITIES LIMITED	1,550	0.01
19	04952-28	SHERMAN SECURITIES (PRIVATE) LIMITED	3,000	0.01
20	05736-15	NCC - PRE SETTLEMENT DELIVERY ACCOUNT	652	0.00
21	06452-64858	NESTLE PAKISTAN LTD, EMPLOYEES PROVIDENT FUND	100,000	0.36
22	07450-1040	TRUSTEE-FIRST DAWOOD INV. BANK LTD. & OTHER EMPOLYEEES P.FUND	960	0.00
23	08847-1447	Crescent Standard Business Management (Pvt) Limited	1	0.00
24	12666-700	ISPI Corporation (Private) Limited	2,450	0.01
25	12666-1831	TRUSTEE PAKISTAN PETROLEUM SENIOR PROVIDENT FUND	6,800	0.02
26	12666-1849	TRUSTEE PAKISTAN PETROLEUM NON-EXECUTIVE STAFF PENSION FUND	11,750	0.04
27	12666-1856	TRUSTEE PAKISTAN PETROLEUM NON-EXECUTIVE STAFF GRATUITY FUND	4,000	0.01
28	12666-1864	TRUSTEE PAKISTAN PETROLEUM JUNIOR PROVIDENT FUND	4,600	0.02
29	12666-1872	TRUSTEE PAKISTAN PETROLEUM EXECUTIVE STAFF PENSION FUND	29,200	0.11
30	12666-1880	TRUSTEE PAKISTAN PETROLEUM EXECUTIVE STAFF GRATUITY FUND	3,200	0.01
31	12666-2045	TRUSTEE PAK. PETROLEUM EXEC. STAFF PEN. FUND DC CONVENTIONAL	2,750	0.01
32	13748-980	TRUSTEE- GUL AHMED TEXTILE MILLS LTD. EMP. PROVIDENT FUND	4,200	0.02
33	14241-22	FIKREES (PRIVATE) LIMITED	1,766	0.01
34	14746-21	KHADIM ALI SHAH BUKHARI SECURITIES (PRIVATE) LIMITED	1	0.00
34			242,209	0.88

No trade has been made in shares of the Company by Directors, Company Secretary, CFO and their spouses and minor children during the year.

CODE OF CONDUCT

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Annual Report. 2021
Murree Brewery Company Limited

Foreword

Murree Brewery Company Ltd ("MBC") has built a reputation for conducting its business with integrity, in accordance with high standards of ethical behavior, and in compliance with the laws/regulations that govern our business. This reputation is among our most valuable assets and ultimately depends upon the individual actions of each of our employees all over the country.

The MBC code of conduct has been prepared to assist each of us in our efforts to not only maintain but enhance this reputation. It provides guidance for business conduct in a number of areas and references to more detailed corporate policies for further direction.

The code of conduct applies to all affiliates, employees and others who act on our behalf countrywide, within all sectors, regions, areas and functions.

The adherence of all employees to high standards of integrity and ethical behavior is mandatory and benefits all stakeholders viz our customers, our communities, our shareholders and ourselves

It carefully checks for compliance with the code by providing suitable information, prevention and control tools and ensuring transparency in all transactions and behaviors by taking creative measures if and as required.

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Murree Brewery Company Limited

General Principles

Compliance with the laws, regulations, statutory, ethical integrity and fairness, is a constant commitment and duty of all MBC employees and its divisions.

MBC business and activities have to be carried out in a transparent, honest and fair way, in good faith, and in full compliance. Any form of discrimination, corruption, forced or child labor is rejected. Particular attention is paid to the acknowledgement and safeguarding of the dignity, freedom and equality of human beings.

All MBC employees, without discrimination or exception whatsoever, respect the principles and contents of the code in their actions and behaviors while performing their functions and according to their responsibilities, because compliance with the code is fundamental for the quality of their working and professional performance. Relationships among MBC employees, at all levels, must be characterized by honesty, fairness, cooperation, loyalty and mutual respect.

The belief that one is acting in favor or to the advantage of MBC can never, in anyway, justify –not even in part-any behavior that conflicts with the principles and content of the code.

The MBC Code of Conduct aims at guiding the “MBC Team “with respect to standards of conduct expected in areas where improper activities could result in adverse consequences to the company, harm its reputation or diminish its competitive advantage. Every member of the MBC is expected to adhere to, and firmly inculcate in his/her everyday conduct; this mandatory framework; any contravention or deviation will be regarded as misconduct and may attract disciplinary action in accordance with the Company services and relevant laws.

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Murree Brewery Company Limited

Ethics, Transparency, Fairness, Professionalism

In conducting its business MBC is inspired by and compiles with the principles of loyalty, fairness, transparency, and efficiency.

Any action, transaction and negotiation performed and generally, the conduct of MBC employees in the performance of their duties is inspired by the highest principles of fairness, completeness and transparency of information, clarity and truthfulness of all accounting documents in compliance with the applicable laws in force and internal regulations.

Bribes, illegitimate favors, request for personal benefits of one or others. Either directly or through third parties, is prohibited without any exception.

It is prohibited to pay or offer, directly or indirectly, money and material benefits and other advantages of any kind to third parties, whether representatives of governments, public officers or private employees, in order to influence or remunerate the actions of their office.

Accepting gifts or any other form of hospitality is not allowed as commercial courtesy, as it may compromise the integrity and reputations of either party, and can be constructed by an impartial observer as aimed at obtaining undue advantages. Only company give aways are acceptable.

Company Information

MBC ensures the correctness of company's information, by means of suitable procedures for in-house management and communication to the outside.

Conflict of Interest

MBC expects all employees to be free from actual or potential conflicts of interest.

A conflict of interest occurs whenever the prospect of direct or indirect personal gain may influence or appear to influence your judgments or actions while conducting Company's business.

Each member of MBC has a prime responsibility towards the Company and is expected to avoid activities or transactions that clash directly with the interests of the Company. Such situations could arise in a number of ways. Some of the specifically forbidden situations are outlined below. This list is however, neither exhaustive nor all-inclusive. In case of doubt, the advice of the management or Chief Executive should be sought.

Any member of the MBC or any dependent member having an interest in any organization supplying goods or services to the Company.

Any member of the MBC participating in any external activity directly or indirectly that competes with the Company in any manner.

Any member of the MBC having direct, indirect interest or family connection, with an external organization that has business dealings with MBC, without fully disclosing to the management of the Company details of such connections and interests.

Any member of MBC having any relative working with MBC and not disclosing details of the same to the management of the Company.

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Murree Brewery Company Limited

Confidentiality

A member of MBC shall not keep or make copies of correspondence documents, papers and records, list of clients or customers without the prior approval.

A member of MBC shall not disclose or reveal any information on the behalf of the Company to print/electronic media as well as any other information medium. All information shall be released through/by the Marketing department or designated individual (s).

Agreement with Licenses, Distributors, Agents, Sales Representatives, Suppliers or Consultants

Agreements with above shall clearly specify the services to be performed for the Company, the amount to be paid or receipts and all other relevant terms and conditions.

All payments or receipts and transactions shall be supported by documents.

Workplace Harassment

Every employee has the right to work in an environment that is free from harassment and in which issues of harassment will be resolved without fear of reprisal. Harassment will not be permitted or condoned within MBC whether it is based on a person's race, color, ethnic or national origin, age, gender, real, or suspected sexual orientation, religion or perceived religious affiliation, disability, or other personal characteristic.

MBC demands that there shall be no harassment in personal working relationships either inside or outside the Company. Such behaviors are strictly forbidden and are as follows:

- Creation of an intimidating, hostile, isolating or in any case discriminatory environment for individual employees or groups of employees
- Unjustified interference in the work performed by others
- Placing of obstacles in the way of the work prospects and expectations of others merely for reasons of personal competitiveness or because of other employees
- Proposing private interpersonal relations despite the recipient's explicit or reasonably clear distaste

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Murree Brewery Company Limited

Equal Opportunity Environment

MBC recognizes the value of striving for a balanced work force and is committed to the principles of equal opportunity, equality of treatment, and creating a dynamic climate where diversity is valued as a source of enrichment and opportunity.

All phases of the employment relationship –including, recruitment, hiring, training, promotion, compensation, benefits, transfers, layoffs, and leaves of absences–will be carried out by all managers without regard to race, color, religion, gender, age, ethnic or national origin or disability.

Protection of Company Assets and Proprietary Information

Confidential information is any information that is not publically known and that has value to MBC. It may be in written, electronic, or any other form.

It is duty of each member of the MBC to protect, use and operate all the corporate assets with utmost care, due diligence and honesty. In case it is observed by any member of the MBC that the corporate assets are being misused/ mishandled by some other members / individuals the matter should be immediately reported to the Management of the Company. Corporate assets include moveable and immovable property of the Company.

Dealing in Securities/Shares & Insider Trading

MBC employees must not deal in MBC shares on the basis of privileged information.

MBC employee are forbidden to convey inside information at any time to other person or encourage another person to deal in shares of MBC or any other Company on the basis of such information, even if the employee does not profit directly from the arrangement.

MBC employee should be aware of and comply with any local laws and regulations governing shares dealings, in case any employee or his / her spouse deals in the Company' s shares, he / her must notify the Company Secretary with full particulars within two days from the date of the transaction.

END

Annual Report. 2021
Murree Brewery Company Limited

INDEPENDENT AUDITORS' REVIEW REPORT

To the members of Murree Brewery Company Limited

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Murree Brewery Company Limited for the year ended 30 June 2021 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended 30 June 2021.



KPMG Taseer Hadi & Co.
Chartered Accountants
Islamabad

Date: 28 September 2021

Murree Brewery Company Limited

Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations, 2019

Murree Brewery Company Limited For the Year ended June 30 2021

The company has complied with the requirements of the Regulations in the following manner:-

1. The total number of directors are eight (08) as per the following:

a) Male	:	Six
b) Female	:	Two

2. The composition of the Board is as follows:

Category	Names
a) Independent Directors	Prof. Khalid Aziz Mirza Mr. Shahbaz Haider Agha Mr. Pervaiz Akhtar Ms. Jahanara Sajjad Ahmad
b) Non-Executive Directors	Ch. Mueen Afzal Mr. Aamir H. Shirazi Mrs. Goshi M. Bhandara
c) Executive Director	Mr. Isphanyar M. Bhandara
d) Female Directors	Mrs. Goshi M. Bhandara Ms. Jahanara Sajjad Ahmad

3. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company;
4. The company has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it throughout the company along with its supporting policies and procedures;
5. The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the company. The Board has ensured that complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company;
6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board / shareholders as empowered by the relevant provisions of the Act and these Regulations;

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Murree Brewery Company Limited

7. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;
8. The Board has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations;
9. The Company is fully compliant with the requirements of Directors' Training Program under these Regulations. None of the directors attended any Directors' Training during the year;
10. The Board has approved appointment of Chief Financial Officer, Company Secretary and Head of Internal Audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
11. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board;
12. The Board has formed committees comprising of members given below:
 - a) **Audit and Risk Management Committee**

Mr. Shahbaz Haider Agha	-	(Chairman)
Ch. Mueen Afzal	-	(Member)
Prof. Khalid Aziz Mirza	-	(Member)
Mrs. Goshi M. Bhandara	-	(Member)
Ms. Jahanara Sajjad Ahmad	-	(Member)
 - b) **HR & Remuneration and Nomination Committee**

Prof. Khalid Aziz Mirza	-	(Chairman)
Ch. Mueen Afzal	-	(Member)
Mr. Aamir H. Shirazi	-	(Member)
Mr. Isphanyar M. Bhandara	-	(Member)
Mr. Pervaiz Akhtar	-	(Member)
13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance;
14. The frequency of meetings (quarterly / half yearly / yearly) of the committee during the year 2020-21, were as per following:

Four (04) Audit and Risk Management Committee and four (04) HR & Remuneration and Nomination Committee.

Murree Brewery Company Limited

15. The Board has outsourced the internal audit function to M/s EY Ford Rhodes, who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company;
16. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan (ICAP) and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or director of the Company;
17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;
18. We confirm that all the requirements of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with.

ON BEHALF OF THE BOARD



ISPANYAR M. BHANDARA
Chief Executive Officer



JAHANARA SAJJAD AHMAD
Director

Rawalpindi September 17, 2021

INDEPENDENT AUDITORS' REPORT

To the members of Murree Brewery Company Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of Murree Brewery Company Limited (the Company), which comprise the statement of financial position as at 30 June 2021, and the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 30 June 2021 and of the profit, the comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Murree Brewery Company Limited

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following is the key audit matter:

S. No.	Key audit matter	How the matter was addressed in our audit
1	<p>Recognition of Revenue:</p> <p>Refer notes 4.15 and 31 to the financial statements.</p> <p>The Company is engaged in the production and sale of food and beverages.</p> <p>The Company recognized net revenue of Rs. 11,687 million for the year ended 30 June 2021.</p> <p>We identified recognition of revenue as a key audit matter because revenue is one of the key performance indicators of the Company and gives rise to an inherent risk that revenue could be subject to misstatement to meet expectations or targets.</p>	<p>Our audit procedures to assess the recognition of revenue, amongst others, included the following:</p> <ul style="list-style-type: none"> <input type="checkbox"/> obtaining an understanding of the process relating to recognition of revenue and testing the design and implementation of key internal controls over recording of revenue; <input type="checkbox"/> comparing a sample of revenue transactions recorded during the year with sales orders, sales invoices, delivery documents and other relevant underlying documents; <input type="checkbox"/> comparing a sample of revenue transactions recorded before and after the year end with the sales orders, sales invoices, delivery documents and other relevant underlying documentation to assess if the related revenue was recorded in the appropriate accounting period; <input type="checkbox"/> comparing the details of journal entries posted to revenue accounts during the year, which met certain specific risk-based criteria, with the relevant underlying documentation. <input type="checkbox"/> Consider the appropriateness of accounting policy for revenue recognition and comparing with the

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Murree Brewery Company Limited

S. No.	Key audit matter	How the matter was addressed in our audit
		<p>applicable accounting and reporting standards; and</p> <p><input type="checkbox"/> Assessing the adequacy of disclosures related to revenue as required under applicable accounting and reporting standards as applicable in Pakistan.</p>

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. Other information comprises the information included in the annual report for the year ended 30 June 2021, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or

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Murree Brewery Company Limited

error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

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Murree Brewery Company Limited


From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) Proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent auditors' report is Inam Ullah Kakra.



KPMG Taseer Hadi & Co.
Chartered Accountants
Islamabad

Date: 28 September 2021

Murree Brewery Company Limited
Statement of Financial Position
As at 30 June 2021

	Note	2021 (Rs.'000)	2020 (Rs.'000)
EQUITY			
Share capital and reserves			
Share capital	6	276,636	276,636
Capital reserve	7	30,681	30,681
Revenue reserves	8	7,425,612	6,785,176
Revaluation surplus on property, plant and equipment and ROU assets - net of tax	9	3,773,307	2,893,179
Total equity		11,506,236	9,985,672
LIABILITIES			
Lease liabilities	10	3,754	22,561
Long term loan	11	124,749	-
Deferred grant	11.1	2,859	-
Employee benefits	12	281,974	267,977
Deferred tax liability - net	13	401,352	229,863
Non-current liabilities		814,688	520,401
Trade and other payables	14	1,218,348	1,204,077
Contract liabilities	15	202,616	109,842
Current portion of Lease liabilities	10	22,046	89,859
Current portion of long term loan	11	156,417	-
Current portion of deferred grant	11.1	13,724	-
Unpaid dividend		76,003	71,843
Unclaimed dividend		32,579	58,600
Current liabilities		1,721,733	1,534,221
Total liabilities		2,536,421	2,054,622
Total equity and liabilities		14,042,657	12,040,294
Contingencies and commitments			
	16		

	Note	2021 (Rs.'000)	2020 (Rs.'000)
ASSETS			
Property, plant and equipment	17	6,355,066	5,157,220
Right of use assets	18	25,636	322,559
Intangible asset	19	782	1,301
Advances for capital expenditures	20	42,478	82,036
Investment properties	21	397,886	358,627
Long term advances	22	13,948	17,086
Long term investments	23	514,466	517,473
Long term deposits	24	38,066	35,754
Employee benefits	12	30,189	15,334
Non-current assets		7,418,517	6,507,390
Inventories	25	1,937,621	1,862,119
Trade debts	26	31,372	25,926
Advances, prepayments and other receivables	27	208,246	214,181
Short term investments	28	1,993,774	1,723,243
Advance tax - net	29	255,339	372,106
Cash and bank balances	30	2,197,788	1,335,329
Current assets		6,624,140	5,532,904
Total assets		14,042,657	12,040,294

The annexed notes 1 to 51 form an integral part of these financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Annual Report 2021

Murree Brewery Company Limited

Statement of Profit or Loss For the year ended 30 June 2021

	Note	2021 (Rs.'000)	2020 (Rs.'000)
TURNOVER - Net	31	11,687,289	8,996,909
COST OF SALES	32	(8,710,319)	(6,695,444)
GROSS PROFIT		2,976,970	2,301,465
Selling and distribution expenses	33	(909,207)	(870,114)
Administrative expenses	34	(469,581)	(507,140)
Other expenses	35	(239,158)	(273,018)
Other income	36	81,233	69,450
Reversal of/(impairment loss) on trade debts	26.1	5,013	(3,117)
OPERATING PROFIT		1,445,270	717,526
Finance cost	37	(29,512)	(28,064)
Finance income	38	252,101	348,510
NET FINANCE INCOME		222,589	320,446
PROFIT BEFORE TAX		1,667,859	1,037,972
Income tax expense	39	(376,387)	(356,244)
PROFIT FOR THE YEAR		1,291,472	681,728
		2021	2020
Earnings per share - basic and diluted (Rupees)	40	46.68	24.64

The annexed notes 1 to 51 form an integral part of these financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Murree Brewery Company Limited

Statement of Comprehensive Income For the year ended 30 June 2021

	Note	2021 (Rs.'000)	2020 (Rs.'000)
Profit for the year		1,291,472	681,728
Other comprehensive income			
<i>Items that will not be reclassified to profit or loss</i>			
Remeasurement on defined benefit plan liability - gratuity	12.1.3	(38,025)	17,403
Remeasurement on defined benefit plan asset - pension	12.2.6	9,198	(19,871)
Surplus on revaluation of property, plant and equipment/ROU assets		1,145,976	154,429
		1,117,149	151,961
Related tax		(196,467)	(44,068)
Other comprehensive income for the year - net of tax		920,682	107,893
Total comprehensive income for the year		2,212,154	789,621

The annexed notes 1 to 51 form an integral part of these financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Murree Brewery Company Limited

Statement of Changes in Equity

For the year ended 30 June 2021

	Share capital	Capital reserve	Revaluation surplus on property, plant and equipment and ROU assets-net of tax	Revenue reserves			Total equity
				General reserve	Contingency reserve	Unappropriated profits	
Balance at 01 July 2019	276,636	30,681	2,837,111	327,042	20,000	6,534,489	10,025,959
<i>Total comprehensive income for the year</i>							
Profit for the year	-	-	-	-	-	681,728	681,728
Other comprehensive income for the year - net	-	-	-	-	-	(1,752)	(1,752)
Revaluation surplus on property, plant and equipment/ROU assets- net of deferred tax	-	-	109,645	-	-	109,645	109,645
Total comprehensive income for the year	-	-	109,645	-	-	679,976	789,621
<i>Transfer within equity</i>							
Revaluation surplus on property, plant and equipment realized through depreciation for the year - net of deferred tax (refer note 9)	-	-	(50,170)	-	-	50,170	-
Transferred from revaluation surplus on property, plant and equipment on disposal - net of deferred tax (refer note 9)	-	-	(3,407)	-	-	3,407	-
Transactions with members recorded directly in equity	-	-	(53,576)	-	-	53,577	-
Distribution							
Final cash dividend 30 June 2019 (Rs. 10 per share)	-	-	-	-	-	(276,636)	(276,636)
First interim cash dividend 30 June 2020 (Rs. 05 per share)	-	-	-	-	-	(138,318)	(138,318)
Second interim cash dividend 30 June 2020 (Rs. 10 per share)	-	-	-	-	-	(276,636)	(276,636)
Third interim cash dividend 30 June 2020 (Rs. 05 per share)	-	-	-	-	-	(138,318)	(138,318)
Total distribution	-	-	-	-	-	(829,908)	(829,908)
Balance at 30 June 2020	276,636	30,681	2,893,179	327,042	20,000	6,438,134	9,985,672

Balance at 01 July 2019

Total comprehensive income for the year

Profit for the year

Other comprehensive income for the year - net

Revaluation surplus on property, plant and equipment/ROU assets- net of deferred tax

Total comprehensive income for the year

Transfer within equity

Revaluation surplus on property, plant and equipment realized through

depreciation for the year - net of deferred tax (refer note 9)

Transferred from revaluation surplus on property, plant and equipment on

disposal - net of deferred tax (refer note 9)

Transactions with members recorded directly in equity

Distribution

Final cash dividend 30 June 2019 (Rs. 10 per share)

First interim cash dividend 30 June 2020 (Rs. 05 per share)

Second interim cash dividend 30 June 2020 (Rs. 10 per share)

Third interim cash dividend 30 June 2020 (Rs. 05 per share)

Total distribution

Balance at 30 June 2020



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Murree Brewery Company Limited

Statement of Changes in Equity

For the year ended 30 June 2021

	Share capital	Capital reserve	Revaluation surplus on property, plant and equipments- net of tax	Revenue reserves			Total equity
				General reserve	Contingency reserve	Unappropriated profits	
Balance at 01 July 2020	276,636	30,681	2,893,179	327,042	20,000	6,438,134	9,985,672
Total comprehensive income for the year							
Profit for the year	-	-	-	-	-	1,291,472	1,291,472
Other comprehensive income for the year - net	-	-	-	-	-	(20,467)	(20,467)
Revaluation surplus on property, plant and equipment - net of tax	-	-	941,149	-	-	941,149	941,149
Total comprehensive income for the year	-	-	941,149	-	-	1,271,005	2,212,154
Transfers within equity							
Revaluation surplus on property, plant and equipment realized through depreciation for the year - net of deferred tax (refer note 9)	-	-	(73,713)	-	-	73,713	-
Transferred from revaluation surplus on property, plant and equipment on disposal - net of deferred tax (refer note 9)	-	-	12,692	-	-	(12,692)	-
	-	-	(61,021)	-	-	61,021	-
Transactions with members recorded directly in equity							
Distribution							
Final cash dividend 30 June 2020 (Rs. 05 per share)	-	-	-	-	-	(138,318)	(138,318)
First interim cash dividend 30 June 2021 (Rs. 05 per share)	-	-	-	-	-	(138,318)	(138,318)
Second interim cash dividend 30 June 2021 (Rs. 10 per share)	-	-	-	-	-	(276,636)	(276,636)
Third interim cash dividend 30 June 2021 (Rs. 05 per share)	-	-	-	-	-	(138,318)	(138,318)
Total distribution	-	-	-	-	-	(691,590)	(691,590)
Balance at 30 June 2021	276,636	30,681	3,773,307	327,042	20,000	7,078,570	11,506,236

Total comprehensive income for the year

Profit for the year
Other comprehensive income for the year - net
Revaluation surplus on property, plant and equipment - net of tax
Total comprehensive income for the year

Transfers within equity

Revaluation surplus on property, plant and equipment realized through depreciation for the year - net of deferred tax (refer note 9)
Transferred from revaluation surplus on property, plant and equipment on disposal - net of deferred tax (refer note 9)

Transactions with members recorded directly in equity

Distribution
Final cash dividend 30 June 2020 (Rs. 05 per share)
First interim cash dividend 30 June 2021 (Rs. 05 per share)
Second interim cash dividend 30 June 2021 (Rs. 10 per share)
Third interim cash dividend 30 June 2021 (Rs. 05 per share)
Total distribution

Balance at 30 June 2021



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

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Murree Brewery Company Limited

Statement of Cash Flow
For the year ended 30 June 2021

CASH FLOWS FROM OPERATING ACTIVITIES	Note	2021 (Rs.'000)	2020 (Rs.'000)
Profit before tax		1,667,859	1,037,972
Adjustments for:			
Employee benefits - charge to profit or loss	12.1.2 & 12.2.4	34,787	42,422
Depreciation	17.1.3	425,330	421,495
Amortization	19.1	519	519
Provision/(reversal) for slow moving inventories	34	11,765	15,425
Provision for WPPF	35	68,553	35,814
Provision for WWF	35	32,536	21,183
Provision for Gas Infrastructure Development Cess		-	255,474
Provision for Gas Tariff Differential	14	133,245	-
Provision for Water Tax	14	46,307	-
Gain on remeasurement of investment property to fair value	36	(39,259)	(24,461)
Gain on disposal of property, plant and equipment	36	(5,465)	(5,656)
Amortisation of deferred grant		(17,814)	-
(Reversal)/provision for Expected Credit Loss	26.1	(5,013)	3,117
Finance cost	37	29,512	28,064
Return on deposit accounts	38	(80,180)	(120,355)
Interest on PIBs	38	(40,761)	(40,694)
Interest on advances	38	(348)	(411)
Dividend income	38	(114,651)	(182,141)
Unrealized gain on re-measurement of short term investments	38	(734)	(2,919)
		478,330	446,876
Operating profit before working capital changes		2,146,189	1,484,848
<i>Changes in</i>			
Inventories		(87,267)	(293,915)
Trade debts		(433)	(14,480)
Advances, prepayments and other receivables		5,935	241,777
Trade and other payables		(196,812)	230,813
Contract liabilities		92,774	(11,248)
		(185,803)	152,947
Cash generated from operating activities		1,960,386	1,637,795
Finance cost paid		(3,707)	(31,889)
Employee benefits paid	12.1 & 12.2	(64,472)	(36,704)
WPPF paid	14.2	(35,859)	(99,898)
Income taxes paid	29	(316,770)	(468,898)
Net cash generated from operating activities		1,539,578	1,000,406
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		(156,113)	(352,995)
Proceeds from disposal of property, plant and equipment	17.1.6	26,066	10,502
Long term advances paid		3,138	(5,751)
Long term deposits paid		(2,312)	(4,043)
Realization of long term investments		-	3,015
Acquisition of investments - net		(269,844)	(383,145)
Return on deposits received		121,629	161,473
Dividends received		114,651	182,141
Net cash used in investing activities		(162,785)	(388,803)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment against lease liabilities	10	(96,996)	(113,597)
Long term loan received during the year	11	340,285	-
Repayment of loan	11	(44,172)	-
Dividend paid		(713,451)	(857,130)
Net cash used in financing activities		(514,334)	(970,727)
Net increase/(decrease) in cash and cash equivalents		862,459	(359,123)
Cash and cash equivalents at beginning of the year		1,335,329	1,694,452
Cash and cash equivalents at end of the year	41	2,197,788	1,335,329

The annexed notes 1 to 51 form an integral part of these financial statements.


CHIEF FINANCIAL OFFICER


CHIEF EXECUTIVE OFFICER


DIRECTOR

Annual Report. 2021
Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2021

1 THE COMPANY AND ITS OPERATIONS

Murree Brewery Company Limited ("the Company") was incorporated under the repealed Indian Companies Act (now the Companies Act, 2017) in February 1861 as a public limited company in Pakistan. The shares of the Company are quoted on Pakistan Stock Exchange Limited.

The Company is principally engaged in the manufacturing of alcoholic beer, Pakistan Made Foreign Liquor (PMFL), non-alcoholic beer, aerated water (non-alcoholic products), juices and food products, mineral water, glass bottles and jars. The Company is presently operating three divisions namely Liquor, Tops and Glass to carry out its principal activities.

The registered office of the Company is situated at National Park Road in Rawalpindi, Pakistan. The addresses of the Company's corporate office, manufacturing facilities and warehouses owned by the Company located in Rawalpindi, Hattar, Lahore and Gujranwala are disclosed in note 17.1.5. The addresses of the Company's other sales offices / warehouses are as follows:

- Khasra No 413, 414, 415, Khatooni No 565, 566, 567, Khewat No 295, 296, 297, Mauza Jaliari Bhai Khan, GT Road, Tehsil Gujjar Khan & District Rawalpindi;
- Ratti Gali, Ayubia Road, Murree;
- Mansoor Abad, near Sant Sing railway gate, Jumra Road, Faisalabad;
- 164/B, near Winter Time, Small Industries Estate, Sahiwal;
- 28-B, Small Industrial Estate, Main Lahore Road, Sargodha.

- 1.1** Management of the Company has evaluated the impact of COVID-19 on these financial statements for the year ended 30 June 2021 and concluded that there were neither any implications of COVID-19 on the current operations of the Company, nor any adverse implications are expected in the long term. Further, COVID-19 has no material impact on the presented amounts and disclosures in these financial statements.

2 STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS Standards), issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards, the provisions of and directives issued under the Companies Act, 2017 have been followed.

Details of the Company's accounting policies are included in note 4.

2.2 Basis of measurement

These financial statements have been prepared under historical cost convention except for the following items, which are measured on an alternative basis on each reporting date.

Item	Measurement basis
Land, building, plant, machinery and equipment	Revaluation model
Investment property	Fair value model
Investments held for trading	Fair value through profit or loss
Employee benefits	Present value of the defined benefit liability, determined through actuarial valuation, less fair value of plan assets

The methods used to measure fair values are disclosed in the respective policy notes.

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Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2021

2.3 Functional and presentation currency

These financial statements are presented in Pakistan Rupees (Rupee or PKR), which is the Company's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise stated.

2.4 Use of judgments and estimates

In preparing these financial statements, management has made judgments and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively.

Judgments, assumptions and estimates made in applying accounting policies that have the effects on the amounts recognised in the financial statements are as follows;

Judgements, assumptions and estimates	Note Numbers
Useful lives, residual values and depreciation method of property, plant and equipment	Note 4.1 and 17
Useful lives and depreciation method of right of use asset; and lease term and discount rate used to calculate lease liability	Note 4 and 18
Useful lives, residual values and amortization method of intangible asset	Note 4.2 and 19
Fair value of investment property	Note 4.3 and 21
Provision for slow moving inventories	Note 4.4 and 25
Recognition and measurement of provisions and contingencies: key assumptions about the likelihood and magnitude of an outflow of resources;	Note 4.11
Measurement of defined benefit obligations: key actuarial assumptions	Note 4.13.3 and 12
Recognition of deferred tax liabilities and assets and estimation of income tax provisions	Note 4.14 and 13
Measurement of ECL allowance for trade debts	Note 4.6 and 26
Impairment loss of non-financial assets other than inventories	Note 4.9

Charge in respect of WPPF has been recognized based on industrial profit attributable to the production and sale of food and beverages.

Fair value measurement

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. The fair value of a liability reflects its non-performance risk.

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Notes to the Financial Statements

For the year ended 30 June 2021

A number of the Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When one is available, the Company measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Company uses valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Company determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique for which any unobservable inputs are judged to be insignificant in relation to the measurement, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently, that difference is recognised in profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

A number of the Company's accounting policies and disclosures require the measurement of fair value, for both financial and non-financial assets and liabilities.

The Company has an established control framework with respect to the measurement of fair values. Management has overall responsibility for overseeing all significant fair value measurements, including Level 2 fair values.

Management regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the management assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of the approved accounting standards as applicable in Pakistan, including the level in the fair value hierarchy in which the valuations should be classified.

When measuring the fair value of an asset or a liability, the Company uses observable market data as far as possible. Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

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Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2021

3 Standards, interpretations and amendments to the approved accounting standards

The following International Financial Reporting Standards (IFRS Standards) as notified under the Companies Act, 2017 and the amendments and interpretations thereto will be effective for accounting periods beginning on or after 01 July 2021:

- Interest Rate Benchmark Reform – Phase 2 which amended IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 is applicable for annual financial periods beginning on or after 1 January 2021, with earlier application permitted. The amendments introduce a practical expedient to account for modifications of financial assets or financial liabilities if a change results directly from IBOR reform and occurs on an „economically equivalent□ basis. In these cases, changes will be accounted for by updating the effective interest rate. A similar practical expedient will apply under IFRS 16 for lessees when accounting for lease modifications required by IBOR reform. The amendments also allow a series of exemptions from the regular, strict rules around hedge accounting for hedging relationships directly affected by the interest rate benchmark reforms. The amendments apply retrospectively with earlier application permitted. Hedging relationships previously discontinued solely because of changes resulting from the reform will be reinstated if certain conditions are met.
- Amendment to IFRS 16 – the International Accounting Standards Board (the Board) has issued amendments to IFRS 16 (the amendments) to provide practical relief for lessees in accounting for rent concessions. The amendments are effective for periods beginning on or after 1 June 2020, with earlier application permitted. Under the standard’s previous requirements, lessees assess whether rent concessions are lease modifications and, if so, apply the specific guidance on accounting for lease modifications. This generally involves remeasuring the lease liability using the revised lease payments and a revised discount rate. In light of the effects of the COVID-19 pandemic, and the fact that many lessees are applying the standard for the first time in their financial statements, the Board has provided an optional practical expedient for lessees. Under the practical expedient, lessees are not required to assess whether eligible rent concessions are lease modifications, and instead are permitted to account for them as if they were not lease modifications.

The practical expedient introduced in the 2020 amendments only applied to rent concessions for which any reduction in lease payments affected payments originally due on or before 30 June 2021. In light of persistence of economic challenges posed by the COVID-19 pandemic, the board has extended the practical expedient for COVID-19 related rent concessions by one year i.e. permitting lessees to apply it to rent concessions for which any reduction in lease payments affects only payments originally due on or before 30 June 2022.

Rent concessions are eligible for the practical expedient if they occur as a direct consequence of the COVID-19 pandemic and if all the following criteria are met:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
 - any reduction in lease payments affects only payments originally due on or before 30 June 2022; and
 - there is no substantive change to the other terms and conditions of the lease.
- Onerous Contracts – Cost of Fulfilling a Contract (Amendments to IAS 37) effective for the annual periods beginning on or after 1 January 2022 amends IAS 1 by mainly adding paragraphs which clarifies what comprises the cost of fulfilling a contract, Cost of fulfilling a contract is relevant when determining whether a contract is onerous. An entity is required to apply the amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments (the date of initial application). Restatement of comparative information is not required, instead the amendments require an entity to recognize the cumulative

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Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2021

effect of initially applying the amendments as an adjustment to the opening balance of retained earnings or other component of equity, as appropriate, at the date of initial application.

- Property, Plant and Equipment: Proceeds before Intended Use (Amendments to IAS 16) effective for annual periods beginning on or after 1 January 2022 clarifies that sales proceeds and costs of items produced while bringing an item of property, plant and equipment to the location and condition necessary for it to be capable of operating in the manner intended by management e.g. when testing etc., are recognized in profit or loss in accordance with applicable Standards. The entity measures the cost of those items applying the measurement requirements of IAS 2. The standard also removes the requirement of deducting the net sales proceeds from cost of testing. An entity shall apply those amendments retrospectively, but only to items of property, plant and equipment that are brought to the location and condition necessary for them to be capable of operating in the manner intended by management on or after the beginning of the earliest period presented in the financial statements in which the entity first applies the amendments. The entity shall recognize the cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at the beginning of that earliest period presented.
- Annual Improvements to IFRS standards 2018-2020:

The following annual improvements to IFRS Standards 2018-2020 are effective for annual reporting periods beginning on or after 1 January 2022.

- IFRS 9 – The amendment clarifies that an entity includes only fees paid or received between the entity (the borrower) and the lender, including fees paid or received by either the entity or the lender on the other’s behalf, when it applies the „10 percent test in paragraph B3.3.6 of IFRS 9 in assessing whether to derecognize a financial liability.
- IFRS 16 – The amendment partially amends Illustrative Example 13 accompanying IFRS 16 by excluding the illustration of reimbursement of leasehold improvements by the lessor. The objective of the amendment is to resolve any potential confusion that might arise in lease incentives.
- IAS 41 – The amendment removes the requirement in paragraph 22 of IAS 41 for entities to exclude taxation cash flows when measuring the fair value of a biological asset using a present value technique.
- Reference to the Conceptual Framework (Amendments to IFRS 3) - Reference to the Conceptual Framework, issued in May 2020, amended paragraphs 11, 14, 21, 22 and 23 of and added paragraphs 21A, 21B, 21C and 23A to IFRS 3. An entity shall apply those amendments to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after 1 January 2022. Earlier application is permitted if at the same time or earlier an entity also applies all the amendments made by Amendments to References to the Conceptual Framework in IFRS Standards, issued in March 2018.
- Classification of liabilities as current or non-current (Amendments to IAS 1) amendments apply retrospectively for the annual periods beginning on or after 1 January 2023. These amendments in the standards have been added to further clarify when a liability is classified as current. The standard also amends the aspect of classification of liability as non-current by requiring the assessment of the entity’s right at the end of the reporting period to defer the settlement of liability for at least twelve months after the reporting period. An entity shall apply those amendments retrospectively in accordance with IAS 8.
- Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) – the Board has issued amendments on the application of materiality to disclosure of accounting policies and to help companies provide useful accounting policy disclosures. The key amendments to IAS 1 include:

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2021

- requiring companies to disclose their material accounting policies rather than their significant accounting policies;
- clarifying that accounting policies related to immaterial transactions, other events or conditions are themselves immaterial and as such need not be disclosed; and
- clarifying that not all accounting policies that relate to material transactions, other events or conditions are themselves material to a company's financial statements.

The Board also amended IFRS Practice Statement 2 to include guidance and two additional examples on the application of materiality to accounting policy disclosures. The amendments are effective for annual reporting periods beginning on or after 1 January 2023 with earlier application permitted.

- Definition of Accounting Estimates (Amendments to IAS 8) – The amendments introduce a new definition for accounting estimates clarifying that they are monetary amounts in the financial statements that are subject to measurement uncertainty.

The amendments also clarify the relationship between accounting policies and accounting estimates by specifying that a company develops an accounting estimate to achieve the objective set out by an accounting policy. The amendments are effective for periods beginning on or after 1 January 2023 and will apply prospectively to changes in accounting estimates and changes in accounting policies occurring on or after the beginning of the first annual reporting period in which the company applies the amendments.

- Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12) – The amendments narrow the scope of the initial recognition exemption (IRE) so that it does not apply to transactions that give rise to equal and offsetting temporary differences. As a result, companies will need to recognise a deferred tax asset and a deferred tax liability for temporary differences arising on initial recognition of a lease and a decommissioning provision. For leases and decommissioning liabilities, the associated deferred tax asset and liabilities will need to be recognised from the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to retained earnings or other components of equity at that date. The amendments are effective for annual reporting periods beginning on or after 1 January 2023 with earlier application permitted.
- Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28) – The amendment amends accounting treatment on loss of control of business or assets. The amendments also introduce new accounting for less frequent transactions that involves neither cost nor full step-up of certain retained interests in assets that are not businesses. The effective date for these changes has been deferred indefinitely until the completion of a broader review.

The above amendments are not likely to have an impact on the Company's financial statements.

4 SIGNIFICANT ACCOUNTING POLICIES

The accounting policies as set out below have been applied consistently to all periods presented in these financial statements:

Accounting Policy

4.1 Property, plant and equipment and advances for capital expenditures

Recognition and measurement

Annual Report 2021
Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2021

Items of property, plant and equipment are measured at cost, which includes capitalized borrowing costs, less accumulated depreciation and any accumulated impairment losses except for:

- Land and buildings are stated at revalued figures.
- Buildings are stated at revalued amounts less accumulated depreciation and impairment losses, if any.
- Plant, machinery and equipment is stated at revalued amounts less accumulated depreciation and impairment losses, if any.
- Capital work in progress and advance for capital expenditure is carried at cost less impairment loss, if any.

Items in property, plant and equipment are recognized at revalued amounts based on valuation by external independent valuer. Revaluation surplus on property, plant and equipment is credited to a capital reserve in shareholders' equity and presented as a separate line item in statement of financial position.

Increases in the carrying amounts arising on revaluation of land, buildings, plant machinery and equipment are recognised, net of tax, in other comprehensive income and accumulated in revaluation surplus in shareholders' equity. To the extent that increase reverses a decrease previously recognized in profit or loss, the increase is first recognised in profit or loss.

Decreases that reverse previous increases of the same asset are first recognised in other comprehensive income to the extent of the remaining surplus attributable to the asset; all other decreases are charged to profit or loss.

The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use.

The completed or / acquired capital work in progress and advance for capital expenditure is transferred to the respective item of operating fixed assets when it becomes available for intended use.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

Gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and is recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

Depreciation

Depreciation is calculated to write off the cost of items of property, plant and equipment less their estimated residual values using the straight-line method over their estimated useful lives, and is recognised in profit or loss. Leased assets are depreciated over the shorter of the leased term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term. Land and capital work in progress are not depreciated. Rates of depreciation/estimated useful lives are mentioned in note 17.1 to these financial statements.

Each year, the difference between depreciation based on the revalued carrying amount of the asset charged to the statement of profit or loss and depreciation based on the asset's original cost, net of tax, is reclassified from revaluation surplus on property, plant and equipment to unappropriated profit.

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Notes to the Financial Statements

For the year ended 30 June 2021

Depreciation on additions to property, plant and equipment is charged on prorata basis from the date on which the item of property, plant and equipment is acquired or capitalized while no depreciation is charged from the date on which property, plant and equipment is disposed off / derecognized.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

4.2 Intangible asset

Recognition and measurement

Intangible assets that have finite useful lives are measured at cost less accumulated amortization and any accumulated impairment losses.

Subsequent expenditure

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

Amortization

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss based on the amortization rates as disclosed in note 19.1 to these financial statements.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

4.3 Investment property

Investment property is initially measured at cost and subsequently at fair value with any change therein recognised in profit or loss.

Any gain or loss on disposal of investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

When investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings.

4.4 Inventories

Stores, spare parts and loose tools

Stores, spare parts and loose tools are valued at weighted average cost and net realizable value except for items in transit which are stated at cost incurred up to the statement of financial position date less impairment, if any. Cost comprises of cost of purchase and other costs incurred in bringing the items to their present location and condition. For items which are slow moving and / or identified as surplus to the Company's requirements, adequate provision is made for any excess book value over estimated net realizable value. The Company reviews the carrying amount of stores, spare parts and loose tools on a regular basis and provision is made for obsolescence, if there is any change in usage pattern or physical form of related stores, spare parts and loose tools.

Stock in trade

These are valued at lower of cost and net realizable value. Cost is determined as follows:

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- Raw materials are valued at weighted average cost;
- Goods in transit are valued at incurred cost, which includes invoice value and other charges incurred thereon;
- Cost of finished goods, based on weighted average method, includes direct cost of production and appropriate portion of production overheads based on normal capacity; and
- Work in process including stocks under maturation are valued at lower of cost and net realizable value.
- Stocks under maturation and work in process are valued at manufacturing cost which represents direct material, labour and an appropriate share of production overheads based on normal operating capacity.

Cost comprises of cost of purchase and other costs incurred in bringing the items to their present location and condition. Net realizable value signifies the estimated selling price in the ordinary course of business less costs necessarily to be incurred in order to make a sale.

4.5 Financial instruments

The Company initially recognizes financial assets on the date when they are originated. Financial liabilities are initially recognized on the trade date when the entity becomes a party to the contractual provisions of the instrument.

4.5.1 Financial asset

Classification

On initial recognition, a financial asset is classified as measured at:

- amortized cost;
- fair value through other comprehensive income (FVOCI); or
- fair value through profit or loss (FVTPL).

The classification of financial assets is based on the business model in which a financial asset is managed and its contractual cash flow characteristics.

a) Amortized cost

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL: (i) it is held within a business model whose objective is to hold assets to collect contractual cash flows; and (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

b) Fair value through other comprehensive income (FVOCI)

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL: (i) it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

c) Fair value through profit or loss (FVTPL)

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL.

Subsequent measurement

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Financial assets at amortised cost	Measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in profit or loss. Any gain or loss on de-recognition is recognized in profit or loss.
Debt investments at FVOCI	These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in OCI. On de-recognition, gains and losses accumulated in OCI are reclassified to profit or loss.
Financial assets at FVTPL	Measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in profit or loss.
Equity investment at FVOCI	These assets are subsequently measured at fair value. Dividends are recognized as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are never reclassified to profit or loss.

De-recognition

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

4.5.2 Financial liabilities

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in statement of profit or loss. Any gain or loss on de-recognition is also included in profit or loss.

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire. Any gain / (loss) on the recognition and de-recognition of the financial assets and liabilities is included in the statement of profit or loss for the period in which it arises.

4.5.3 Offsetting

Financial assets and financial liabilities are offset, and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to offset the amounts and intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

4.6 Trade and other receivables

Trade and other receivables are initially stated at fair value of consideration to be received. Subsequent to initial recognition these are carried at their amortized cost as reduced by appropriate

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charge for expected credit losses, if any. The Company holds the trade debts with the objective of collecting the contractual cash flows and therefore measures the trade debts subsequently at amortized cost using the effective interest method. Impairment of trade debts and other receivables is described in note 4.10.

4.7 Trade and other payables

Trade and other payables are initially carried at the fair value of the consideration to be paid in future for goods and services received. Subsequent to initial recognition, these are carried at amortized cost.

4.8 Dividend

Dividend distribution to the Company's members is recognized as a liability in the period in which the dividends are approved.

4.9 Impairment

4.9.1 Financial assets

The Company recognizes loss allowance for Expected Credit Losses (ECLs) on financial assets measured at amortized cost, other than those due from the Government of Pakistan entities. For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Lifetime ECLs are those that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

At each reporting date, the Company assesses whether the financial assets carried at amortized cost are credit-impaired. A financial asset is credit-impaired when one or more events that have detrimental impact on the estimated future cash flows of the financial assets have occurred.

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. For recognition of impairment on financial assets due from the Government of Pakistan entities, the Company continues to apply the accounting policy as stated below.

4.9.2 Non-financial assets

The carrying amount of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment loss. If any such indication exists, recoverable amount is estimated in order to determine the extent of the impairment loss, if any. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In the absence of any information about the fair value of a cash-generating unit, the recoverable amount is deemed to be the value in use. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit").

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An impairment loss is recognized if the carrying amount of an asset or its cash-generating unit exceeds its estimated recoverable amount. Impairment losses are recognized in statement of profit or loss. Impairment losses in respect of cash-generating units are allocated to the carrying amounts of assets in the cash-generating unit group on pro-rata basis. An impairment loss is reversed only to the extent that the asset carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

4.10 Provisions

A provision is recognised in the statement of financial position when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax discount rate that reflects current market assessment of time value of money and risk specific to the liability. The unwinding of discount is recognised as finance cost.

4.11 Contingent liabilities

A contingent liability is disclosed when the Company has a possible obligation as a result of past events, whose existence will be confirmed only by the occurrence or non-occurrence, of one or more uncertain future events not wholly within the control of the Company; or the Company has a present legal or constructive obligation that arises from past events, but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability.

4.12 Share capital and dividends

Ordinary shares are classified as equity and recognised at their face value. Dividend distribution to the shareholders is recognised as liability in the period in which it is declared.

4.13 Employee benefits

4.13.1 Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

4.13.2 Defined contribution plan – provident fund

The Company operates a defined contribution provident fund scheme for permanent employees. Contributions to the fund are made monthly by the Company and employees at the rate of 12% of the basic salary. The fund is managed by its Board of Trustees. The Company's contribution to the provident fund is expensed as the related service is provided.

4.13.3 Defined benefit plans

The Company operates the following defined benefit plans:

a. Gratuity and pension plans

The Company operates defined benefit plans comprising a funded pension and an unfunded gratuity scheme covering all eligible employees completing the minimum qualifying period of service as specified by the scheme.

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The Company's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Company, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in other comprehensive income. The Company determines the net interest expense (income) on the net defined benefit liability / (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability / (asset), taking into account any changes in the net defined benefit liability / (asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs. The pension fund is managed by trustees of the fund who are responsible for the establishment and oversight of the Fund's risk management framework.

b. Compensated leave absences

The Company recognises provision for compensated absences on an undiscounted basis and are expensed as the related services are provided. A liability is recognised for the amount expected to be paid under compensated absences if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably. The compensated absences are payable to employees as per the Company's policy. The provision is determined on the basis of last drawn salary and accumulated leaves balance at the reporting date. Actuarial valuation has not been carried out as the impact of present valuation is considered immaterial in the context of overall financial statements.

4.14 Income tax

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

4.14.1 Current tax

Provision for current tax is based on taxable income for the year at the applicable tax rates after taking into account tax credit and tax rebates, if any and any adjustment to tax payable in respect of previous year.

4.14.2 Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;

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- ♣ temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Company is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- ♣ taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on business plans for the Company and the reversal of temporary differences. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized; such reductions are reversed when the probability of future taxable profits improves. Unrecognized deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantially enacted at the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

For this purpose, the carrying amount of investment property measured at fair value is presumed to be recovered through sale, and the Company has not rebutted this assumption. Deferred tax assets and liabilities are offset if certain criteria are met.

4.15 Revenue from contracts with customers

Type of product	Nature and timing of satisfaction of performance obligations, including significant payment terms	Revenue recognition
Liquor - Alcoholic beverages	Customers obtain control of alcoholic beverages when the goods are dispatched from the Company's warehouse. Invoices are generated and revenue is recognised at that point in time. Advance payment is received and there is no financing component. No discounts or returns are offered for alcoholic beverages.	Revenue is recognized when the goods are dispatched from the Company's warehouse.
Liquor - Non-Alcoholic beverages	Customer obtain control of non-alcoholic beverages when the goods are delivered to and have been accepted at their premises. Invoices are generated at that point in time. Advance payment is received and there is no financing component. Discounts are offered to customers based on rates approved in the agreement by the National Sales Manager.	Revenue is recognised when the goods are delivered and have been accepted by customers at their premises.
Glass products	Customers obtain control of glass products when the goods are dispatched from the Company's warehouse. Invoices are generated and revenue is recognised at that point in time. Advance payment is received and there is no financing component. Discounts are offered to	Revenue is recognised when the goods are dispatched from the Company's warehouse.

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	customers based on approved rates.	
Tops - Local sales	Customers obtain control of tops products when the goods are delivered to the customer's premises. Invoices are generated at the end of the day when cash is collected from the salesman and revenue is recognised at that point in time. Sales are made on cash basis, however, some contracts allow credit and there is no financing component. Discounts are offered to customers based on approved rates.	Revenue is recognised when the goods are delivered to the customer's premises.
Tops - Sales to distributors, institutions and departments (Tops transporter)	Customers obtain control of tops products when the goods are delivered to the customer's premises. Invoices are generated at that point in time which are usually payable within 45 days and revenue is recognised at that point in time. Some contracts allow credit and there is no significant financing component. Discounts are offered to customers based on approved rates.	Revenue is recognised when the goods are delivered to the customer's premises.
Tops - Sales to distributors, institutions and departments (Customer transporter)	Customers obtain control of tops products when the goods are loaded to the customer's vehicle. Invoices are generated at that point in time which are usually payable within 45 days and revenue is recognised at that point in time. Some contracts are allowed credit up to Rs. 300,000 and there is no significant financing component. Discounts are offered to customers based on approved rates.	Revenue is recognised when the goods are loaded to the customer's vehicle.

Some contracts permit the customer to return items. Returned goods are exchanged only for new goods – i.e. no cash refunds are offered. For such contracts, revenue is recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur.

4.15.1 Investment property rental income

Rental income from investment property is recognised as revenue on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease. Rental income from other property is recognised as other income.

4.15.2 Transaction price allocated to remaining performance obligations

The Company applies the practical expedient as per paragraph 121 of IFRS 15 and does not disclose information about the remaining performance obligations that have original expected duration of one year or less.

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4.15.3 Contract assets

The contract assets primarily relate to the Company's rights to consideration for sale of goods provided these are not yet billed at the reporting date. The contract assets are transferred to trade debts when the rights become unconditional.

4.15.4 Contract liabilities

Contract liability is the obligation of the Company to transfer goods to a customer for which the Company has received consideration from the customer. If a customer pays consideration before the Company transfers goods, a contract liability is recognized when the payment is made. Contract liabilities are recognized as revenue when the Company performs its performance obligations under the contract.

4.15.5 Contract costs

(i) Costs to obtain a contract – Incremental costs of obtaining a contract i.e., sales commission paid to third parties are accounted for as contract costs and are transferred to profit or loss account based on the systematic pattern of revenue. The Company capitalizes such costs if revenue relating to such contract has not been recognized and the Company expects to recover such costs.

(ii) Costs to full fill a contract – Costs that relate directly to a contract and are specifically identified, generate or enhance resources of the entity and are expected to be recovered i.e., direct transportation and insurance costs are accounted for as contract costs and are transferred to profit or loss account based on the systematic pattern of revenue. The Company capitalizes such costs if revenue relating to such contract has not been recognized.

4.16 Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances and short-term borrowings under mark-up arrangements, used by the Company in the management of its short-term commitments. Cash and cash equivalents are carried in the statement of financial position at amortised cost.

4.17 Foreign currency transactions

Transactions in foreign currencies are translated in PKR (functional and presentation currency) at the exchange rate prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into PKR at the rates of exchange approximating those prevalent at the date of statement of financial position. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translations of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss.

4.18 Operating profit

Operating profit is the result generated from continuing principal revenue producing activities of the Company as well as other income and expenses related to operating activities. Operating profit excludes finance income and finance costs and income taxes.

4.19 Finance income and finance cost

Finance income includes interest income on funds invested. Markup / interest income is recognised as it accrues in the statement of profit or loss, using the effective interest rate method.

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Finance cost comprises interest expense on borrowings and bank charges. Finance expenses are recognised using the effective interest rate method. Borrowing costs incurred for the construction of any qualifying asset are capitalized during the period of time that is required to complete and prepare the asset for its intended use or when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in statement of profit or loss.

4.20 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. Management monitors the operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly investment property, investments and other expenses.

4.21 Earnings per share

The Company presents basic and diluted earnings per share (EPS). Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for the effects of all dilutive potential ordinary shares.

5 CHANGE IN SIGNIFICANT ACCOUNTING POLICY

Following new standards, amendments or interpretations became effective from 01 July 2020, but they do not have a material effect on the Company's financial statements:

Effective Date	New standards or amendments
1 January 2020	Amendments to references to Conceptual Framework in IFRS Standards
1 January 2020	Definition of Material (Amendments to IAS 1 and IAS 8)
1 January 2020	Definition of a business (Amendments to IFRS 3)
1 January 2020	Interest rate benchmark reform (Amendments to IFRS 9, IAS 39 and IFRS 7)
1 June 2020	COVID-19 – Related rent concessions (Amendment to IFRS 16)

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		Note	2021 (Rs.'000)	2020 (Rs.'000)
6	SHARE CAPITAL			
6.1	Authorized share capital	6.1.1	<u>300,000</u>	<u>300,000</u>
6.1.1	This represents 30,000,000 (2020: 30,000,000) ordinary shares of Rs. 10 each.			
6.2	Issued, subscribed and paid up share capital			
	2021 Number	2020 Number	2021 (Rs.'000)	2020 (Rs.'000)
	264,000	264,000	2,640	2,640
	27,399,630	27,399,630	273,996	273,996
	<u>27,663,630</u>	<u>27,663,630</u>	<u>276,636</u>	<u>276,636</u>
6.2.1	All ordinary shares rank equally with regard to the Company's residual assets. Holders of these shares are entitled to dividends from time to time and are entitled to one vote per share at general meetings of the Company.			
6.3	D.P. Edulji & Company (Private) Limited (incorporated in Pakistan) and Kingsway Fund (incorporated in Grand Duchy of Luxembourg) ("associated undertakings") hold 4,909,959 (2020: 4,892,959) and 6,565,885 (2020: 7,654,885) ordinary shares of Rs.10 each respectively, at the reporting date. Further, directors hold 5,615,668 (2020: 5,620,464) ordinary shares of Rs.10 each at the reporting date.			
6.4	Capital management			
	The Company's objective when managing capital is to safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders, and to maintain a strong capital base to support the sustained development of its businesses.			
	The Company manages its capital structure which comprises capital and reserves by monitoring return on net assets and makes adjustments to it in the light of changes in economic conditions. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend paid to shareholders and/or issue new shares. There were no changes to Company's approach to capital management during the year and the Company is not subject to externally imposed capital requirement.			
7	CAPITAL RESERVE	Note	2021 (Rs.'000)	2020 (Rs.'000)
	Capital reserve	7.1	<u>30,681</u>	<u>30,681</u>
7.1	This reserve is not available for distribution.			
8	REVENUE RESERVES			
	General reserve		327,042	327,042
	Contingency reserve		20,000	20,000
	Unappropriated profits	8.1	<u>7,078,570</u>	<u>6,438,134</u>
			<u>7,425,612</u>	<u>6,785,176</u>
8.1	This represents unappropriated profits which are available for distribution.			
9	REVALUATION SURPLUS ON PROPERTY, PLANT AND EQUIPMENT AND ROU ASSETS - NET OF TAX		2021 (Rs.'000)	2020 (Rs.'000)
	Balance at 01 July		2,976,997	2,898,029
	Surplus arising on revaluation during the year		1,145,976	154,429
	Deficit/(surplus) on disposal of operating fixed assets		17,876	(4,799)
			<u>4,140,849</u>	<u>3,047,659</u>
	Transferred to equity in respect of incremental depreciation charged during the year:			
	- Surplus - net of deferred tax liability		(73,713)	(50,170)
	- Related deferred tax liability		(30,108)	(20,492)
			<u>(103,821)</u>	<u>(70,662)</u>
	Surplus on revaluation of property, plant and equipment at 30 June		4,037,028	2,976,997
	Related deferred tax liability:			
	On revaluation surplus at 01 July		(83,818)	(60,918)
	On revaluation surplus arising during the year		(204,827)	(44,784)
	On operating fixed assets disposed off during the year		(5,184)	1,392
	On incremental depreciation charged during the year		<u>30,108</u>	<u>20,492</u>
			<u>(263,721)</u>	<u>(83,818)</u>
	Balance at 30 June		<u>3,773,307</u>	<u>2,893,179</u>

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9.1 This represents revaluation surplus on revaluation of lands, buildings, plant, machinery and equipment.

10 LEASE LIABILITIES

	2021 (Rs.'000)	2020 (Rs.'000)
Lease liabilities	25,800	112,420
Less: Current portion	(22,046)	(89,859)
Non-current portion of lease liabilities	3,754	22,561

Movement of lease liabilities under IFRS 16 is as follows:

	2021	2020
Balance at 01 July	112,420	205,238
New lease liabilities	4,020	7,378
Interest	6,356	13,401
Payments during the year	(96,996)	(113,597)
Balance at 30 June	25,800	112,420
Current portion of lease liabilities	22,046	(89,859)
Non-current portion of lease liabilities	3,754	22,561

Maturity analysis of undiscounted lease payments that will be paid after the reporting date is as follow:

	2021 (Rs.'000)	2020 (Rs.'000)
Less than one year	12,237	96,127
One to two years	8,928	10,687
Two to three	7,462	8,426
Three to four	-	7,645
	28,627	122,885

10.1 Lease liabilities include Rs 8,369,384 against leased vehicles from financial institutions. The lease term for these arrangements is 3 years and these carry markup ranging from 8.56% to 14.50% (2020: 8.24% to 14.65%) per annum. At the completion of the lease term, the Company has the option to acquire the assets upon complete payment of all instalments and adjustment of lease key money. The facility is secured by way of ownership of the leased vehicles by the financial institutions.

11 LONG TERM LOAN

	2021 (Rs.'000)	2020 (Rs.'000)
Balance at 01 July	-	-
Receipt of loan	11.2 340,285	-
Recognition of deferred grant	11.1 (34,397)	-
Effective interest	19,450	-
Repayment	(44,172)	-
Balance at 30 June	281,166	-
Non-current portion	124,749	-
Current portion	156,417	-
	281,166	-

11.1 RECOGNITION OF GOVERNMENT GRANT

Balance at 01 July		-	-
Addition	11.2 34,397	-	-
Amortization of deferred grant	(17,814)	-	-
Balance at 30 June	16,583	-	-
Non-current portion	2,859	-	-
Current portion	13,724	-	-
	16,583	-	-

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11.2 In an attempt to mitigate the effect of the COVID 19 pandemic, the State Bank of Pakistan ("SBP") introduced "Refinance Scheme for Payment of Wages and Salaries to the Workers and Employees of Business Concerns" whereby financing at low mark-up rates was made available to the entities on the condition of not laying off the workers/employees and payment of salaries and wages of permanent, contractual, daily wagers and outsourced employees from April 2020 to June 2020. During the year ended 30 June 2020, the Company obtained long term loan under this scheme from United Bank Limited which is secured by first charge over fixed assets of the Company excluding land and building amounting to Rs 534 million. The loan is repayable in 8 equal quarterly instalments due from 1 April 2021. Interest chargeable under the refinance scheme is 0.75% per annum. Accordingly, an amount of Rs 34.39 million has been recognised as deferred grant income which represents the difference between the actual loan received and present value of repayments of principal and interest at incremental borrowing rate of the Company i.e. 6 months' KIBOR + 1% per annum. Deferred grant is being amortized over the life of the loan. There were no unfulfilled conditions related to this grant at the reporting date.

12 EMPLOYEE BENEFITS	Note	2021 (Rs.'000)	2020 (Rs.'000)
Net defined benefit liability - gratuity	12.1	266,759	249,266
Net defined benefit liability - compensated leave absences		15,215	18,711
Total employee benefit liability		281,974	267,977
Net defined benefit asset - pension	12.2	30,189	15,334
12.1 Net defined benefit liability - gratuity			
The Company operates an unfunded gratuity scheme for its eligible employees.			
<i>Movement in net defined benefit liability - gratuity</i>			
Balance at 01 July		249,266	247,680
Charge for the year	12.1.2	34,846	50,010
Experience adjustments on defined benefit liability	12.1.3	38,025	(17,403)
Benefits paid		(55,378)	(31,021)
Balance at 30 June	12.1.1	266,759	249,266
12.1.1 Reconciliation of liability recognised in the statement of financial position			
Present value of defined benefit obligation		266,759	249,266
Net defined benefit liability		266,759	249,266

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12.1.2 Charge to profit or loss	Note	2021 (Rs.'000)	2020 (Rs.'000)
Current service cost		16,317	16,925
Interest cost		18,529	33,085
	12.1.2.1	<u>34,846</u>	<u>50,010</u>
12.1.2.1 Expense is recognized in the following line items in profit or loss:			
Cost of sales		20,121	37,130
Selling and distribution expenses		3,770	7,925
Administrative expenses		10,955	4,955
		<u>34,846</u>	<u>50,010</u>
12.1.3 Charge / (credit) to other comprehensive income			
Actuarial losses / (gains) from changes in financial assumptions		353	(1,123)
Experience adjustments on defined benefit liability		37,672	(16,280)
		<u>38,025</u>	<u>(17,403)</u>
12.1.4 Key actuarial assumptions			

The latest actuarial valuation was carried out, on 30 June 2021, using projected unit credit method with the following assumptions:

	Note	2021	2020
Discount rate used for interest cost in profit or loss		8.50%	14.25%
Discount rate used for reporting date liability		10.00%	8.50%
Salary increase used for reporting date liability			
Salary growth rate for 2022 and onwards		N/a	8.50%
Date of next expected salary increase		01 July 2021	01 July 2020
Mortality rate	12.1.4.1	SLIC 2001-2005	SLIC 2001-2005
Withdrawal rates		Age - Based	Age - Based
Retirement assumption		Age 60	Age 60

12.1.4.1 Assumption regarding future mortality has been based on State Life Corporation (SLIC 2001-2005), ultimate mortality rate with 1 year setback as per recommendation of Pakistan Society of Actuaries (PSOA).

12.1.5 Sensitivity analysis

For a change of 100 basis points, present value of defined benefit liability at reporting date would have been as follows:

	2021 Increase (Rs.'000)	2021 Decrease (Rs.'000)	2020 Increase (Rs.'000)	2020 Decrease (Rs.'000)
Discount rate	240,654	281,196	233,143	267,637
Salary increase rate	281,235	240,269	267,667	232,814

12.1.5.1 Although the analysis does not take into account full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

12.1.6 The Company's expected charge for defined benefit liability - gratuity for the next year is Rs. 44.54 million.

12.1.7 Risks associated with defined benefit liability - gratuity

Final Salary Risk (linked to inflation risk)

The risk that the final salary at the time of cessation of service is greater than what was assumed. Since the benefit is calculated on the final salary (which will closely reflect inflation and other macroeconomic factors), the benefit amount increases as salary increases.

Salary Increase Risk

- Mortality risk

The risk that the actual mortality experience is different than the assumed mortality. This effect is more pronounced in schemes where the age and service distribution is on the higher side.

- Withdrawal Risk

The risk of actual withdrawals experience is different from the assumed withdrawal probability. The significance of the withdrawal risk varies with the age, service and the entitled benefits of the beneficiary.

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12.1.8 Expected maturity profile

Following are the expected distribution and timing of benefit payments at the reporting date:

	2021 (Rs.'000)	2020 (Rs.'000)
Year 1	12,045	10,858
Year 2	26,321	45,774
Year 3	32,645	28,685
Year 4	36,363	30,794
Year 5	43,616	29,575
Year 6 to Year 10	154,031	138,294
Year 11 and beyond	1,462,944	893,436

12.1.9 Historical information

	2021 Present value of defined benefit liability (Rs.'000)
2021	266,758
2020	249,266
2019	247,678
2018	242,426
2017	182,959

12.1.10 Weighted average duration of defined benefit liability (years)

2021	2020
8	6

12.2 Net defined benefit asset pension

The Company operates a funded pension scheme for its eligible employees.

Movement in net defined benefit asset pension

	Note	2021 (Rs.'000)	2020 (Rs.'000)
Balance at 01 July		(15,334)	(21,934)
Charge for the year	12.2.4	(59)	(7,588)
Remeasurement gain recognized in other comprehensive income	12.2.6	(9,198)	19,871
Contributions by the Company		(5,598)	(5,683)
Balance at 30 June	12.2.1	(30,189)	(15,334)

12.2.1 The amount recognized in the statement of financial position is as follows

Present value of defined plan liability	12.2.2	40,874	47,494
Fair value of defined plan assets	12.2.3	(71,063)	(62,829)
Net defined benefit asset		(30,189)	(15,335)

12.2.2 The movement in the present value of defined plan liability is as follows

Present value of defined benefit liability at 01 July	47,494	33,693
Current service cost	1,482	1,110
Past service cost	-	(5,168)
Interest cost	3,943	4,633
Benefits paid during the year	(2,207)	(2,366)
Remeasurement gain	(9,838)	15,593
Present value of net defined benefit liability at 30 June	40,874	47,494

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	Note	2021 (Rs.'000)	2020 (Rs.'000)
12.2.3 The movement in the fair value of defined plan assets is as follows			
Fair value of plan assets at 01 July		62,829	55,626
Contributions paid into the plan		5,598	5,683
Expected return on plan assets		5,484	8,163
Benefits paid by the plan		(2,207)	(2,366)
Return on plan asset excluding interest income		(641)	(4,277)
Fair value of plan assets at 30 June	12.2.5	<u>71,063</u>	<u>62,829</u>
12.2.4 Expense recognized in profit or loss			
Current service cost		1,482	1,110
Interest cost on defined benefit plan		3,943	4,633
Past service cost		-	(5,168)
Interest income on plan assets		(5,484)	(8,163)
		<u>(59)</u>	<u>(7,588)</u>
12.2.5 Plan assets comprise of			
Units in open end funds		18,626	16,710
Defence saving certificates		49,266	45,339
Cash at banks		3,167	778
		<u>71,059</u>	<u>62,827</u>
12.2.6 (Credit) / charge to other comprehensive income			
Actuarial gains from changes in financial assumptions		(4,724)	14,804
Experience adjustments on defined benefit asset		(5,114)	789
Remeasurement gain		640	4,278
		<u>(9,198)</u>	<u>19,871</u>
12.2.7 Key actuarial assumptions		<u>2021</u>	<u>2020</u>
Discount rate used for interest cost in profit or loss		8.50%	14.25%
Discount rate used for reporting date asset		10.00%	8.50%
Salary increase used for reporting date asset		N/a	8.50%
Salary growth rate for 2021 and onwards		10.00%	8.50%
Next expected salary increase		01 August 2021	01 August 2020
Mortality rate	12.2.8	SLIC 2001-2005	SLIC 2001-2005
Withdrawal rates		Age - Based	Age - Based
Retirement assumption		Age 60	Age 60
12.2.8 Assumption regarding future mortality has been based on State Life Corporation (SLIC 2001-2005), ultimate mortality rate with 1 year setback as per recommendation of Pakistan Society of Actuaries (PSOA).			
12.2.9 The calculation of the defined benefit asset is sensitive to assumptions set out above. The following table summarizes how the impact on the defined benefit asset / liability at the reporting date would have increased / decreased as a result of a change in respective assumptions by 100 basis points:			
		2021 Increase (Rs.'000)	2021 Decrease (Rs.'000)
		2020 Increase (Rs.'000)	2020 Decrease (Rs.'000)
Discount rate		<u>36,455</u>	<u>46,194</u>
Salary increase rate		<u>42,961</u>	<u>38,977</u>
		<u>39,951</u>	<u>36,900</u>

12.2.10 Risks associated with defined benefit asset - pension

Final Salary Risk (linked to inflation risk)

The risk that the final salary at the time of cessation of service is greater than what we assumed. Since the benefit is calculated on the final salary (which will closely reflect inflation and other macroeconomic factors), the benefit amount increases as salary increases.

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Salary Increase Risk

- Mortality risk

The risk that the actual mortality experience is different than the assumed mortality. This effect is more pronounced in schemes where the age and service distribution is on the higher side.

- Withdrawal Risk

The risk of actual withdrawals experience is different from the assumed withdrawal probability. The significance of the withdrawal risk varies with the age, service and the entitled benefits of the beneficiary.

Investment Risk

The risk of the investment underperforming and being not sufficient to meet the liabilities.

		2021	2020
12.2.11 Weighted average duration of defined benefit asset (years)		8	10
13 DEFERRED TAX LIABILITY - NET	Note	2021 (Rs.'000)	2020 (Rs.'000)
Deferred tax liability - net	13.1	401,352	229,863

13.1 Movement in deferred tax liability - net

	Net balance at 01 July	Recognized in		Net balance at 30 June
		Profit or loss (Note 39)	Other compre- hensive income	
		(Rs.'000)		
2021				
Taxable temporary differences				
Property, plant and equipment and intangible assets	326,588	(99,798)	-	226,790
Right of Use asset	-	5,265	-	5,265
Revaluation surplus on property, plant and equipment	95,262	(30,407)	204,827	269,682
Net defined benefit asset - pension	4,446	6,976	(2,667)	8,755
	426,296	(117,964)	202,160	510,493
Deductible temporary differences				
Loss allowance for ECL on trade debts	(1,785)	1,454	-	(331)
Provision for Gas Infrastructure	(74,088)	74,088	-	-
Net defined benefit liability - gratuity	(72,288)	(16,099)	11,027	(77,360)
Compensated absences	-	(4,412)	-	(4,412)
Provision for inventories	(15,670)	(3,886)	-	(19,556)
Lease liabilities	(32,602)	25,120	-	(7,482)
	(196,433)	76,265	11,027	(109,141)
	229,863	(41,699)	213,187	401,352
2020				
Taxable temporary differences				
Property, plant and equipment and intangible assets	286,438	40,150	-	326,588
Revaluation surplus on property, plant and equipment	65,486	(15,008)	44,784	95,262
Net defined benefit asset - pension	6,360	3,849	(5,763)	4,446
	358,284	28,991	39,021	426,296
Deductible temporary differences				
Loss allowance for ECL on trade debts	(881)	(904)	-	(1,785)
Provision for Gas Infrastructure Development Cess	-	(74,088)	-	(74,088)
Net defined benefit liability - gratuity	(71,827)	(5,508)	5,047	(72,288)
Provision for slow moving inventories	(11,199)	(4,471)	-	(15,670)
Lease liabilities (2019: Finance lease liabilities)	(52,848)	20,246	-	(32,602)
	(136,755)	(64,725)	5,047	(196,433)
	221,529	(35,734)	44,068	229,863

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14	TRADE AND OTHER PAYABLES	Note	2021 (Rs.'000)	2020 (Rs.'000)
	Payable to contractors and suppliers		260,393	447,331
	Accrued liabilities		151,893	72,012
	Security deposits	14.1	32,331	27,031
	Payable to Workers' (Profit) Participation Fund (WPPF)	14.2	110,551	77,857
	Payable to Workers' Welfare Fund (WWF)	14.3	35,582	18,497
	Provision for Gas Infrastructure Development Cess (GIDC)		138,901	255,474
	Provision for gas tariff differential	16.2	133,245	-
	Provision for water tax/charges	16.3	46,307	-
	Withholding tax payable		4,186	1,145
	Sales tax payable - net		150,649	151,066
	Export duty payable on PMFL and beer		110,821	110,821
	Zila tax payable		6,818	6,818
	Unearned income		2,002	2,354
	Other payables		34,669	33,670
			<u>1,218,348</u>	<u>1,204,077</u>
14.1	Security deposits			
	Security deposits	14.1.1	<u>32,331</u>	<u>27,031</u>
14.1.1	These represent unutilizable amounts received as security deposits from dealers and suppliers of the Company. Out of this, an amount of Rs. 23.144 million (2020: Rs. 22.4 million) is kept in a separate bank account.			
14.2	Payable to Workers' (Profit) Participation Fund (WPPF)	Note	2021 (Rs.'000)	2020 (Rs.'000)
	Balance at 01 July		77,857	130,853
	Interest on funds utilised in the Company's business	37	-	11,088
	Charge for the year	35	68,553	35,814
	Payments to the Fund during the year		<u>(35,859)</u>	<u>(99,898)</u>
	Balance at 30 June		<u>110,551</u>	<u>77,857</u>
14.3	Payable to Workers' Welfare Fund (WWF)			
	Balance at 01 July		18,497	19,929
	Charge for the year	35	32,536	21,183
	Adjustments claimed against income tax	29	<u>(15,451)</u>	<u>(22,615)</u>
	Balance at 30 June		<u>35,582</u>	<u>18,497</u>
14.4	Procurement during the year includes procurement of services amounting to Rs. 191.24 million (2020 : Rs. 265.67 million) subject to Provincial Sales Tax.			
15	CONTRACT LIABILITIES			
	Contract liabilities	15.1	<u>202,616</u>	<u>109,842</u>
15.1	These represent unused advances form customers against sale of goods.			
16	CONTINGENCIES AND COMMITMENTS			
(a)	Contingencies:			
16.1	Letter of guarantee issued by banks on behalf of the Company	16.1.1	<u>102,577</u>	<u>119,011</u>
16.1.1	These represent bank guarantees issued in the normal course of business to Sui Northern Gas Pipelines Limited ("SNGPL") for commercial and industrial use of gas. Securities against these guarantees have been disclosed in note 30.5 to these financial statements.			

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16.2 The Company has been paying sui gas industrial bills based on gas tariff at Rs. 488 per MMBTU and Rs. 573 per MMBTU for captive power meter, as compared to the bill raised by SNGPL at Rs. 600 per MMBTU due to the litigations along with the industry. Previously, the Company had not recognised the provision for difference between the aforesaid rates amounting to Rs. 133.24 million ("gas tariff differential"). However, in July 2021, SNGPL raised demand amounting to Rs. 254.678 million, inclusive sales tax amounting to Rs. 18.002 million on gas tariff differential and late payment surcharge amounting to Rs. 130.779 million. The Company in consultation with its legal advisors, has recognised the provision amounting to Rs. 133.24 million, being the original gas tariff differential, however, the Company has not recognised provision for aforesaid sales tax and late payment surcharge, since the Company along with the industry had filed the suit in Peshawar High Court and had obtained stay order against the disputed gas tariff differential. Based on legal consultation, the management of the Company is confident that the eventual decision will be in favour of the Company.

16.3 The Company, along-with several other bottling / beverage companies, is involved in litigation arising from a suo moto notice of the Honorable Supreme Court of Pakistan (case no 26 of 2018) regarding use of ground / surface water. The Company alongwith beverage industry is contesting this decision of Honorable Supreme Court and has filed a review petition through its legal counsel.

The Punjab Water Act, 2019 was promulgated with effect from 13 December 2019. Based on legal consultation, the Company has recognised liability amounting to Rs. 35.44 million for water consumed at Rawalpindi, Punjab with effect from 13 December 2019 at the rate of Rs. 0.25 per litre of sales made till 30 June 2021

The Company had received notice from the Government of Khyber Pakhtunkhwa on account of water charges. The Company had filed writ petition in the Peshawar High Court against recovery of billed amounts. In this respect, the Khyber Pakhtunkhwa Water Act, 2020 was promulgated with effect from 24 July 2020, containing a clause validating the orders issued and actions taken by the Government and its related agencies in relation to water charges prior to 24 July 2020. The Khyber Pakhtunkhwa Water Act, 2020 comes into force in such areas and on such dates as the Irrigation Department with approval of Chief Minister may specify. In the absence of such specification, the Company has recognised liability amounting to Rs. 10.869 million for water consumed at Hattar, Khyber Pakhtunkhwa with effect from 24 July 2020 at the rate of Rs. 0.25 per litre of sales made till 30 June 2021. The Company believes that the validation of the orders and/or actions of the Government of Khyber Pakhtunkhwa and related agencies prior to promulgation of the aforesaid Act are not supported by any legislation, and therefore are considered illegal. In this respect, the Company is in the process of filing an amended petition before the Peshawar High Court.

The Company has not recognised any provision for water consumed prior to enactment of the Punjab Water Act, 2019 and the Khyber Pakhtunkhwa Water Act, 2020 amounting to approximately Rs. 23.481 million and Rs. 15.924 million respectively.

16.4 For contingencies related to tax matters, refer note 39.

(b) Commitments:	Note	2021 (Rs.'000)	2020 (Rs.'000)
Outstanding letter of credits including capital expenditure	16.5	401,317	223,136
<i>Capital expenditure contracts</i>			
- Machinery		-	29,685
- Others		401,317	193,451

16.5 For details of security against Letter of Credits, refer to note 30.5 (b), (c) and (d).

17 PROPERTY, PLANT AND EQUIPMENT

Operating fixed assets	17.1	6,355,066	5,156,460
Capital work in progress (CWIP)	17.2	-	760
		<u>6,355,066</u>	<u>5,157,220</u>

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17.1 Operating fixed assets

Reconciliation of carrying amounts

	Owned			Leased		Total
	Freehold land (Note 17.1.1 & 17.1.2)	Buildings on freehold land (Note 17.1.2)	Plant, machinery and equipment (Note 17.1.2)	Motor vehicles	Plant, machinery and equipment (Note 17.1.2)	

	(Rs. '000)					
2,726,139	490,954	2,880,326	24,156	115,650	298,128	6,617,867
-	-	-	-	-	(298,128)	(338,137)
2,726,139	490,954	2,880,326	24,156	115,650	42,505	6,279,730
39,461	29,227	192,865	-	2,865	-	264,418
-	-	-	-	11,740	-	11,740
-	-	(22,393)	22,393	-	-	-
-	-	97,177	-	-	-	97,177
-	10,181	220,913	-	-	-	231,094
-	-	(7,752)	(79)	(9,709)	-	(17,540)
2,765,600	530,362	3,361,136	46,470	120,546	42,505	6,866,619

Balance at 01 July 2019
Recognition of right-of-use asset on initial application of IFRS 16
Adjusted balance at 01 July 2019
Additions
Transfers from Right of Use assets
Reclassification of Items
Revaluation surplus
Transfers from CWIP
Disposals
Balance at 30 June 2020

Balance at 01 July 2020

2,765,600	530,362	3,361,136	46,470	120,546	42,505	6,866,619
-	28,721	155,247	1,597	9,969	-	195,534
-	-	355,380	-	-	-	355,380
405,982	111,504	594,795	-	33,695	-	1,145,976
-	760	137	-	-	-	897
-	-	(70,137)	-	(11,196)	-	(81,333)
3,171,582	671,347	4,396,558	48,067	119,319	76,200	8,483,073

Balance at 01 July 2020
Additions
Transfers from leased assets
Revaluation surplus
Transfers from CWIP (note 17.2)
Disposals
Balance at 30 June 2021

Accumulated Depreciation

-	155,893	1,075,528	19,567	88,787	-	1,391,673
-	-	-	-	-	29,813	(22,085)
-	155,893	1,075,528	19,567	88,787	(29,813)	(51,898)
-	-	-	-	4,711	-	4,711
-	-	(21,303)	21,303	-	-	-
-	40,880	323,186	1,463	12,838	-	378,367
-	-	(6,972)	(79)	(5,643)	-	(12,694)
-	196,773	1,370,439	42,254	100,693	-	1,710,159

Balance at 01 July 2019
Recognition of right-of-use asset on initial application of IFRS 16
Adjusted balance at 01 July 2019
Transfers from Right of Use assets
Reclassification of Items
Depreciation (note 17.1.3)
Disposals
Balance at 30 June 2020

Balance at 01 July 2020

-	196,773	1,370,439	42,254	100,693	-	1,710,159
-	43,788	333,755	1,402	10,394	-	389,339
-	-	89,241	-	-	-	89,241
-	-	(55,123)	-	(5,609)	-	(60,732)
-	240,561	1,738,312	43,656	105,478	-	2,128,007

Balance at 01 July 2020
Depreciation (note 17.1.3)
Transfers from Right of Use assets
Disposals
Balance at 30 June 2021

Carrying amounts

2,765,600	333,589	1,990,697	4,216	19,853	42,505	5,156,460
3,171,582	430,786	2,658,246	4,411	13,841	76,200	6,355,066
-	5-10%	10-20%	10-33%	20%	10%	20%

At 30 June 2020
At 30 June 2021
Depreciation rates per annum

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17.1.1 Land includes 2 kanals and 3 marlas in possession of Military Estate Office (MEO), Army Housing Colony for construction of a housing colony. This has been stated at 2002 revalued amount in these financial statements which amounts to Rs. 2.52 million. The Company had filed a case against MEO for this unauthorized occupation. The court of Civil Judge, Rawalpindi has decreed against MEO for vacating the land. However, the execution of the court decree is in process at the reporting date.

17.1.2 Surplus on revaluation of property, plant and equipment

The latest revaluation of the Company's land, buildings, plant and machinery was made on 30 June 2021 resulting in net surplus of Rs.1,145.98 million.

Had there been no revaluations, related figures of the revalued assets would have been as follows:

	Cost	Accumulated depreciation	Written down value
	(Rs.'000)	(Rs.'000)	(Rs.'000)
Land	120,138	-	120,138
Buildings	461,012	(150,210)	310,802
Plant, machinery and equipment	3,528,085	(1,778,725)	1,749,360
2021	4,109,235	(1,928,935)	2,180,300
2020	3,994,507	(1,547,815)	2,446,693

17.1.3 Depreciation charge has been allocated as follows:

	Note	2021 (Rs.'000)	2020 (Rs.'000)
Cost of sales	32	370,914	357,060
Selling and distribution expenses	33	2,864	2,485
Administrative expenses	34	15,074	18,817
		388,852	378,362

17.1.4 Based on the revaluation carried out at 30 June 2021, the forced sales value of the land, building and plant, machinery and equipment is Rs. 2,760.61 million, Rs. 344.63 million and Rs. 1,993.68 million respectively.

17.1.5 Particulars of immovable fixed assets (i.e. land and building) in the name of the Company are as follows:

Location	Usage of Immovable property	Total Area of land (Acres)	Total Covered Area (Sq. Ft)
a) Murree Brewery Estate, 3 National Park Road, Rawalpindi	Corporate office and manufacturing facility	29.45	382,225
b) Murree Glass Factory, 24, Phase 3, Industrial Estate, Hattar, District Haripur, KPK	Manufacturing facility	3.00	54,531
c) Plot 31/2, Industrial Estate, Hattar, District Haripur, KPK	Warehouse	2.00	36,354
d) Plot 13/4, Industrial Estate, Hattar, District Haripur, KPK	Warehouse	1.00	18,177
e) Plot 121/3 Township Industrial Area, Lahore	Warehouse and office	0.38	4,215
f) Tops Factory, Plot 14/1, Phase-III, Industrial Estate Hattar, District Haripur, KPK	Manufacturing facility	2	33,316
g) Khasra no. 178, Khewat no. 87, Khatooni no. 94, Mauza Lohianwala, Tehsil and District Gujranwala	Warehouse	0.26	8,213
h) Plot 10/2, Phase-III, Industrial Estate Hattar, District Haripur, KPK	Manufacturing facility	2	18,454

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17.1.6 Detail of disposals of operating fixed assets

The details of operating fixed assets sold during the year, having a net book value in excess of Rs. 500,000 each, are as follows:

Description	Cost / revalued amount	Carrying value	Sale proceeds	Gain	Purchasers	Relation with Company / Director	Mode of Disposal
(Rs. '000)							
Plant and Machinery							
A-3 Flex Machine and Assessories	70,137	15,015	18,648	3,633	M/s Tetra Tech Solutions	None	Tender
Vehicles							
Honda City	1,723	714	1,009	295	Mr. Zahid	Employee	As per Company's policy
Toyota Corolla	2,865	2,331	2,461	130	Mr. Ifikhar Hussain	Employee	As per Company's policy
Honda City	1,943	761	1,155	394	Ms. Samina Shahzadi	Employee	As per Company's policy
Honda City	1,951	764	1,170	406	Mr. Muhammad Ajmal	Employee	As per Company's policy
Honda City	1,949	714	1,165	451	Mr. Faker E Mehmood	Employee/KMP	As per Company's policy
Aggregate value of other items with individual book value not exceeding Rs. 500,000	766	301	457	156	Multiple persons	None	Tender
2021	81,334	20,600	26,065	5,465	Also refer note 36		
2020	17,540	4,846	10,502	5,656	Also refer note 36		

17.2 Capital work in progress (CWIP)

Note

	2021 (Rs.'000)	2020 (Rs.'000)
Balance at 01 July	760	169,848
Additions	137	62,006
	897	231,854
<i>Transferred to operating fixed assets:</i>		
Buildings on freehold land	(760)	(10,181)
Plant, machinery and equipment	(137)	(220,913)
	(897)	(231,094)
Balance at 30 June (representing civil works)	-	760

18 RIGHT OF USE ASSETS
COST

	2021 (Rs.'000)	2020 (Rs.'000)
Balance at 01 July	412,879	361,141
Additions	5,694	7,378
Transfer to Property, plant and equipment	(355,380)	(11,740)
Revaluation surplus	-	57,252
Disposals	-	(1,152)
Balance at 30 June	63,193	412,879
DEPRECIATION		
Balance at 01 July	90,320	51,898
Charge for the year	36,478	43,133
On transfer to Property, plant and equipment	(89,241)	(4,711)
Balance at 30 June	37,557	90,320
Carrying amount	25,636	322,559
Rate of depreciation per annum (%)	10% to 20%	10% to 20%

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18.1 Depreciation charge has been allocated as follows:

Cost of sales	28,608	35,365
Selling and distribution expenses	4,601	5,703
Administrative expenses	3,269	2,065
	36,478	43,133

18.2 As of the reporting date, right of use assets consist of leased premises and vehicles.

19 INTANGIBLE ASSET

Computer software	19.1	782	1,301
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19.1 Reconciliation of carrying amounts

Cost

Balance at 01 July		2,595	2,595
Additions			-
Balance at 30 June		2,595	2,595

Accumulated amortization

Balance at 01 July		1,294	775
Amortization	34	519	519
Balance at 30 June		1,813	1,294

Carrying value

		782	1,301
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Rate of amortization per annum

	20%	20%
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19.2 Amortization charge for the year has been allocated to administrative expenses.

20 ADVANCES FOR CAPITAL EXPENDITURES

	2021 (Rs.'000)	2020 (Rs.'000)
Advances for civil works	7,064	46,566
Advances for purchase of fixed assets	35,414	35,470
	42,478	82,036

21 INVESTMENT PROPERTIES

21.1 Reconciliation of carrying amount:

		2021 (Rs.'000)	2020 (Rs.'000)
Balance at 01 July	Note	358,627	325,116
Addition during the year		-	9,050
Change in fair value	36	39,259	24,461
Balance at 30 June	21.1.1	397,886	358,627

21.1.1 The investment property represents lands and buildings held for capital appreciation and to earn rental income. On 30 June 2021, an exercise was carried out by an independent valuer to ascertain the fair value of investment property. The price of land of the investment property is assessed based on market research carried out in the area where the property is situated. The fair value of the property is based on independent valuer's judgment about average prices prevalent on the said date and has been prepared on openly available / provided information after making relevant inquiries from the market. Changes in fair value are recognized as gains in profit or loss and included in 'other income'. All gains are unrealized.

21.2 Particulars of investment property of the Company and the forced sale values are as follows:

	Area Sq. Fts	FSV Rs' (000)
1) Plot 121/3, Township Industrial Area, Lahore	8,115	176,151
2) Office Suite 509, 5th Floor, ISE Tower, Blue Area, Islamabad	1,348	32,082
3) Office 411, Fourth Floor, The Forum, Block 9, Clifton, Karachi	1,038	25,587
4) NBP Building, Murree Brewery Estate, National Park Road, Islamabad	1,487	4,271
5) House no. 20, St no. 37, Sector F-7/1, Islamabad	5,999	100,112
		338,203

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21.3 Measurement of fair values

21.3.1 Fair value hierarchy

The fair value of investment property was determined by external independent valuer, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement of the investment property has been categorised as a Level 2.

21.3.2 Since the values have been determined by external independent valuer and inputs are unobservable, sensitivity analysis has not been presented.

22	LONG TERM ADVANCES - SECURED	Note	2021 (Rs.'000)	2020 (Rs.'000)
	To employees		19,621	20,722
	Less: Due within one year, shown under current assets	27	(5,673)	(3,636)
			<u>13,948</u>	<u>17,086</u>

22.1 These advances carry interest at 11% (2020: 11%) per annum and are repayable in periods up to three years. These advances have been given in accordance with the Company's policy for the purchase of vehicle. These advances are secured against the ownership of vehicle.

23	LONG TERM INVESTMENTS	Note	2021 (Rs.'000)	2020 (Rs.'000)
	<i>Amortised cost</i>			
	Pakistan Investment Bonds (PIBs)	23.1	514,466	517,473

23.1 This represents investment in Pakistan Investment Bonds (PIBs) having face value of Rs. 500 million (2020: Rs. 500 million). These PIBs carry a coupon rate of 8.75% (2020: 8.75%) per annum with profit payable on a half yearly basis. The maturity date of PIBs is 21 April 2026.

24	LONG TERM DEPOSITS	Note	2021 (Rs.'000)	2020 (Rs.'000)
	Long term deposits	24.1	38,066	35,754

24.1 These represent deposits maintained with the utility companies. These are unsecured, interest free and refundable on termination of services.

25	INVENTORIES	Note	2021 (Rs.'000)	2020 (Rs.'000)
	<i>Stores, spare parts and loose tools</i>			
	Stores		180,279	144,646
	Spare parts and loose tools		64,542	63,317
			<u>244,821</u>	<u>207,963</u>

Stock in trade

Raw material		1,243,687	1,153,133
Work in process		130,916	125,552
Stock under maturation - WIP	25.1	167,939	124,828
Finished goods		216,065	304,686
		1,758,607	1,708,199

Less: provision for slow moving inventories

	25.2	(65,807)	(54,043)
		<u>1,937,621</u>	<u>1,862,119</u>

25.1 A substantial portion of malt whisky will not be sold within one year because of the duration of the aging process. All malt whisky is classified as stock under maturation and is included in current assets, although portion of such inventories may be aged for periods greater than one year which is the usual time period. Warehousing, insurance and other carrying charges applicable to malt whisky held for aging is included in inventory cost.

25.2	Movement in provision for slowing moving inventories	Note	2021 (Rs.'000)	2020 (Rs.'000)
	Balance at 01 July		54,043	38,618
	Provision for slow moving inventories	34	11,764	15,425
	Balance at 30 June		<u>65,807</u>	<u>54,043</u>

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		2021 (Rs.'000)	2020 (Rs.'000)
26	TRADE DEBTS - Unsecured		
	Considered good	31,372	25,926
	Considered doubtful	1,141	6,154
		<u>32,513</u>	<u>32,080</u>
	<i>Less: loss allowance for expected credit losses</i>	<u>(1,141)</u>	<u>(6,154)</u>
		<u><u>31,372</u></u>	<u><u>25,926</u></u>
26.1	Loss allowance for expected credit losses		
	Balance at 01 July	6,154	3,037
	Net remeasurement of loss allowance	<u>(5,013)</u>	<u>3,117</u>
	Balance at 30 June	<u><u>1,141</u></u>	<u><u>6,154</u></u>
26.2	The age analysis of trade debts, at the reporting date, is as follows:		
	Past due		
	-up to 3 months	31,443	14,273
	-up to 3 to 6 months	190	16,104
	-up to 6 to 12 months	880	1,203
	-more than one year	-	500
		<u>32,513</u>	<u>32,080</u>
27	ADVANCES, PREPAYMENTS AND OTHER RECEIVABLES		
	Advances to employees - unsecured	696	2,039
	Current portion of long term advances - secured	5,673	3,636
	Advances to suppliers - unsecured	186,843	189,798
	Prepayments	4,671	8,870
	Interest accrued	9,786	9,260
	Other receivables	577	578
		<u>208,246</u>	<u>214,181</u>
28	SHORT TERM INVESTMENTS		
	<i>Investments at fair value through profit or loss</i>		
	Shares of listed companies	6	6
	Mutual funds	1,993,768	1,672,957
	<i>Investment at amortised cost</i>		
	Investment in term deposit receipt - USD	-	50,280
		<u>1,993,774</u>	<u>1,723,243</u>
28.1	These represent funds invested in 125.55 million (2020: 110.94 million) units of various mutual funds having market value ranging from Rs.9.66 to Rs. 505.88 (2020: Rs. 9.88 to Rs. 505.26) per unit.		
29	ADVANCE TAX - NET		
	Tax refundable at 01 July	372,106	317,802
	Provision for tax - current	(418,086)	(391,979)
	Income tax paid during the year	316,770	468,898
	Income tax adjusted against Workers' Welfare Fund	(15,451)	(22,615)
	Tax refundable at 30 June	<u>255,339</u>	<u>372,106</u>

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	Note	2021 (Rs.'000)	2020 (Rs.'000)
30 CASH AND BANK BALANCES			
Cash in hand		10,992	9,002
Cash in transit			-
Banking instrument in hand	30.1	100,000	60,000
Cash at banks:			
- local currency current accounts		722,686	608,328
- local currency deposit accounts	30.2	1,314,709	656,134
- foreign currency deposit account	30.3	49,401	1,865
		<u>2,086,796</u>	<u>1,266,327</u>
	30.4	<u>2,197,788</u>	<u>1,335,329</u>

30.1 These represent call deposit receipts in the name of the Company.

30.2 These carry interest ranging from 3% to 6.25% (2020: 6.5% to 12.62%) per annum.

30.3 This carries interest at the rate of 0.25% (2020: 0.25%) per annum.

30.4 This includes cash margin amounting to Rs. 100 million (2020: Rs. 100 million) and Rs. 25 million (2020: Rs. 25 million) deposited with Askari Bank Limited and United Bank Limited as security against letter of guarantee facilities.

30.5 Financing facilities

At the reporting date, the Company had following funded and unfunded finance facilities available from scheduled banks:

- (a) Running finance facility amounting to Rs. 35 million (2020: Rs. 35 million) from Bank Alfalah Limited, Rawalpindi. This facility is available till 30 September 2021 which is in process of further renewal till 30 September 2022. This carries mark up at the rate of 6 months' KIBOR plus 1% (2020: 6 months' KIBOR plus 1%) per annum. Principal is payable on expiry or on demand whichever is earlier. It is secured against present and future current assets of the Company registered with Securities and Exchange Commission of Pakistan amounting to Rs. 75 million (2020: Rs. 75 million).
- (b) Facilities of letters of guarantee and letters of credit amounting to Rs. 10 million (2020: Rs. 10 million) and Rs. 450 million (2020: Rs. 450 million) from Bank Alfalah Limited respectively were available. Facilities of letters of guarantee and letters of credit are secured against present and future assets of the Company and lien on import documents respectively.
- (c) Facilities of letters of guarantee, shipping guarantee and letters of credit amounting to Rs. 100 million (2020: Rs. 100 million), Rs. 50 million (2020: Rs. 50 million) and Rs. 200 million (2020: Rs. 200 million) from Askari Bank Limited respectively are available to the Company till 31 October 2021. Facilities of letters of guarantee, shipping guarantee and letters of credit are secured against 100% cash margin and lien on import documents.
- (d) Facility of letter of credit amounting to Rs. 300 million (2020: Rs 300 million) is available from Allied Bank Limited. This facility is available till 31 December 2021. This facility is secured against lien over valid import documents.
- (e) Facility of letter of credit amounting to Rs. 200 million (2020: Rs. 200 million) with sublimit of letter of guarantee of Rs 100 million (2020: Rs. 100 million) was available from United Bank Limited and are available to the Company till 30 June 2022. This facility is secured against lien over valid import documents and 100% cash margin or lien on deposit/UBL Funds lien over valid import documents.

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		2021 (Rs.'000)	2020 (Rs.'000)
31 NET TURNOVER	Note		
Turnover	31.1	16,087,879	13,850,369
Sales tax		(2,541,128)	(2,684,020)
Federal and provincial excise duty		(1,426,991)	(1,805,549)
Trade discounts		(432,471)	(363,891)
		11,687,289	8,996,909
31.1 Disaggregation of local and international sales			
Local sales	31.2	16,079,097	13,850,369
Export sales		8,782	-
		16,087,879	13,850,369
31.2 Disaggregation of revenue from contracts with customers			
In the following table, revenue from contracts with customers is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition.			
		2021 (Rs.'000)	2020 (Rs.'000)
<i>Primary geographical markets</i>			
Punjab		6,878,078	4,877,919
Sindh		5,209,034	5,569,132
Khyber Pakhtunkhwa		1,944,813	1,595,506
Balochistan		1,447,506	1,237,114
Islamabad Capital Territory		445,779	312,456
Others		162,669	258,242
		16,087,879	13,850,369
<i>Major products/service lines</i>			
Pakistan Made Foreign Liquor (PMFL)		5,578,471	5,181,753
Beer		2,859,054	2,223,303
Non alcoholic beverages and products		4,288,072	3,614,437
Tetrapak juices		1,526,539	1,416,742
Juices Non Returnable		46,115	421,346
Sparklets bottled drinking water		826,971	624,974
Glass products		380,080	122,872
Others		582,577	244,942
		16,087,879	13,850,369
<i>Timing of revenue recognition</i>			
Products transferred at a point in time		16,087,879	13,850,369
31.3			
Revenue amounting to Rs. 109,842 (2020: Rs. 121,090) included in the opening contract liability balance has been recognized during the year.			
32 COST OF SALES	Note	2021 (Rs.'000)	2020 (Rs.'000)
Raw materials consumed	32.1	6,177,966	4,612,009
Stores and spares consumed		193,784	165,439
Fuel and power		762,772	730,341
Salaries, wages and other benefits	32.2	577,602	575,725
Repairs and maintenance		117,843	118,059
Depreciation	17.1.3	370,914	357,060
Depreciation- Right of Use Asset	18.1	36,091	35,365
Cost to fulfil a contract - transportation		316,143	231,222
Other manufacturing expenses		117,058	71,342
		8,670,173	6,896,562
Work in process including stock under maturation			
Opening stock at 01 July		250,380	201,276
Closing stock at 30 June		(298,855)	(250,380)
		(48,475)	(49,104)
Cost of goods manufactured			
Finished goods			
Opening stock at 01 July		304,686	152,672
Closing stock at 30 June		(216,065)	(304,686)
		88,621	(152,014)
		8,710,319	6,695,444
32.1 Raw materials consumed			
Opening stock at 01 July		1,153,133	1,052,859
Purchases		6,268,520	4,712,283
Closing stock at 30 June		(1,243,687)	(1,153,133)
		6,177,966	4,612,009
32.2			
This includes staff retirement benefits amounting to Rs. 20.12 million (2020: Rs. 37.13 million).			

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	Note	2021 (Rs.'000)	2020 (Rs.'000)
33 SELLING AND DISTRIBUTION EXPENSES			
Salaries, wages and other benefits	33.1	154,171	153,096
Advertisement and publicity		71,834	86,018
Selling expenses		210,148	231,831
Incremental cost of obtaining a contract - sales commission		91,373	95,142
Samples		11,663	15,084
Sales promotion		13,455	10,656
Freight		84,524	65,828
Depreciation- Property, plant and equipment	17.1.3	2,864	2,485
Depreciation- Right of Use Asset	18.1	4,601	5,703
Service charges and commission to D.P. Edulji & Co. (Private) Limited, a related party	46	141,686	123,589
Rent of vehicles		36,197	38,572
Others		86,691	42,110
		<u>909,207</u>	<u>870,114</u>
33.1 This includes staff retirement benefits amounting to Rs. 3.77 million (2020: Rs. 7.9 million).			
34 ADMINISTRATIVE EXPENSES			
Salaries, wages and other benefits	34.1	269,486	253,152
Travelling and conveyance		6,100	9,743
Printing and stationery		10,435	9,696
Repairs and maintenance		17,149	14,951
Fuel and power		38,919	37,421
Directors' fees and travelling		7,234	3,350
Communication		7,942	8,046
Entertainment		6,847	6,381
Legal and professional		12,849	13,584
Security		21,009	21,071
Donations	34.2	4,120	3,640
Provision/(reversal) for slow moving inventories	25.2	11,765	15,425
Insurance		8,408	9,343
Rent, rates and taxes		10,765	73,925
Sundries		-	4,081
Depreciation- Property Plant & Equipment	17.1.3	15,074	18,817
Depreciation- Right of Use Asset	18.1	3,269	2,065
Amortization	19.1	519	519
Others		17,691	1,930
		<u>469,581</u>	<u>507,140</u>
34.1 This includes staff retirement benefits amounting to Rs. 10.95 million (2020: Rs. 4.95 million).			
34.2 Donations include Rs. 1.50 million (2020: Rs. 1.50 million) paid to Bhandara Foundation, located at 10 Commercial Building, Shahrah-e-Quaid-i-Azam, Lahore, in which Chief Executive Officer of the Company is a Trustee.			
35 OTHER EXPENSES			
Workers' (Profit) Participation Fund (WPPF)	14.2	68,553	35,814
Workers' Welfare Fund (WWF)	14.3	32,536	21,183
Provision for Gas Infrastructure Development Cess (GIDC)		-	211,895
Provision for Gas tariff differential		133,245	-
Auditors' remuneration	35.1	2,299	1,849
Other certifications		793	545
Internal audit fee	35.3	1,732	1,732
		<u>239,158</u>	<u>273,018</u>

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35.1 Auditors' remuneration	Note	2021 (Rs.'000)	2020 (Rs.'000)
Audit services			
Annual audit fee		1,250	1,089
Half yearly audit fee		325	233
Out of pocket expenses		252	130
		<u>1,827</u>	<u>1,452</u>
Non audit services			
Certification for regulatory purposes		420	361
Out of pocket expenses		52	36
		<u>472</u>	<u>397</u>
		<u>2,299</u>	<u>1,849</u>
35.2 Other expenses are not directly attributable to segments. For details, refer note 4.20.			
35.3 The Company has outsourced its internal audit function to a firm other than statutory auditors.			
36 OTHER INCOME			
Gain on disposal of operating fixed assets	17.1.6	5,465	5,656
Gain on remeasurement of investment property to fair value	21.1	39,259	24,461
Rental income		12,149	10,587
Sale of by-products / scrap sales		-	10,853
Insurance claim		20	67
Others		24,340	17,826
		<u>81,233</u>	<u>69,450</u>
37 FINANCE COST			
Finance charge on leased assets		6,356	13,401
Bank charges		2,445	2,503
Finance cost on Salaries and Wages Refinancing Scheme		660	-
Interest on Workers' (Profit) Participation Fund (WPPF)	14.2	-	11,088
Bank guarantee commission		602	1,072
Effective interest on loan		19,449	-
		<u>29,512</u>	<u>28,064</u>

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38	FINANCE INCOME		2021	2020
		Note	<u>(Rs.'000)</u>	<u>(Rs.'000)</u>
	Income from financial assets:			
	Interest on advances		348	411
	Interest on Pakistan Investment Bonds		40,761	40,694
	Return on deposit accounts		80,180	120,355
	Dividend income		114,651	182,141
	Amortization of deferred grant		17,814	-
	Interest on term deposit receipts		340	13
	Unrealized gain on remeasurement of short term investments		734	2,919
	Exchange (loss)/gain		<u>(2,727)</u>	<u>1,977</u>
			<u>252,101</u>	<u>348,510</u>

39 INCOME TAX EXPENSE

39.1 Amounts recognized in profit or loss:

Tax				
Current year			497,760	330,552
Prior year			<u>(79,674)</u>	<u>61,427</u>
		29	<u>418,086</u>	<u>391,979</u>
Deferred		13.1	<u>(41,699)</u>	<u>(35,735)</u>
Tax expense for the year			<u>376,387</u>	<u>356,244</u>

39.2 Reconciliation of tax charge for the year

			2021	2020
			<u>(Rs.'000)</u>	<u>(Rs.'000)</u>
Accounting profit before tax			<u>1,667,859</u>	<u>1,037,972</u>
Tax rate			29%	29%
Tax on accounting profit			483,679	301,012
Tax effect of income taxable at lower rates			<u>(16,051)</u>	<u>(25,500)</u>
Prior year charge			<u>(79,674)</u>	<u>61,427</u>
Effect of zero rated income			<u>(11,385)</u>	<u>(7,094)</u>
Others			<u>(182)</u>	<u>26,399</u>
Tax expense for the year			<u>376,387</u>	<u>356,244</u>

39.3 Tax returns up to and including tax year 2020 have been filed. The tax authorities amended the assessments from time to time and the assessment orders were contested by the Company before the appellate fora. As of date, the re-assessments for the Tax Years 2013, 2014, 2015, 2018 and 2019 made by the tax authorities, mainly in the matter of additions to income, disallowance of expenses and tax credits; are under appeal and are pending decision by the Commissioner Inland Revenue (Appeals).

39.4 In June 2020, the taxation officer issued order in remand under section 25 and 72B of the Sales Tax Act, 1990 for the period July 2012 to June 2013 on account of unreconciled input tax of the Company with the output tax of suppliers amounting to Rs. 75.78 million. The Company has filed appeal before the Commissioner Inland Revenue (Appeals) and has obtained stay against recovery measures.

The Company's management is confident of a favorable resolution of these matters and hence no provision has been made in these financial statements on account thereof.

40 EARNINGS PER SHARE - BASIC AND DILUTED

There is no dilutive effect on the basic earnings per share of the Company, which is based on:

	2021	2020
Net profit for the year (Rs.'000)	<u>1,291,472</u>	<u>681,728</u>
Weighted average number of shares (Numbers)	<u>27,663,630</u>	<u>27,663,630</u>
Earnings per share (Rupees)	<u>46.68</u>	<u>24.64</u>

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41 CASH AND CASH EQUIVALENTS	2021	2020
Cash and cash equivalents for the purpose of statement of cash flows	2,197,788	1,335,329

41.1 Reconciliation of movements of liabilities to cash flows arising from financing activities

	Lease liabilities	Long term loan	Unpaid dividend and unclaimed dividend	Total
	(Rs.'000)			
Balance at 01 July 2019	182,234	-	157,665	339,899
<i>Changes from financing activities</i>				
Dividend paid	-	-	(857,130)	(857,130)
Receipt of loan	-	-	-	-
Repayment of Finance lease	(113,597)	-	-	(113,597)
Total changes from financing cash flows	(113,597)	-	(857,130)	(970,727)
<i>Other changes</i>				
Recognition of lease liability against ROU assets	23,004	-	-	23,004
Interest charges	13,401	-	-	13,401
Lease additions	7,378	-	-	7,378
	43,783	-	-	43,783
Dividend announced	-	-	829,908	829,908
Total liability related changes	-	-	829,908	829,908
Balance at 30 June 2020	112,420	-	130,443	242,863
Balance at 01 July 2020	112,420	-	130,443	242,863
<i>Changes from financing activities</i>				
Dividend paid	-	-	(713,451)	(713,451)
Receipt of loan	-	340,285	-	340,285
Repayment of Finance lease	(96,996)	-	-	(96,996)
Repayment of loan	-	(44,172)	-	(44,172)
Total changes from financing cash flows	(96,996)	296,113	(713,451)	(513,334)
<i>Other changes</i>				
Recognition of lease liability against ROU assets	-	-	-	-
Interest charges	6,356	19,450	-	25,806
Recognition of deferred grant	-	(34,397)	-	(34,397)
Lease additions	4,020	-	-	4,020
	10,376	(14,947)	-	(4,571)
Dividend declared	-	-	691,590	691,590
Total liability related changes	-	-	691,590	691,590
Balance at 30 June 2021	25,800	281,166	108,582	415,548

42 REMUNERATION OF CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

The aggregate amounts charged for remuneration including benefits and perquisites, to chief executive officer, directors and executive were as follows:

	2021		2020	
	Chief Executive Officer	Executives	Chief Executive Officer	Executives
	Rs.'000		Rs.'000	
Managerial remuneration	6,662	18,066	5,625	14,675
Medical benefit	858	1,918	655	587
Gratuity fund contribution	295	851	228	587
Provident fund contributions	400	965	327	838
House rent allowance	1,747	4,010	-	-
Bonus	7,056	11,088	5,219	8,956
Travelling expense	277	-	172	-
Compensated absences	355	708	224	79
	17,650	37,606	12,450	25,722
Number of persons	1	6	1	4

42.1 In addition to above free furnished accommodation is provided to the chief executive officer. Further, company-maintained vehicles are also provided to the chief executive officer and executives; the net book values of which are Rs. 10.99 million (2020: Rs. 13.37 million). Gratuity is payable to chief executive officer and executives in accordance with the terms of employment, while contribution for chief executive officer and executives in respect of gratuity and pension are based on actuarial valuation.

42.2 Directors of the Company were not paid any remuneration during the year except for the meeting fee of Rs.5,400,000 (2020: Rs. 2,850,000). Number of Directors at the reporting date were 8 (2020: 8).

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43 SEGMENT INFORMATION

43.1 Operating segments

The Company has three reportable segments, as described below, which are the Company's strategic business units. These strategic business units offer different products and are managed separately because of the requirement of different technologies and marketing strategies. These segments have been identified on the basis of business namely Liquor Division, Glass Division and Tops Division. The following summary describes the operations of each reportable segment:

<u>Reportable segments</u>	<u>Operations</u>
Liquor Division	Manufacturing and sale of alcoholic and non-alcoholic beverages
Tops Division	Manufacturing and sale of food products, juices and mineral water
Glass Division	Manufacturing and sale of glass bottles and jars

For each of the business unit, the audit committee, the Board of Directors and the Company's Chief Executive Officer (CEO) along with the Chief Financial Officer (CFO) reviews internal management reports on at least quarterly basis.

There are varying levels of integration between the three segments. This integration includes transfers of raw material and finished goods respectively. The accounting policies of the reportable segments are the same as described in note 4.20.

Performance is measured on segment profit before income tax, as included in the internal management reports that are reviewed by the Company's CEO along with the CFO. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

43.2 Information about reportable segments

(a) The detail of utilization of the Company's assets and related liabilities of the reportable segments is as follows:

		Liquor Division	Glass Division	Tops Division	Corporate office	Total
		(Rs.'000)	(Rs.'000)	(Rs.'000)	(Rs.'000)	(Rs.'000)
Assets	2021	7,919,819	631,402	2,263,291	3,228,145	14,042,657
	2020	6,358,441	779,857	2,273,840	2,628,156	12,040,294
Liabilities	2021	1,720,823	312,574	382,499	120,525	2,536,421
	2020	1,089,397	313,222	383,797	268,206	2,054,622

(i) **Non current assets - additions**

Property, plant and equipment	2021	166,815	1,064	27,655	-	195,534
	2020	294,375	130,424	70,713	-	495,512
Right of Use asset	2021	4,298	1,396	-	-	5,694
	2020	3,733	3,645	-	-	7,378

(ii) **Other material items**

External revenue	2021	11,477,744	380,080	4,230,055	-	16,087,879
	2020	10,121,696	122,872	3,605,801	-	13,850,369
Inter-segment revenue	2021	627,262	1,424,689	37,021	-	2,088,972
	2020	476,534	1,305,800	27,143	-	1,809,477
Other income	2021	28,520	8,318	44,395	-	81,233
	2020	44,292	7,524	17,634	-	69,450
Finance cost	2021	(22,115)	(1,218)	(6,179)	-	(29,512)
	2020	(13,816)	(238)	(14,010)	-	(28,064)
Finance income	2021	244,939	1,078	6,084	-	252,101
	2020	341,753	120	6,637	-	348,510
Net finance income	2021	222,824	(140)	(95)	-	222,589
	2020	327,937	(118)	(7,373)	-	320,446
Depreciation	2021	161,684	150,857	76,797	-	389,338
	2020	151,052	144,940	125,503	-	421,495

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(b) Reconciliations of reportable segment revenues, profit or loss, assets and liabilities and other material items are as under:

	<u>2021</u> <u>(Rs.'000)</u>	<u>2020</u> <u>(Rs.'000)</u>
(i) Revenues		
Total revenue for reportable segments	18,176,851	15,659,846
Elimination of inter-segment revenue	<u>(2,088,972)</u>	<u>(1,809,477)</u>
Consolidated revenue	<u>16,087,879</u>	<u>13,850,369</u>
(ii) Profit / (loss) before tax		
Total profit or loss for reportable segments	1,907,017	1,099,095
Unallocated amounts - Other expenses	<u>(239,158)</u>	<u>(61,123)</u>
Net profit before tax	<u>1,667,859</u>	<u>1,037,972</u>
(iii) Assets		
Total assets for reportable segments	10,814,512	9,412,138
Other unallocated amounts	<u>3,228,145</u>	<u>2,628,156</u>
Consolidated total assets	<u>14,042,657</u>	<u>12,040,294</u>
(iv) Liabilities		
Total liabilities for reportable segments	2,415,896	1,786,416
Other unallocated amounts	<u>120,525</u>	<u>268,206</u>
Consolidated total liabilities	<u>2,536,421</u>	<u>2,054,622</u>
(c) Geographical segments		

All the assets of the Company are held in Pakistan and substantially all the revenues of the Company are generated in Pakistan.

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43.3

	Liquor Division		Glass Division		Tops Division		Total	
	2021 (Rs. '000)	2020 (Rs. '000)	2021 (Rs. '000)	2020 (Rs. '000)	2021 (Rs. '000)	2020 (Rs. '000)	2021 (Rs. '000)	2020 (Rs. '000)
TURNOVER								
Third party turnover - gross	11,477,744	10,121,696	380,080	122,872	4,230,055	3,605,801	16,087,879	13,850,369
<i>Less: trade discounts</i>	(91,423)	(80,735)	-	-	(341,049)	(283,157)	(432,472)	(363,892)
Third party turnover - net	11,386,321	10,040,961	380,080	122,872	3,889,006	3,322,644	15,655,407	13,486,477
Inter division sales	627,262	476,534	1,424,689	1,305,800	37,021	27,143	-	-
Sales tax and excise duty	12,013,583	10,517,495	1,804,769	1,428,672	3,926,027	3,349,787	15,655,407	13,486,477
Revenue	(2,964,194)	(3,670,679)	(55,225)	(17,853)	(948,699)	(801,036)	(3,968,118)	(4,489,568)
	9,049,389	6,846,816	1,749,544	1,410,819	2,977,328	2,548,751	11,687,289	8,996,909
COST OF SALES								
Third parties	(5,498,632)	(3,875,078)	(1,333,621)	(1,120,481)	(1,878,066)	(1,699,885)	(8,710,319)	(6,695,444)
Inter division cost	(1,398,778)	(1,251,373)	-	-	(690,194)	(558,099)	-	-
	(6,897,410)	(5,126,451)	(1,333,621)	(1,120,481)	(2,568,260)	(2,257,984)	(8,710,319)	(6,695,444)
GROSS PROFIT	2,151,979	1,720,365	415,923	290,338	409,068	290,767	2,976,970	2,301,465
Selling and distribution expenses	(486,338)	(465,472)	(6,265)	(6,694)	(416,604)	(397,948)	(909,207)	(870,114)
Administrative expenses	(322,075)	(367,566)	(39,296)	(37,925)	(108,210)	(101,649)	(469,581)	(507,140)
Other expenses	-	-	-	-	-	-	(239,158)	(61,123)
GDIC expense related to prior periods	-	-	-	(187,383)	-	(24,512)	-	(211,895)
Other income	28,520	44,292	8,318	7,524	44,395	17,634	81,233	69,450
Impairment loss on trade debts	-	-	-	(449)	5,013	(2,668)	5,013	(3,117)
Operating profit	1,372,086	931,619	378,680	65,411	(66,338)	(218,376)	1,445,270	717,526
Finance cost	(22,115)	(13,816)	(1,218)	(238)	(6,179)	(14,010)	(29,512)	(28,064)
Finance income	244,939	341,753	1,078	120	6,084	6,637	252,101	348,510
Net finance income	222,824	327,937	(140)	(118)	(95)	(7,373)	222,589	320,446
Profit/(loss) before tax	1,594,910	1,259,556	378,540	65,293	(66,433)	(225,749)	1,667,859	1,037,972

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44 FINANCIAL INSTRUMENTS

A FAIR VALUES

44.1 Accounting classifications and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

On-balance sheet financial instruments

	Note	Carrying amount		Fair value					
		Fair value through profit or loss	Amortized Cost	Financial liabilities at amortized cost	Total	Level 1	Level 2	Level 3	Total
30 June 2021			(Rs.'000)	(Rs.'000)					(Rs.'000)
Financial assets measured at fair value									
Shares of listed companies	28	6	-	-	6	6	-	-	6
Mutual funds	28	1,993,768	-	-	1,993,768	1,993,768	-	-	1,993,768
		1,993,774	-	-	1,993,774	1,993,774	-	-	1,993,774
Financial assets not measured at fair value									
Long term advances	22 and 44.4	-	13,948	-	13,948	-	-	-	-
Long term investments	23	-	514,466	-	514,466	-	502,377	-	502,377
Long term deposits	24 and 44.4	38,066	-	-	38,066	-	-	-	-
Trade debts	26 and 44.4	-	31,372	-	31,372	-	-	-	-
Advances and other receivables	27 & 44.2	-	16,732	-	16,732	-	-	-	-
Cash and bank balances	30 & 44.4	38,066	2,197,788	-	2,197,788	-	-	-	-
			2,774,306	-	2,812,372	-	502,377	-	502,377
Financial liabilities not measured at fair value									
Long term loan	11	-	-	281,166	281,166	-	-	-	-
Lease liabilities	10 & 44.4	-	-	25,800	25,800	-	-	-	-
Trade and other payables	14 & 44.3	-	-	908,290	908,290	-	-	-	-
Unpaid dividend	44.4	-	-	76,003	76,003	-	-	-	-
Unclaimed dividend	44.4	-	-	32,579	32,579	-	-	-	-
		-	-	1,323,838	1,323,838	-	-	-	-

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On-balance sheet financial instruments	Note	Carrying amount		Fair value				
		Fair value through profit or loss	Amortized Cost	Financial liabilities at amortized cost	Total	Level 1	Level 2	Level 3
30 June 2020		(Rs. '000)						
Financial assets measured at fair value								
Shares of listed companies	28	6	-	-	6	-	-	6
Mutual funds	28	1,672,957	-	-	1,672,957	1,672,957	-	1,672,957
		1,672,963	-	-	1,672,963	1,672,963	-	1,672,963
Financial assets not measured at fair value								
Long term advances	22 and 44	-	17,086	-	17,086	-	-	-
Long term investments	23	-	517,473	-	517,473	-	-	-
Long term deposits		35,754	-	-	35,754	-	-	-
Investment in TDR - USD	24 and 44.4	-	50,280	-	50,280	-	-	-
Trade debts	26 and 44.4	-	25,926	-	25,926	-	-	-
Advances and other receivables	27 & 44.2	-	15,513	-	15,513	-	-	-
Cash and bank balances	30 & 44.4	-	1,335,329	-	1,335,329	-	-	-
		35,754	1,961,608	-	1,997,362	-	506,927	506,927
Financial liabilities not measured at fair value								
Lease liabilities	10 & 44.4	-	-	112,420	112,420	-	-	-
Trade and other payables	14 & 44.3	-	-	913,376	913,376	-	-	-
Unpaid dividend	44.4	-	-	71,843	71,843	-	-	-
Unclaimed dividend	44.4	-	-	58,600	58,600	-	-	-
		-	-	1,156,239	1,156,239	-	-	-
44.2								
44.3								
44.4								

It excludes advances from customers, withholding tax payable, sales tax payable - net, excise duty payable, export duty payable on PMFL and beer, unearned income, Worker's Welfare Fund (WWF) and Zila tax payable.

The Company has not disclosed the fair values for these financial assets and financial liabilities because their carrying amounts are a reasonable approximation of fair value.

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44.5 Measurement of fair values

All financial assets and financial liabilities are initially recognized at fair value of consideration paid or received, net of transaction costs as appropriate. The financial assets and liabilities of the Company approximate their carrying values. A number of Company's accounting policies and disclosures require the determination of fair value, for financial assets. Fair values have been determined for measurement and/or disclosure purposes based on the following methods:

44.5.1 Non - derivative financial assets

The fair value of non-derivative financial assets is estimated considering the fair market values or the yield of securities with similar maturity and credit rating. This fair value is determined for disclosure purposes.

B FINANCIAL RISK MANAGEMENT

The Company has exposure to the following risks arising from financial instruments:

- Credit risk (Note 44.7)
- Liquidity risk (Note 44.8)
- Market risk (Note 44.9)

44.6 Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board is responsible for developing and monitoring the Company's risk management policies.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

44.7 Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from trade debts, advances and deposits, interest accrued, other receivables, margin on letter of guarantee and bank balances. The carrying amount of financial assets represents the maximum credit exposure. The Company's credit risk exposures is categorized under the following headings:

i. Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customers/dealers. The Company has established a credit policy under which each new customer is analyzed individually for creditworthiness before the Company's standard payment terms and conditions are offered. Credit limits are established for each customer, which are regularly reviewed and approved by the management. Customers that fail to meet the Company's benchmark creditworthiness may transact with the Company only on a prepayment basis.

ii. Concentration of credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date is as follows:

	Note	2021 (Rs.'000)	2020 (Rs.'000)
Long term advances	22 and 44.4	13,948	17,086
Long term investments	23	514,466	517,473
Long term deposits	24 and 44.4	38,066	35,754
Trade debts	26 and 44.4	31,372	25,926
Advances and other receivables	27	16,732	15,513
Bank balances	30 and 44.4	2,086,796	1,266,327
		2,701,380	1,878,079

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Geographically there is no concentration of credit risk at the reporting date (2020: Nil). The maximum exposure to credit risk for financial assets at the reporting date by type of counter party is as follows:

	2021 (Rs.'000)	2020 (Rs.'000)
From government institutions	514,466	517,473
Banks and financial institutions	2,086,796	1,266,327
Others	100,118	94,278
	2,701,380	1,878,079

	2021		2020	
	Gross (Rs.'000)	Impairment	Gross (Rs.'000)	Impairment
iii. Loss allowance for expected credit loss				
The aging of trade debts at the reporting date is as follows:				
Less than one year	32,513	-	31,580	-
Over one year	-	-	500	-
	32,513	-	32,080	-

The movement in the allowance for impairment in respect of trade debts during the year is given in note 26.1:

The doubtful account in respect of trade debts are used to record impairment losses unless the Company is satisfied that no recovery of the amount owing is possible; at that point the amount considered irrecoverable is written off against the financial asset directly.

The Company has no collateral in respect of financial assets exposed to credit risk. Based on past experience, management believes that except as already provided for in these financial statements, no further impairment is required to be recognized against any financial assets of the Company.

Credit quality of financial assets

The credit quality of company's financial assets have been assessed below by reference to external credit rating of counterparties determined by Moody's Investor Services Inc., Pakistan Credit Rating Agency Limited (PACRA) and JCR - VIS Credit Rating Company Limited (JCR - VIS). The counterparties for which external credit ratings were not available have been assessed by reference to internal credit ratings determined based on their historical information for any default in meeting obligations.

An analysis of the credit quality of financial assets that are neither past due nor impaired is as follows:

	2021 (Rs.'000)	2020 (Rs.'000)
Long term advances		
Counterparties without external credit rating	13,948	17,086
Long term investments		
Counterparties with external credit rating	514,466	517,473

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	Rating	2021 (Rs.'000)	2020 (Rs.'000)
Long term deposits			
Counterparties with external credit rating	AA+	4	19
Counterparties with external credit rating	AA	7,634	1,126
Counterparties with external credit rating	AA-	21,768	214
Counterparties without external credit rating		8,660	34,395
		38,066	35,754
Trade debts			
Counterparties with external credit rating	A	-	276
Counterparties with external credit rating	A1	4,648	4,436
Counterparties with external credit rating	AAA	1,532	899
Counterparties without external credit rating		26,333	20,315
		32,513	25,926
Advances, prepayments and other receivables			
Counterparties with external credit rating		-	-
Counterparties without external credit rating		16,732	15,513
		16,732	15,513
Bank balances			
Counterparties with external credit rating	A1+	2,070,659	1,229,727
Counterparties with external credit rating	A1	16,067	140,194
Counterparties with external credit rating	A-1	-	2,035
Counterparties with external credit rating	A-3	70	-
Counterparties without external credit rating		-	61
		2,086,796	1,372,017
		2,702,520	1,983,769

44.8 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding to an adequate amount of committed credit facilities and the ability to close out market positions due to dynamic nature of the business. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Exposure to liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding to an adequate amount of committed credit facilities and the ability to close out market positions due to dynamic nature of the business. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The maturity profile of the Company's financial liabilities based on the contractual amounts is as follows:

	Carrying amount	Contractual cash flows	Maturity in less than 1 year	Maturity after one year and up to five years	Maturity after five years
Rupees					
2021					
Long term loan	281,166	300,026	171,936	128,090	-
Lease Liabilities	25,800	28,627	12,237	16,390	-
Trade and other payables	908,290	908,290	908,290	-	-
Unpaid dividend	76,003	76,003	76,003	-	-
Unclaimed dividend	32,579	32,579	32,579	-	-
	1,323,838	1,345,525	1,201,045	144,480	-
	Carrying amount	Contractual cash flows	Maturity in less than 1 year	Maturity after one year and up to five years	Maturity after five years
Rupees					
2020					
Lease Liabilities	112,420	122,885	96,127	26,758	-
Trade and other payables	913,376	913,376	913,376	-	-
Unpaid dividend	71,843	71,843	71,843	-	-
Unclaimed dividend	58,600	58,600	58,600	-	-
	1,156,239	1,166,704	1,139,946	26,758	-

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It is not expected that the cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

The contractual cash flows relating to finance lease liabilities have been determined on the basis of expected mark up rates. The mark-up rates have been disclosed in note 10 to these financial statements.

44.9 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk.

44.9.1 Foreign currency risk

The Company is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchases and other transactions and balances are denominated and the functional currency of the Company. The functional currency of the Company is Pakistan Rupee (PKR). The currency in which these transactions and balances are primarily denominated is US Dollars (USD). The Company's potential foreign currency exposure comprise:

- Transactional exposure in respect of non functional currency monetary items.
- Transactional exposure in respect of non functional currency expenditure and revenues.

i. Transactional exposure in respect of non functional currency monetary items

Monetary items, including financial assets and liabilities, denominated in currencies other than the functional currency of the Company are periodically restated to PKR equivalent, and the associated gain or loss is taken to the profit or loss. The foreign currency risk related to monetary items is managed as part of the risk management strategy.

ii. Transactional exposure in respect of non functional currency expenditure and revenues

Certain operating and capital expenditure is incurred by the Company in currencies other than the functional currency. Certain sales revenue is earned in currencies other than the functional currency of the Company. These currency risks are managed as part of overall risk management strategy. The Company does not enter into forward exchange contracts.

iii. Exposure to foreign currency risk on year end monetary balances

	2021		2020	
	Rs.	USD	Rs.	USD
	in '000		in '000	
TDR	-	-	50,280	300
Interest Accrued on TDR	-	-	13,395	0.079
Bank balances	49,401	314	1,865	11

The following significant exchange rates were applied during the year:

	Average rate		Reporting date rate	
	2021	2020	2021	2020
	Rs.		Rs.	
PKR per US Dollar	162.50	158.28	157.50	167.50

iv. Foreign currency sensitivity analysis

Following is the demonstration of the sensitivity to a reasonably possible change in exchange rate of USD applied to assets and liabilities as at the reporting date represented in foreign currency, with all other variables held constant, of the Company's profit before tax.

	2021 (Rs.'000)	2020 (Rs.'000)
Increase in 10% USD rate	4,940	6,554
Decrease in 10% USD rate	(4,940)	(6,554)

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44.9.2 Interest rate risk

The interest rate risk is the risk that the value of the financial instrument will fluctuate due to changes in the market interest rates. The Company does not have liabilities at variable rates.

i. Exposure to interest rate risk

At the reporting date the interest rate profile of the Company's interest bearing financial instruments was as follows:

	Effective interest rate		Note	Carrying amounts	
	2021 (%)	2020 (%)		2021 (Rs.'000)	2020 (Rs.'000)
Interest rate risk					
Fixed rate instruments					
Financial assets	0.25% to 11% per annum	0.25% to 12.62% per annum	22, 23 and 30	1,892,524	1,192,558
Financial liabilities	8.56% to 14.50% per annum	8.24% to 14.65% per annum	10	25,800	112,429
				<u>1,918,324</u>	<u>1,304,987</u>

ii. Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

iii. Cash flow sensitivity analysis for variable rate instruments

There are no outstanding variable rate instruments at the reporting date (2020: Nil). Hence the Company is not exposed to any variable interest rate risk.

44.9.3 Other market price risk

The primary goal of the Company's investment strategy is to maximize investment returns on surplus funds. The Company adopts a policy of ensuring to minimize its price risk by investing in securities having sound market performance. Certain investments are designated as held for trading because their performance is actively monitored and these are managed on a fair value basis. Equity price risk arises from investments at fair value through profit or loss.

Sensitivity analysis – equity price risk

For quoted investments classified as FVTPL, 100 basis point increase in market price at reporting date would have increased profit by Rs. 19.94 million (2020: Rs. 16.73 million); an equal change in the opposite direction would have decreased profit by the same amount. The analysis is performed on the same basis for 2020 and assumes that all other variables remain the same.

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Notes to the Financial Statements
For the year ended 30 June 2021

45	CAPACITY AND PRODUCTION	Note	Measurement basis	2021	2020
45.1	Liquor Division - Rawalpindi				
(a)	Capacity of industrial unit				
	Beer and Non Alcoholic Beverages (NAB)		Litres	54,762,240	54,762,240
	Pakistan Made Foreign Liquor (PMFL)		Cases (2 B.G)	2,490,509	2,490,509
	Non Alcoholic Products (NAP)		Litres	56,160,000	56,160,000
(b)	Actual production				
	Beer and Non Alcoholic Beverages (NAB)		Litres	25,268,800	21,315,056
	Pakistan Made Foreign Liquor (PMFL)		Cases (2 B.G)	1,538,222	1,370,420
	Non Alcoholic Products (NAP)	45.4	Litres	54,565,697	39,493,927
45.2	Tops Division				
(i)	Rawalpindi				
(a)	Capacity of industrial unit				
	Tetra pack juices		Litres	33,580,000	33,580,000
(b)	Actual production				
	Tetra pack juices		Litres	18,636,235	17,797,941
(ii)	Hattar				
(a)	Capacity of industrial unit				
	Food products		Cartons	375,000	375,000
	Juice (NR & Ret)		Litres	4,500,000	4,500,000
	Mineral water		Litres	30,424,000	30,424,000
	Tetrapak juices		Litres	35,000,000	35,000,000
(b)	Actual production				
	Food products		Cartons	295,714	120,524
	Juice (NR & Ret)	45.4	Litres	7,169,124	3,681,408
	Mineral water	45.4	Litres	32,863,848	27,970,769
	Tetrapak juices		Litres	6,722,645	6,459,624
45.3	Glass Division - Hattar				
(a)	Melting capacity		M. Tons	40,150	40,150
(b)	Actual production - Glass melted		M. Tons	31,109	33,551

45.4 Normal capacity is based on 26 working days per month with one shift of 8 hours per day. Actual production represents multiple shifts undertaken keeping in view the market demand.

45.5 The difference is due to the supply and seasonal demand of the market.

46 TRANSACTIONS WITH RELATED PARTIES

Related parties comprise of directors, entities over which the directors are able to exercise significant influence, entities with common directors, major shareholders, staff retirement funds and key management personnel. Balances with related parties are shown in notes 6 to the financial statements. The transactions with related parties, other than remuneration and benefits to Chief Executive Officer and directors which are disclosed in note 41 to the financial statements, are as follows:

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	Name of Related Party	Nature of Relationship	Percentage of share holding	Nature of transactions during the year	2021 (Rs.'000)	2020 (Rs.'000)
1)	D.P. Edulji & Company (Private) Limited	Associated company on account of common directorship	17.75%	Sales commission Services acquired Dividend paid	125,486 16,200 122,409	108,589 15,000 120,265
2)	Kingsway Fund	Associated company	23.73%	Dividend paid	166,887	239,208
3)	Board of directors	Directors	20.30%	Dividend paid	140,392	154,048
4)	Directors' relatives	Directors' relatives	16.59%	Dividend paid	142,236	112,376
5)	Staff retirement benefit plan · Provident fund	Staff retirement funds	Nil	Contribution by the Company	8,299	7,603
6)	Staff retirement benefit plan · Pension fund	Staff retirement funds	Nil	Contribution by the Company	5,598	5,683
7)	Bhandara Foundation	Chief executive officer acts as a Trustee	Nil	Donation paid	1,500	1,500
8)	Atlas Asset Management	Associated company on account of common directorship	Nil	Receipt of Dividend on mutual funds Dividend reinvestment in mutual funds	11,146 9,474	13,046 61,089
9)	Key Management Personnel	Key management	Nil	Remuneration	47,785	40,223

46.1 Details of compensation to key management personnel comprising of chief executive officer, directors and executive is disclosed in note 42.

46.2 Following particulars relate to associated company, incorporated outside Pakistan, with whom the Company has entered into transactions during the year.

Particulars	Details
Name of associate	Kingsway Fund
Registered address	15 Avenue J.F. Kennedy, L-1855 Luxembourg, Grand Duchy of Luxembourg
Country of incorporation	Grand Duchy of Luxembourg
Basis of association	Shareholder with significant influence
Aggregate percentage of shareholding	6,565,885 (23.73%) ordinary shares of Rs. 10 each

46.3 Following particulars relate to the directors, of the Company, and their relatives with whom the Company has entered into transactions during the year.

Name	Basis of relationship	Shares held in the Company	
		Numbers	Percentage
1) Mr. Isphanyar M. Bhandara	Chief Executive Officer (CEO)	4,603,280	16.64%
2) Ch. Mueen Afzal	Chairman	3,852	0.01%
3) Mrs. Goshi M. Bhandara	Director	1,000,074	3.62%
4) Mr. Parvaiz Akhter	Director	1,000	0.004%
5) Mr. Aamir H. Shirazi	Director	3,084	0.01%
6) Ms. Jahanara Sajjad	Director	1,000	0.004%
7) Mr. Shahbaz Haider Agha	Director	2,178	0.01%
8) Mr. Khalid Aziz Mirza	Director	1,200	0.00%
9) Mrs. Jasmine Bhandara	Close family member of CEO	334,211	1.21%
10) Mr. Jamshed M. Bhandara	Close family member of CEO	2,614,687	9.45%
11) Mrs. Munizeh M. Bhandara	Close family member of CEO	1,141,047	4.12%
12) Mr. Zane Isphanyar Bhandara	Close family member of CEO	500,008	1.81%

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Notes to the Financial Statements
For the year ended 30 June 2021

47 EMPLOYEES PROVIDENT FUND TRUST

All the investments out of provident fund trust have been made in accordance with the provisions of Section 218 of the Companies Act, 2017 and conditions specified thereunder.

48 NUMBER OF EMPLOYEES	<u>2021</u> (Number)	<u>2020</u> (Number)
Employees at year end	1,680	1,813
Average employees during the year	1,674	1,883

49 SUBSEQUENT EVENTS

The Board of Directors of the Company in the meeting held on 17th September 2021 proposed final cash dividend of 100% i.e. Rs. 10/- per share (2020: 50% i.e. Rs 5/- per share). These financial statements do not reflect the proposed final dividend on ordinary shares as payable, which will be accounted for in the statement of changes in equity as an appropriation from the unappropriated profit in the year ending 30 June 2022.

50 GENERAL

50.1 Dividend payable to the Muslim shareholders is deemed to be appropriated from income arising from the Company's investments, non-alcoholic profits and rental income.

51 APPROVAL OF FINANCIAL STATEMENTS

These financial statements were authorized for issue by the Board of Directors of the Company in their meeting held on 17th September 2021.


CHIEF FINANCIAL OFFICER


CHIEF EXECUTIVE OFFICER


DIRECTOR

Murree Brewery Company Limited

قومی خزانے میں معاونت

آپ کی کمپنی ڈیوٹی اور ٹیکس کی مد میں 4,285 ملین روپے (گزشتہ سال یہ رقم 4,958 ملین روپے تھی) قومی خزانے میں جمع کروا چکی ہے۔

ڈائریکٹرز کا معاوضہ

کارپوریٹ گورننس کے قوانین کی ضروریات کے مطابق انفرادی ڈائریکٹرز کے معاوضے کے پیکج کے تعین کیلئے عمومی اور شفاف طریقہ کار اختیار کیا جاتا ہے۔ کوئی بھی ڈائریکٹر اس کا اپنے مشاہرہ یا تنخواہ کے فیصلے میں خود شامل نہیں ہوتا/ ہوتی ہے۔

بورڈ اگزیکیٹو، نان اگزیکیٹو، اور انڈیپنڈنٹ ڈائریکٹرز جو کہ بورڈ اور مختلف کمیٹیوں کے اجلاس میں حصہ لیتے ہیں کے معاوضے کا دوبارہ جائزہ لیتا ہے جو کہ بعد میں حصص داروں کے سامنے سالانہ عمومی اجلاس میں منظور کیے لئے پیش کیا جاتا ہے۔ 30 جون 2021ء کو ختم ہونے والے سال کے لئے چیف اگزیکیٹو آفیسر اور ڈائریکٹرز کا معاوضہ فنانشل سٹیٹمنٹ کے نوٹ نمبر 42 میں درج کیا گیا ہے۔

متعلقہ فریق لین دین (ریلیٹیو پارٹی ٹرانزیکشنز)

کمپنی 2017ء کی شق 208 اور کمپنیز (ریلیٹیو پارٹی ٹرانزیکشنز اینڈ مینجمنٹس آف ریلیٹیو ریکارڈز) ریگولیشنز 2018ء کے مطابق بورڈ آف ڈائریکٹرز کے متعلقہ فریق لین دین پالیسی کے مطابق منظور کیے ہیں۔

آڈیٹرز

30 جون 2021ء کو ختم شدہ مالی سال کیلئے کمپنی کا قانونی آڈٹ مکمل کر لیا گیا ہے اور آڈٹرز نے کمپنی کے مالیاتی گوشواروں پر آڈٹ رپورٹس اور سٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019ء سے گوشوارہ موافقت پر جائزہ رپورٹ جاری کر دی ہے۔ آڈٹرز میسرز کے پی ایم جی تاثیر ہادی اینڈ کمپنی سالانہ اجلاس عام کے اختتام پر سبکدوش ہو جائیں گے اور اہل ہونے کی وجہ سے انھوں نے سال 2021-22ء کیلئے خود کو دوبارہ تقرری کیلئے بھی پیش کر دیا ہے۔ آڈٹ اینڈ رسک مینجمنٹ کمیٹی کی سفارش پر بورڈ نے 30 جون 2022ء کو ختم ہونے والی مالی سال کیلئے ان کی بطور آڈیٹرز تقرری کی تجویز دی ہے۔ اس کی حتمی منظوری 22 اکتوبر 2021ء کو منعقد ہونے والے ٹینٹر ہولڈرز کے سالانہ اجلاس عام میں دی جائے گی۔

توقعات


مشکل معاشی و عملی ماحول کے باوجود، مینجمنٹ صورتحال پر نگرانی برقرار رکھنے کے لئے پرعزم ہے۔ ہم مستقبل میں کمپنی کے منافع کو مزید بڑھانے کے ذریعے خوشحالی کی جانب ہمارے سفر کو جاری و ساری رکھنے کے خواہاں ہیں۔

اعتراف

ہم کمپنی کے ملازمین کی مسلسل کوششوں اور سچی لگن کیلئے اظہار مسرت کرتے ہیں۔ ہم اپنے تمام صارفین، سپلائرز، بینکرز، مشیران اور شیئر ہولڈرز کے بھی شکر گزار ہیں جنہوں نے ہماری مسلسل مدد کی اور ہمارا بھرپور ساتھ دیا۔

بورڈ کی جانب سے

Jahanzaib
جہاں آرا سخا د احمد
ڈائریکٹر


اسٹن یار ایم بھنڈارا
چیف اگزیکیٹو آفیسر

راولپنڈی، 17 ستمبر 2021ء

Murree Brewery Company Limited

ڈائریکٹر کا نام	بورڈ آف ڈائریکٹر	آڈٹ اینڈ رسک مینجمنٹ کمیٹی	ایچ آر اینڈ ریورنیشن اینڈ نو مینٹیننس کمیٹی
چوہدری معین افضل	6/6	4/4	4/4
جناب اشمن یار ایم بھنڈارا	6/6	(دعوت پر) 04	4/4
جناب عامر ایچ شیرازی	6/6	-	4/4
بیگم گوئی ایم بھنڈارا	6/6	0/4	-
پروفیسر خالد عزیز مرزا	6/6	4/4	4/4
جناب شہباز حیدر آغا	5/6	4/4	-
جناب پرویز اختر	6/6	-	3/4
محترمہ جہاں آرا سجاد احمد	3/6	1/4	-

جو ممبران اجلاس میں شرکت نہیں کر سکتے تھے ان کو چھٹی دی گئی تھی

بیانِ مطابقت

کمپنی نے لیسڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019ء کی شرائط کی مکمل پاسداری کی ہے۔ اس کو موثر بنانے کی غرض سے ایک بیان اس رپورٹ میں منسلک کر دیا گیا ہے۔

کارپوریٹ سماجی ذمے داری:

مری بروری کمپنی پاکستان کی قدیم کمپنیز میں سے ایک کمپنی ہے جو ایک سوشل کارپوریٹ شہری کی حیثیت سے یہ ذمے داری پوری کرتی ہے۔ کمپنی ہمیشہ معاشرتی معاملات میں خاص دلچسپی لیتی ہے جس کا براہ راست کاروبار سے کوئی تعلق نہیں ہوتا کمپنی رفاہی اداروں، ہسپتالوں اور خیراتی اداروں کو عطیات دیتی رہتی ہے۔ سال 2020-21ء کے دوران کمپنی نے مختلف رفاہی تنظیموں کو 4.12 بلین روپے کی امدادی رقم دی ہے۔

کمپنی اپنی پراپرٹی کا استعمال معذور افراد کیلئے کام کرنے والی ایسوسی ایشن (درختاشاں) کیلئے جاری رکھے ہوئے ہے۔ راولپنڈی کے علاقے میں معذور ضرورت مند خواتین کو خود مختار کمپیوٹر کے استعمال اور معاشرے کا کارآمد فرد بنانے کیلئے قائم ووکیشنل اسکول میں اس وقت 74 معذور خواتین ٹریننگ حاصل کر رہی ہے۔ اس ادارے کی عمارت کمپنی کی جانب سے استعمال کے لئے بنا کسی معاوضے کے بالکل فری دی گئی ہے، اس کے ساتھ ساتھ فرنیچر، یوٹیلیٹی بلز اور مینٹیننس کی ذمے داری بھی کمپنی کے ذمے ہے۔

کمپنی اپنی پراپرٹی میں ایک سوشل سیکورٹی ڈسپنری چلا رہی ہے اور اس کے ساتھ مکمل تعاون بھی کر رہی ہے۔ یہ کارکنان اور ان کے اہل خانہ کیلئے علاج معالجے کی سہولیات فراہم کرتی ہے۔

کمپنی اپنے ادارہ جاتی فلاح انسانیت کی پالیسیوں سے ہم آہنگی میں مختلف اداروں کو عطیات کی فراہمی کا سلسلہ بھی شروع کر رکھا ہے۔

ماحولیاتی، کوالٹی، صحت اور حفاظتی سسٹم

انتظامیہ، سوسائٹی اور خود مختار سرٹیفیکیشن اتھارٹی کی جانب سے تسلیم شدہ پائیدار ماحولیات اینڈ کوالٹی مینجمنٹ پر بھرپور طریقے سے عمل پیرا ہے۔ کمپنی ماحولیات مسائل کی حمایت اور وسیع تر ماحولیاتی ذمے داریوں کو فروغ دیتی ہے اور اس سلسلے میں اس نے سرٹیفیکیشن آف ISO-9001:2015، 45001:2018 اور 14001:2015 بھی حاصل کر لی ہے۔ کمپنی، پنجاب انوائٹمنٹ پروٹیکشن ایجنسی سے سند یافتہ لیبارٹریز کے ذریعے اخراج اور فاضل مواد کی جانچ پڑتال کے تسلسل کو بھی برقرار رکھا ہے۔ مری بروری کی مرکزی لیبارٹری کو پاکستان نیشنل ایکریڈٹیشن کونسل (پی این اے سی) نے اسے ISO 17025:2017 سے ایکریڈٹ کر رکھا ہے۔

کمپنی اس بات کو یقینی بناتی ہے کہ ہر ایک ملازم اور کنٹریکٹر تکملاً محفوظ ماحول میں کام کرے۔ یہاں بطور ملازم کوئی بچہ کام نہیں کرتا۔

Covid-19 کے اثرات اور اقدامات:

کمپنی Covid-19 کی عالمی وباء کے نتیجے میں بھی اپنا کام جاری رکھے ہوئے ہے۔ کمپنی مینجمنٹ کو یہ اعلان کرتے ہوئے خوشی ہے کہ ان چیلنجنگ حالات میں اس نے اپنی پوری ٹیم اور ورکر پلیس کو محفوظ رکھنے کیلئے Covid-19 وباء کے مقابلے کیلئے سخت ایس او پیز کو برقرار رکھا اور اس سے احتیاطی تدابیر اپنانے کی پوری صلاحیت حاصل کی۔ مزید یہ کہ کمپنی کے 80% سے زائد ملازمین اپنی ویکسینیشن کروا چکے ہیں۔

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بورڈ کی کمیٹی

i. آڈٹ اینڈ رسک مینجمنٹ کمیٹی:

آڈٹ اینڈ رسک مینجمنٹ کمیٹی اپنے افعال کوڈ آف کارپوریٹ گورننس کے تحت انجام دیتی ہے اور یہ تین انڈیپنڈنٹ ڈائریکٹرز اور دو نان ایگزیکٹو ڈائریکٹرز پر مشتمل ہے۔ انڈیپنڈنٹ ڈائریکٹرز میں سے ایک چیئر مین ہے۔

جناب شہباز حیدر آغا	(چیئر مین)
چوہدری معین افضل	(ممبر)
پروفیسر خالد عزیز مرزا	(ممبر)
بیکم گوٹی ایم جھنڈارا	(ممبر)
محترمہ جہاں آرا سجاد احمد	(ممبر)

ii. ایچ آر اینڈ ریموونیشن اینڈ نو مینیشن کمیٹی

ایچ آر اینڈ ریموونیشن اینڈ نو مینیشن کمیٹی کوڈ آف کارپوریٹ گورننس کے تحت تشکیل دی گئی ہے یہ دو انڈیپنڈنٹ ڈائریکٹرز، ایک ایگزیکٹو ڈائریکٹر اور دو نان ایگزیکٹو ڈائریکٹرز پر مشتمل ہے۔ انڈیپنڈنٹ ڈائریکٹرز میں سے ایک چیئر مین ہے۔

پروفیسر خالد عزیز مرزا	(چیئر مین)
چوہدری معین افضل	(ممبر)
جناب عامر ایچ شیرازی	(ممبر)
جناب اشمن یارا ایم جھنڈارا	(ممبر)
جناب پرویز اختر	(ممبر)

کارپوریٹ اینڈ فنانشل رپورٹنگ فریم ورک پر بیان

ڈائریکٹرز کا کہنا ہے کہ:

- ا۔ 30 جون 2021ء کو ختم ہونے والے سال کیلئے فنانشل اسٹیٹمنٹس میں کمیٹی انتظامیہ نے اپنے معاملات، آپریشنز کے نتائج، کیش فلو اور معیار میں تبدیلیوں کو شفاف طور پر پیش کیا ہے۔
- ب۔ کمیٹی کے حسابات کی کتاب کو باقاعدہ مرتب کیا گیا ہے۔
- ج۔ فنانشل اسٹیٹمنٹس کی تیاری میں اکاؤنٹنگ پالیسی کو باقاعدہ لاگو کیا گیا ہے اور اکاؤنٹنگ اسٹیٹمنٹس مناسب اور مشاوری فیصلے پر مبنی ہیں۔
- د۔ فنانشل اسٹیٹمنٹس کی تیاری میں پاکستان میں قابل اطلاق انٹرنیشنل فنانشل رپورٹنگ اسٹیٹنڈرڈز پر عمل کیا جاتا ہے۔
- ه۔ انٹرنل کنٹرول کا نظام متحکم ہے جسے مؤثر طور پر لاگو کیا گیا ہے۔
- و۔ معاملات جاری رکھنے کے حوالے سے کمیٹی کی صلاحیتیں کسی بھی شک سے بالاتر ہیں۔
- ز۔ اسٹیٹمنٹس میں بیان کردہ ادائیگیوں کے سوا 30 جون 2021ء تک ایکسز کے اکاؤنٹ، محصولات اور بقایا چارجز پر کوئی قانونی ادائیگی نہیں ہے۔
- ح۔ ڈائریکٹرز جو ریٹنگ یا باضابطہ اسٹیٹمنٹس چاہتے ہیں وہ مقررہ حدود میں ہیں۔
- ط۔ جیسا کہ سٹیٹنگ قوانین میں تفصیلی طور پر درج ہے کارپوریٹ گورننس کی بہترین پریکٹسز سے کوئی میٹرل نہیں نکلتا۔
- ی۔ گزشتہ چھ سال کا اہم آپریٹنگ اینڈ فنانشل ڈیٹا خلاصے کی صورت میں منسلک ہے۔
- ک۔ آڈٹڈ پروویڈنٹ فنڈ اور ان آڈٹڈ پینشن فنڈ انویسٹمنٹ کی مالیت برطانیہ 30 جون 2021ء 148.871 ملین روپے (2020ء: 133.5 ملین روپے) اور 71.06 ملین روپے (2020ء: 62.8 ملین روپے) بالترتیب ہیں۔
- ل۔ 2020-21ء سال کے دوران چھ (06) بورڈ میٹنگز، چار (04) آڈٹ اینڈ رسک مینجمنٹ کمیٹی میٹنگز اور چار (04) ایچ آر اینڈ ریموونیشن اینڈ نو مینیشن کمیٹی میٹنگز منعقد ہوئی ہے۔

بورڈ اور اس کی کمیٹی کے ممبران کی حاضری درج ذیل کے مطابق رہی:

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خطرہ وغیر یقینی کیفیات

مختصر مدت میں کمپنی کیلئے بڑے خطرات سوئی گیس بلز کے ڈیفرفینشل ریٹ کیلئے لیٹ ہیمنٹ سرچارج (LPS) کا مطالبہ/ ادائیگی ہیں جس کی رقم تقریباً 130 ملین روپے ہے اور عدالت عظمیٰ پاکستان کے مطابق پانی ٹیکس ہے اگر نظر ثانی کی درخواست کا فیصلہ کمپنی کے خلاف آگیا۔

حصص داری کا پیٹرن

30 جون 2021ء کے مطابق کمپنی کے شیئر ہولڈرز کی کل تعداد 30 جون 2020ء پر 1,254 کے مقابلے میں 1,223 تھی شیئر ہولڈنگ پیٹرن برطانیہ 30 جون 2021ء اور اس کا افشاء (اعلان) منسلک کر دیا گیا ہے۔

منافع فی حصص (EPS)

30 جون 2021ء کو ختم شدہ سال کیلئے منافع فی حصص (EPS) پچھلے سال کے 24.64 روپے کے مقابلے میں 46.68 روپے ہے۔

انٹرنل آڈٹ اور کنٹرول

انٹرنل آڈٹ فنکشن کیلئے میسرز ای وائی فور ڈی رھوڈز چارٹرڈ اکاؤنٹنٹس کی خدمات باہر سے حاصل کی گئی ہیں جو کہ ایک نامور ادارہ ہے اور ایک ہیڈ آف انٹرنل آڈٹ کی تقرری عمل میں لائی گئی ہے تاکہ ان کے ساتھ اشتراک عمل کر کے آڈٹ اینڈ رسک مینجمنٹ کمپنی کو آگاہ کر دے۔

بورڈ کی تشکیل

کمپنی بورڈ آف ڈائریکٹرز کی تشکیل اور اہلیت پر ریگولیٹری کی ضروریات کی تکمیل کرتی ہے۔ ڈائریکٹرز کی کل تعداد آٹھ (08) ہے۔ بورڈ کی زمرے کے مطابق تشکیل درج ذیل ہے:

ا. مرد	:	چھ (6)
ب. خاتون	:	دو (2)
زمرہ	:	ڈائریکٹرز کے نام
i. خود مختار ڈائریکٹرز	:	پروفیسر خالد عزیز مرزا جناب شہباز حیدر آغا جناب پرویز اختر محترمہ جہاں آرا سجاد احمد
ii. نان ایگزیکٹو ڈائریکٹرز	:	چوہدری معین افضل جناب عامر ایچ شیرازی بیگم گوئی ایم جہنڈارا
iii. ایگزیکٹو ڈائریکٹر	:	جناب اسفین یار ایم جہنڈارا
iv. خواتین ڈائریکٹرز	:	بیگم گوئی ایم جہنڈارا محترمہ جہاں آرا سجاد احمد

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ب. گلاس ڈویژن

(%) فیصد	2020ء روپے بلین میں	(%) فیصد	2021ء روپے بلین میں	
-	1,411	-	1,749	فروخت آمدن (قابل اطلاق ٹیکسز کے علاوہ)
(79.4)	(1,120)	(76.2)	(1,333)	لاگت فروخت
20.6	290	23.7	415	مجموعی منافع
4.6	65	21.6	378	عملی منافع
میزرکٹن	27,064	میزرکٹن	32,161	گلاس کنٹینرز کی فروخت

ج. ٹاپس ڈویژن

(%) فیصد	2020ء روپے بلین میں	(%) فیصد	2021ء روپے بلین میں	
-	2,549	-	2,977	فروخت آمدن (قابل اطلاق ٹیکسز کے علاوہ)
(88.6)	(2,258)	(86.2)	(2,568)	لاگت فروخت
11.4	291	13.7	409	مجموعی منافع
(8.6)	(218)	(2.4)	(66)	عملی منافع (نقصان)

اہم مسائل

i. گیس انفراسٹرکچر ڈویلپمنٹ سیس (GIDC)

عدالتِ عظمیٰ پاکستان نے GIDC کے معاملے کا فیصلہ 13 اگست 2020ء کو حکومت کے حق میں دے دیا ہے۔ اس فیصلے کے نتیجے میں، کمپنی کی جانب سے نظر ثانی کی درخواستیں جمع کروائی تھیں لیکن عدالتِ عظمیٰ نے اپنا فیصلہ برقرار رکھا۔ کمپنی نے 30 جون 2020ء پر اپنے مالیاتی گوشواروں میں GIDC اخراجات کیلئے پہلے ہی رقم مہیا کر دی تھی، جسے اب عدالتِ عظمیٰ پاکستان کے حکم کے مطابق دو سال کے اندر اقساط میں ادا کیا جا رہا ہے۔

ii. تجارتی استعمال کیلئے پانی کے استعمال پر ٹیکس

سپریم کورٹ آف پاکستان نے سو موٹو اقدام کرتے ہوئے اپنے ارادے کا اظہار کیا تھا کہ بیورٹیج انڈسٹری کو سطح زمین اور زیر زمین پانی کے ایک لیٹر پر ایک روپے کا ٹیکس عائد ہوگا جسے صارفین کو منتقل نہیں کیا جائے گا۔ یہ جاری کردہ حکم دسمبر 2018ء سے مؤثر تھا اور تمام صنعتوں پر لاگو ہے جو پاکستان میں پانی کا استعمال کرتے ہیں تاہم اس کیلئے قواعد اب تک جاری نہیں کیے گئے ہیں۔ بیورٹیج انڈسٹری نے ایک نظر ثانی کی درخواست جمع کروادی ہے جو سپریم کورٹ میں زیر التوا ہے۔

حتمی منافع منقسمہ

کمپنی کے بورڈ آف ڈائریکٹرز نے 30 جون 2021ء کو ختم ہونے والے سال کیلئے 10% روپے فی حصص حتمی منافع منقسمہ جبکہ پورے سال پر 30% روپے فی حصص (300% گزشتہ سال (250%) کے حساب سے ادائیگی کی سفارش کی ہے، جو 22 اکتوبر 2021ء کو منعقد ہونے والے اجلاس میں شیئر ہولڈرز کی منظوری سے مشروط ہے۔

Murree Brewery Company Limited

30 جون 2021ء کو ختم شدہ سال کیلئے

ڈائریکٹرز کی رپورٹ

ڈائریکٹرز 30 جون 2021ء کو ختم شدہ سال کیلئے آڈٹ شدہ مالیاتی گوشواروں کے ساتھ کمپنی کی کارکردگی اور پیشرفت کے بارے میں سالانہ رپورٹ پیش کرتے ہوئے فخر محسوس کر رہے ہیں۔

کمپنی کا کاروباری جائزہ

مری برووری نے مسلسل آپریشن کے 161 سال مکمل کر لیے ہیں، اس کا شمار پاکستان میں اسٹاک ایکسچینج (PSX) پر درج سب سے پرانی کمپنیوں میں ہوتا ہے۔

کمپنی اپنی پالیسیوں کو جاری رکھے ہوئے ہے تاکہ شیئر ہولڈرز کی سرمایہ کاری میں اضافہ ہو اور تاکہ اپنے لوگوں اور عوام پر سرمایہ کاری کرے اور تاکہ اپنی مصنوعات کے معیار کو بہتر بنایا جاسکے۔

مالیاتی کارکردگی

i. مجموعی مالیاتی جائزہ اور جھلکیاں:

روپے ملین میں			
8,997 سے 11,687	اضافہ % 29.9	محصولات فروخت (خالص)	
2,977 سے 2,301	اضافہ % 29.4	مجموعی منافع جات	
1,668 سے 1,038	اضافہ % 60.7	قبل از ٹیکس منافع	
682 سے 1,291	اضافہ % 89.4	بعد از ٹیکس منافع	
24.64 روپے سے 46.68 روپے	اضافہ % 89.4	آمدن فی حصص	

کمپنی کا منافع بعد از ٹیکس چیلنجنگ عملی حالات میں بھی بڑھ گیا۔ یہاں اس بات کا تذکرہ کرنا ضروری ہے کہ پچھلے سال کے کچھ ماہ گورنمنٹ نے بزنس Covid-19 کی وجہ سے بند رکھا تھا اور یہ CEO کی قیادت و منصوبہ بندی اور تمام انتظامی عملے اور کارکنان کی لگن اور محنت ہے۔

ii. شعبہ جاتی عملی نتائج

ہمارے ڈویژن کے نتائج یہ رہے:

1. لیکور ڈویژن

2021ء	2020ء	(%) فیصد	(%) فیصد
روپے ملین میں	روپے ملین میں		
9,049	6,847	-	-
(6,897)	(5,126)	(76.2)	(74.9)
2,151	1,720	23.8	25.1
1,372	932	15.2	13.6

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مری بروری کمپنی لمیٹڈ

3- نیشنل پارک روڈ راولپنڈی

چیئرمین کا جائزہ

میں کمپنی کے قابل قدر شیئر ہولڈرز کے سامنے 30 جون 2021ء کو ختم ہونے والے سال کیلئے کمپنی کی 154 ویں سالانہ رپورٹ پیش کرنے پر خوشی محسوس کر رہا ہوں۔

مالی سال 2021ء پاکستان کی معیشت کیلئے ایک بڑا چیلنج رہا ہے۔ Covid-19 کی وبا پورے سال ایک مستقل ذہنی دباؤ اور بے چینی کا سرچشمہ رہی ہے۔ پاکستانی معیشت نے بہر حال اپنی طاقت و مزاحمت کا ثبوت دیا ہے اور مثبت ترقی کی راہ پر بہت جلد واپس آگئی۔ کمپنی نے وبا کی طرف سے پیدا کردہ چیلنجز کا سامنا کرنے کیلئے مناسب اقدامات کیے، اور اپنی پروڈکٹس کیلئے صارفین کی طلب کی بحالی کو یقینی بنایا۔

ذمے داریوں کی بجا آوری میں، بورڈ نے کاروبار کو درپیش خطرات کی نشاندہی اور اس کی کارکردگی سے متعلق ممکنہ مسائل کی پیش بینی کیلئے مینجمنٹ کے ساتھ فعال طور پر اشتراک عمل کو جاری رکھا۔ بورڈ کمپنی کے اسٹریٹجک پلاننگ پروسیسز میں مکمل طور پر شامل رہا اور ادارہ جاتی نظم و نسق کے بلند تر معیارات کو یقینی بنانے کی غرض سے نہایت پرعزم رہا۔ بورڈ کی مجموعی کارکردگی 30 جون 2021ء کو ختم شدہ مالی سال کیلئے سالانہ رپورٹ میں واضح طور پر دیکھی جاسکتی ہے۔

بورڈ نے انٹرنل آڈٹ امور کیلئے میسرز ای وائی فورڈ رھوڈس (M/s EY Ford Rhodes) کی خدمات حاصل کیں جو اس مقصد کیلئے موزوں طور پر اہل اور تجربے کار سمجھے جاتے ہیں اور وہ کمپنی کی پالیسیز اور طریقہ کار سے بھی واقف ہیں۔ بورڈ آڈٹ کمیٹی کو انٹرنل آڈٹ رپورٹس سہ ماہی بنیاد پر پیش کی گئیں جن میں انٹرنل کنٹرول پروسسز اور ساتھ ہی ساتھ کمپنی کو درپیش ممکنہ خطرات کا بھی جائزہ لیا جاتا رہا۔

جیسا کہ لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019ء کے تحت مطلوب ہے، بورڈ نے اپنی ذاتی جانچ کی تاکہ اس بات کو یقینی بنایا جاسکے کہ بورڈ کی مجموعی کارکردگی اور موثریت کا کمپنی کیلئے متعین کردہ مقصد کے تناظر میں توقعات کے مطابق ہے۔ جانچ پڑتال و تخمینے کے عمل کے دوران، بورڈ کی ذیلی کمیٹیز کی کارکردگی کا تجزیہ بھی کیا گیا۔ ضابطہ کار کی طرف سے مجوزہ کے مطابق، کمپنی نے مینجمنٹ اور عملے کی تربیتی ضروریات کے ساتھ خود کو مکمل طور پر ہم آہنگ رکھا۔

کمپنی کے بورڈ آف ڈائریکٹرز کو ایجنڈا اور معاون تحریری مواد بشمول اتباعی مواد بورڈ اور اس کی کمیٹی کے اجلاس سے قبل مناسب وقت میں وصول ہوا۔ بورڈ اپنی ذمے داریوں کو مناسب طریقے سے پورا کرنے کیلئے اکثرل میٹنگس کا اہتمام کرتا رہتا ہے۔ نان ایگزیکٹو اور خود مختار ڈائریکٹرز تمام کارروائیوں اور فیصلوں میں برابر کے شریک ہوتے ہیں۔

بورڈ کی طرف سے، مینجمنٹ اور عملے کی اطمینان بخش کارکردگی خاص طور پر مالیاتی، ٹیکس اور کارپوریٹ گورننس سے متعلق امور کو احسن طریقے سے نمٹانے کیلئے مہیا کیا پیش کرتا ہوں۔ دوران سال، ریکارڈ پر ہے جسے بیان کرتے ہوئے مسرت کا اظہار کرتا ہوں کہ ڈائریکٹرز نے اپنے فرائض پوری ذمے داری سے انجام دیے، اور کمپنی کا منافع بھی صحت مندانہ رہا۔

چودھری معین افضل
چیئرمین

راولپنڈی، 17 ستمبر 2021ء

PROXY FORM

[Section 137 of the Companies Act, 2017]

MURREE BREWERY COMPANY LIMITED

3-National Park Road, Rawalpindi



ANNUAL GENERAL MEETING

The Company Secretary
Murree Brewery Company Limited
3-National Park Road, Rawalpindi.

I / We _____ s/o or d/o or w/o _____ r/o _____
being a member of **Murree Brewery Company Limited** and holder of _____ ordinary shares as per
registered Folio / CDC Participant ID #. _____ and CDC Sub Account # / CDC Investor Account ID #
_____ hereby appoint Mr./Mrs. _____ s/o or d/o or w/o _____
CNIC# _____ r/o _____ having registered Folio / CDC Participant ID #.
_____ and CDC Sub Account # / CDC Investor Account ID #
_____ as my/our proxy to attend and vote on my/our behalf at the Annual General
Meeting of the Company to be held at **9:30 a.m. on Friday, October 22, 2021** at Registered Office, 3-National Park
Road, Rawalpindi or at any adjournment thereof.

Affix Rs. 5/-
Revenue Stamp

Signature of Member
(Signature should agree with the specimen
registered with the Company).

Dated this _____ day of October, 2021

Witnesses:

1)- Signature :	_____	2)- Signature :	_____
Name :	_____	Name :	_____
Address :	_____	Address :	_____
	_____		_____
CNIC or Passport #	_____	CNIC or Passport #	_____

Important notes:

1. No person shall act as proxy unless he himself is member of the Company, except that a corporate entity may appoint a person who is not a member. Non-natural members must furnish board resolution / power of attorney with specimen signatures of proxy along with the proxy form.
2. Attested copies of the CNIC or the Passport of the member and the proxy shall be furnished with the proxy form. The proxy shall produce original CNIC or original passport at the time of the meeting.
3. Proxies in order to be effective must be received by the Company, Murree Brewery Company Limited., 3-National Park Road, Rawalpindi not less than forty-eight (48) hours (excluding non-working days) before the time for holding the meeting.
4. CDC Shareholders and their proxies are each requested to attach an attested photocopy of their Computerized National Identity Card (CNIC) or Passport with the proxy form before submission to the Company (Original CNIC / Passport is required to be produced at the time of the meeting).
5. In case of corporate entity, the Board of Directors' resolution / power of attorney with specimen signature of the person nominated to represent and vote on behalf of the corporate entity shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

**AFFIX
CORRECT
POSTAGE**

**The Company Secretary
Murree Brewery Co. Ltd.
3-National Park Road,
Rawalpindi.**

پراکسی فارم

کمپنیز ایکٹ 2017 کی شق 137

مری بروری کمپنی لمیٹڈ

3- نیشنل پارک روڈ، راولپنڈی

سالانہ اجلاس عام

کمپنی سیکریٹری

مری بروری کمپنی لمیٹڈ

3- نیشنل پارک روڈ، راولپنڈی

میں/ہم..... ولد..... رہائشی..... مری بروری کمپنی لمیٹڈ کا ممبر ہونے کے ناطے
 عمومی شیئرز کا حامل برطبق رجسٹرڈ فولیو ای سی ڈی سی پارسٹ آئی ڈی نمبر..... اور سی ڈی سی سب اکاؤنٹ
 نمبر/سی ڈی سی انویسٹر اکاؤنٹ آئی ڈی نمبر..... کا تقرر کرتا ہوں جس کا رجسٹرڈ فولیو ای سی ڈی سی پارسٹ آئی ڈی
 ہذا محترم/محترمہ..... ولد..... رہائشی..... ہے۔ میرے/ہمارے پروکسی
 نمبر..... اور سی ڈی سی سب اکاؤنٹ نمبر/سی ڈی سی انویسٹر اکاؤنٹ آئی ڈی نمبر..... کے ساتھ ساتھ شرکت کرنے، عمل کرنے اور ہماری
 کو 22 اکتوبر، 2021ء کو رجسٹرڈ آفس-3 نیشنل پارک روڈ، راولپنڈی میں منعقد ہونے والے سالانہ اجلاس عام یا کسی اتواء کی صورت میں میری/ہماری جانب سے شرکت کرنے، عمل کرنے اور ہماری
 طرف سے ووٹ ڈالنے کی اجازت دی جائے۔

پانچ روپے کی مالیت کا ریونیوٹکٹ

ممبر کے دستخط

بتاریخ..... اکتوبر، 2021

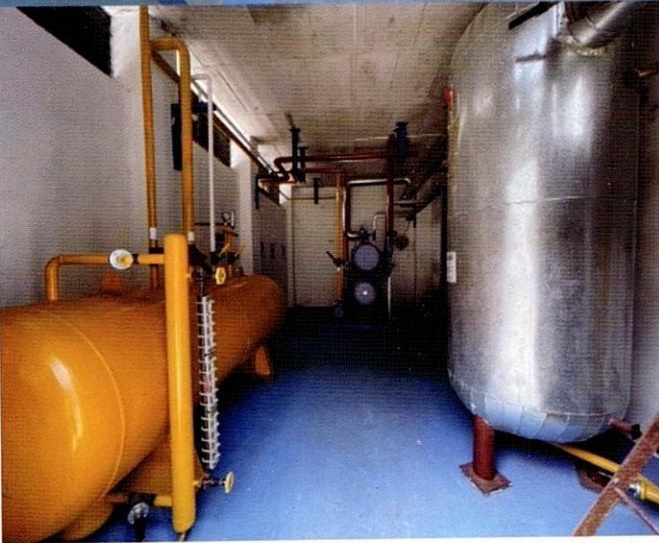
دستخط کمپنی کے ساتھ رجسٹرڈ نمونے جیسے ہونے چاہیے۔

گواہان:

1. دستخط:..... نام:.....
 2. دستخط:..... نام:.....
 پتہ:.....
 کمپیوٹرائزڈ قومی شناختی کارڈ یا پاسپورٹ نمبر:.....
 کمپیوٹرائزڈ قومی شناختی کارڈ یا پاسپورٹ نمبر:.....

اہم نوٹس:

- 1- کوئی بھی شخص اس وقت تک پراکسی کے طور پر کام نہیں کرے گا جب تک کہ وہ خود کمپنی کا ممبر نہ ہو، سوائے اس کے کہ ایک کارپوریٹ ادارہ ایسے شخص کی تفریق کر سکتا ہے جو ممبر نہیں ہے۔ ممبر نہ ہونے کی صورت میں ان کو پراکسی فارم کے ساتھ، بورڈ کی قرارداد/پاور آف اٹارنی (مختار نامہ) کی نقل کے ساتھ پراکسی کی نقل پر دستخط پیش کرنا ہوں گے۔
- 2- ممبر کمپیوٹرائزڈ قومی شناختی کارڈ اور پاسپورٹ کی تصدیق شدہ کاپیاں پراکسی فارم کے ساتھ پیش کرے گا۔ اجلاس کے وقت پراکسی اصل CNIC یا اصل پاسپورٹ پر ہی تیا کی جائے گی۔
- 3- باقاعدہ مکمل اور دستخط شدہ پراکسی فارم اجلاس عام کے مقررہ وقت سے کم از کم (48) گھنٹے (چھٹی والے دنوں کو چھوڑ کر) قبل مری بروری کمپنی لمیٹڈ، 3- نیشنل پارک روڈ، راولپنڈی پر موصول ہو جانے چاہئیں۔
- 4- سی ڈی سی شیئرز ہولڈرز اور ان کی پراکسی سے ہر ایک سے درخواست ہے کہ وہ اپنے کمپیوٹرائزڈ قومی شناختی کارڈ (سی این آئی سی) کی تصدیق شدہ فوٹو کاپی کمپنی میں جمع کروانے سے پہلے پراکسی فارم کے ساتھ منسلک کریں (اصل CNIC / پاسپورٹ اجلاس کے طریقہ کار کے لئے ضروری ہے)۔
- 5- کاروباری ادارے کی صورت میں پراکسی فارم کے ساتھ بورڈ آف ڈائریکٹرز کی قرارداد/پاور آف اٹارنی (مختار نامہ)، نامزد شخص کے دستخط کے نمونے کے ساتھ اور پراکسی کے قومی شناختی کارڈ یا پاسپورٹ کی مصدقہ نقل بھی جمع کروانی ہوگی۔



SRM Screw-type Ammonia Compressor

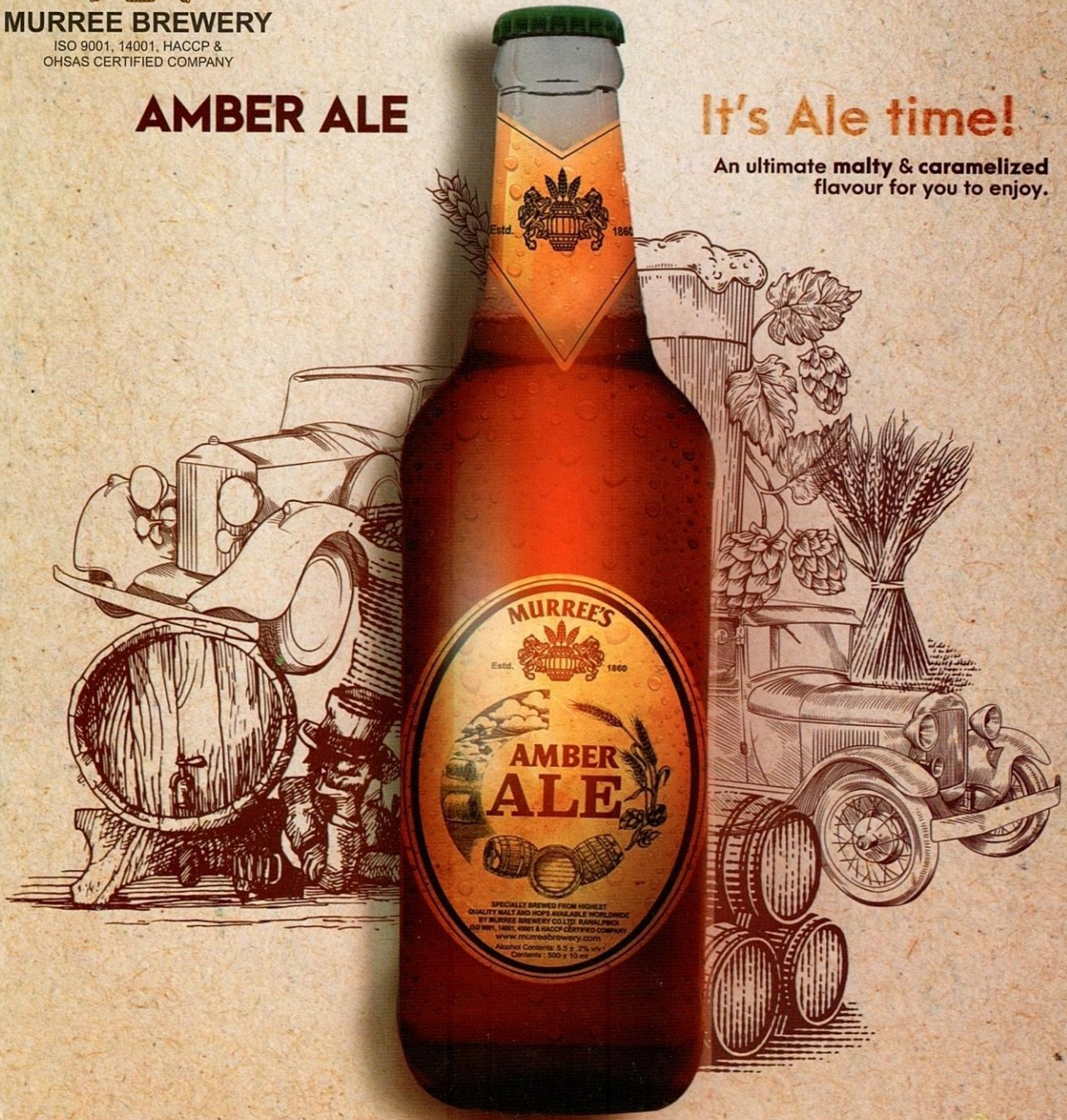
Estd.  1860

MURREE BREWERY
ISO 9001, 14001, HACCP &
OHSAS CERTIFIED COMPANY

AMBER ALE

It's Ale time!

An ultimate malty & caramelized
flavour for you to enjoy.



Murree's Amber Ale is brewed from the highest quality malt and Hallertau Hops. The special Yeast, for making this Amber Ale, is imported from a very renowned Yeast Manufacturing Company in Germany which has decades of experience in development of special yeast and has specific quality to produce rich, full bodied fruity taste with a tinge of caramelized flavor in *Amber Ale*.

Estd.  1860

MURREE BREWERY

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E-mail: murree.brewery@murreebrewery.com murbr@cyber.net.pk

Website: www.murreebrewery.com